



NORTHWEST FIRE DISTRICT

SERVING RESIDENTS OF THE NORTHWEST FIRE DISTRICT, THE FLOWING WELLS
COMMUNITY AND THE TOWN OF MARANA

PROUD TO BE ACCREDITED BY THE COMMISSION ON FIRE ACCREDITATION INTERNATIONAL

PHONE: (520) 887-1010 FAX: (520) 887-1034 www.northwestfire.org



SPECIAL MEETING AGENDA

**Northwest Fire District Training Facility
5125 W. Camino de Fuego
Tucson, Arizona**

**Tuesday, May 10, 2016
06:00 PM**

The Northwest Fire District Governing Board will meet in Public Session for a Special Meeting on May 10, 2016, at 6:00 PM, in Building A of the Northwest Fire District Training Facility Located at 5125 W. Camino de Fuego, Tucson, AZ.

The following topics will be subject to Governing Board consideration, discussion, approval, or other action. All items on the agenda are set for possible action.

The order of the Agenda may be changed by order of the Board.

- I. Call to Order/Roll Call/Affirmation of Quorum**
- II. Salute to the Flag of the United States of America**
- III. Presentation of Service Awards**
- IV. Public Forum**

Speakers are limited to a three-minute oral presentation and may submit written comments of any length for Governing Board files. Those wishing to address the Governing Board should complete a Citizen Information Card prior to the meeting being called to order. The Governing Board is required under law to accept any materials presented. At the conclusion of the public forum, individual Board Members may respond to criticism made by those individuals who have addressed the Governing Board and may ask staff to review a matter and place it on a future agenda. However, Board Members may not discuss or take action on a matter raised during a call to the public, that is not already on the agenda, and are not obligated to comment upon materials or presentations made by the public.

- V. Consent Agenda**

The Consent Agenda contains items which might require action by the Board, but which are generally routine items not requiring Board discussion. Usually, a single motion will approve all items on the Consent Agenda, including any

resolutions. However, a Board Member may remove any item from the Consent Agenda, and that item will be discussed and voted upon separately.

Approval of Consent Agenda

- A. Approval of the Renewal Proposal from Volunteer Firemen's Insurance Services (VFIS) for Property and Liability Insurance through the District's Agent, the Mahoney Group, to be Effective May 1, 2016 through April 30, 2017
- B. Approval of the Resignation of Bonnie Medler from the Position of Bond Committee Member as Submitted May 3, 2016, and to Further Appoint Marsha Johnson, Resident of Northwest Fire District, to Serve as Bond Committee Member Until the Committee is Dissolved

VI. Reports and Correspondence

A. Fire Chief's Report

This is a summary of the activities of the Fire Chief and Administrative Staff concerning each of the District's Divisions including: Fire Suppression, Emergency Medical Services, Administrative Services, Finance, Human Resources, Special Projects, Logistics, Prevention and Safety Division and Wild Land Fire Fighting; the report might also include Administrative Activities in Annexations, Intergovernmental Relations, Community Assistance Programs, Fleet and Equipment, Labor and Management Relations, District Revenues and Expenditures, Strategic Planning, Information Technology, Status of Construction Projects, Status of Facilities, Public Outreach and Training.

B. Financial Reports

This report is a summary of the District's Financial Status including: Monthly Board Financial Report, Monthly Disbursements Report, Revenue and Expenditure Reports, Real Estate Tax Revenue Spreadsheets, Monthly Bond Report and Arizona State Land Billing and Payment Reports. The Board will be asked to approve the District's Monthly Disbursements Report.

VII. Business

- A. Overview, Presentation, Discussion and Possible Action Approving Resolution No. 2016-016 Authorizing the Issuance of General Obligation Refunding Bonds Series 2016; and Authorizing the Chairman, Clerk and Fire Chief to Take All Actions, Do All Things and Execute All Documents Necessary to Secure, Consummate and Carry Out the Bond Purchase Agreement. the Following Documents, Drafts of Which Are on File with the

Clerk of the District's Board of Directors, Are to be Approved by This Resolution for Its Series 2016 Refunding Bonds: District's Preliminary Official Statement, Continuing Disclosure Undertaking, Depository Trust Agreement, Bond Registrar and Paying Agent Agreement and the Bond Purchase Agreement.

- B. Discussion and Possible Action Approving the 2016-2017 Tentative Budget and Scheduling a Public Hearing on the Budget; Discussion Might Include All Projected District Revenues, Expenditures, and the Tax Rate
- C. Executive [Closed] Session, Pursuant to A.R.S. 38-431.03 (A)(1) & (4), for Review and Discussion Concerning the 2015/2016 Fire Chief's Performance Appraisal Results and Possible Increase to the Fire Chief's Compensation.
- D. Discussion and Possible Action Concerning the Compensation and Employment Performance of the Fire Chief

VIII. Future Agenda Items

A Governing Board Member May Bring Forth General Topics for a Future Meeting Agenda. The Governing Board May Not Discuss, Deliberate or Take Any Action on the Topics Presented, Pursuant to A.R.S. § 38-431.02 (H).

IX. Adjournment

George Carter, Board Chair

Two Board Briefing Books containing material related to the Board Meeting are available for public review the day before and the day of the Board Meeting during office hours at the Administration/Prevention and Safety Office located at 5225 W. Massingale Road, Tucson, Arizona 85743 – (520) 887-1010. The two Board Briefing Books are also available for public review at the Board Meetings.

The Northwest Fire District Board may vote to go into Executive Session on any agenda item pursuant to ARS §38-431.03 (A)(3) for discussion and consultation for legal advice with the Fire District Attorney on the matter(s) as set forth in the agenda item. Pursuant to Board Policy, from time to time, it might be necessary for a Board Member to attend a Board meeting via speakerphone.

The Northwest Fire District Training Facility is accessible to persons with disabilities. In compliance with the Americans with Disabilities Act (ADA), those persons with special needs, such as large-type face print or other reasonable accommodations, may request those through Heather D'Amico, by calling 887-1010, ext. 2905, before the meeting.

Posted May 5, 2016



Northwest Fire District Governing Board

5225 West Massingale Rd.
Tucson, AZ 85743

SCHEDULED

MEMORANDUM NO. (ID # 2218)

Date: May 10, 2016
To: Governing Board
From: Heather D'Amico,
Type of Action: Formal Action/Motion
Agenda Item: Approval of Consent Agenda

RECOMMENDATION:

Approve the consent agenda as presented

MOTION:

Move to approve items A through B on the May 10, 2016, Consent Agenda as presented.

DISCUSSION:

Use of the Consent Agenda can help streamline the meetings by saving time on routine items allowing more time for in depth discussion of items such as the Budget. Attached to this memo you will find a packet for each item on the Consent Agenda. If the Governing Board wants to treat any item as a regular agenda item, the item can be considered under the Business section. For ease of procedure, if the Board has amendments to the meeting minutes (Item A), that might be handled separately before moving on to the rest of the Consent Agenda items.

If an individual item(s) is selected for removal from the Consent Agenda, the above motion could be modified to approve that item(s) under Business.

FISCAL IMPACT:

None

ALTERNATIVES:

Move items to Business for further discussion and individual vote, approve only selected items, or table items



Northwest Fire District Governing Board

5225 West Massingale Rd.
Tucson, AZ 85743

5.A

SCHEDULED

MEMORANDUM NO. 2016-62

Date: May 10, 2016
To: Governing Board
From: Dave Gephart, Finance Director
Type of Action: Formal Action/Motion
Agenda Item: Approval of the Renewal Proposal from Volunteer Firemen's Insurance Services (VFIS) for Property and Liability Insurance through the District's Agent, the Mahoney Group, to be Effective May 1, 2016 through April 30, 2017

RECOMMENDATION:

Based upon the renewal submitted, staff recommends selecting VFIS to continue providing District liability insurance for the period of May 1, 2016 through April 30, 2017.

MOTION:

Move to approve the acceptance of the Volunteer Firemen's Insurance Services liability insurance proposal in the amount of \$165,931, to be effective May 1, 2016 to April 30, 2017.

DISCUSSION:

Beginning in February, District personnel began completing insurance surveys and requested proposals from our current carrier VFIS for providing property and liability insurance for the District from May 1, 2016 through April 30, 2017. A comparison of the premiums from the current year to what is proposed is attached for review. The total premium proposed by VFIS is \$165,931, a slight increase in premium renewal. (Last year - \$155,837)

Drew Newton with the Mahoney Group has functioned as the District's agent for a number of years and he has worked with us in preparing the applications and assessing our coverage levels.

FISCAL IMPACT:

\$165,931

ALTERNATIVES:

None recommended

Memorandum 2016-62

Meeting of May 10, 2016

ATTACHMENTS:

- 2017 Insurance Proposal (PDF)
- 2017 Insurance Renewal Proposal (PDF)
- Northwest Fire District 2017 Premium Comparison (DOCX)

VFIS ORDER FORM

NORTHWEST FIRE DISTRICT (AZ) C22643

Coverage	Effective/ Expiration Dates	Accept <i>Initial to accept coverage</i>	Decline <i>Initial to decline coverage</i>	Premium Quoted
Property	5/1/16-17			\$ 60,860
Crime				\$ 481
Portable Equipment				\$ 1,342
Auto				\$ 47,925
General Liability				\$ 17,658
Management Liability				\$ 23,688
Excess Liability				\$ 13,777
Total				\$ 165,931

Payment Plans Installment Option ☐ Semi-Annual (\$2,500 account minimum)
 (no installment fee) ☒ Quarterly (\$3,500 account minimum)
☐ Ten Pay (\$10,000 account minimum and 25% down payment)

X _____ 4/27/16
 Signature of Insurance Representative Date

Agency Name/Address The McHenry Group
5330 N La Cumbre Blvd
Tucson, AZ 85741
 Producer/Service Rep Drew Smith

Before you return this form, you must:

1. Provide the INSURED'S Federal ID#:
2. Identify all mortgagees, loss payees and (for Auto only) additional insureds/lessors (provide address).
3. Choose \$1,000,000 underlying limits when there is Excess Liability.

This is not a binder, nor should it be used as one. This form is solely for the purpose of ordering property and casualty insurance coverages for which VFIS has provided a valid quote.

GENERAL FRAUD WARNING NOTICE

Any person who knowingly and with intent to defraud any insurance company or another person files an application for insurance or statement of claim containing any materially false information, or conceals for the purpose of misleading, information concerning any fact material thereto, commits a fraudulent act, which is a crime and may subject the person to criminal and civil penalties.

X _____ 4/27/16
 Signature of Insured Date

Comments/Notes:

Attachment: 2017 Insurance Proposal (2016-62 : Insurance Renewal)



**A PROPERTY & CASUALTY PROPOSAL
PREPARED FOR:**

NORTHWEST FIRE DISTRICT

PRESENTED BY: VFIS OF ARIZONA
P.O. BOX 75218
PHOENIX, AZ 85087 - 0000
(623) 551-6777

DATE PREPARED: April 18, 2016

This proposal is valid for 90 days

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FOREWORD

This proposal is prepared from information supplied to VFIS on the "factfinder" submitted by your insurance representative.

The proposal format has evolved over the many years we have been working with emergency service organizations. It describes coverages in some detail and provides some claim examples, which may be helpful to your understanding of the coverages. However, this proposal is not a policy, nor is it intended as such. Actual coverage is provided only by the policy.

Please remember that your exposure to loss changes over time. It's necessary to keep your insurance representative informed about any changes, so your policies can be revised. We strongly recommend frequent reviews of your operations and coverages with your insurance representative.

BACKGROUND OF VFIS

In 1969, VFIS pioneered specialized insurance coverages designed to meet the unique needs of America's emergency service organizations. Neglected and misunderstood by many insurance companies, the emergency service industry was in need of an innovative approach to insurance products and services. VFIS accepted the challenge, and today insures more than 12,000 emergency service clients in 49 states and Canada.

Service to clients is the cornerstone of the VFIS program. That means prompt, fair and responsive claim service. It means investing the energy, experience and funds necessary to develop valuable education programs, like driver training, to assist emergency service clients in operating more safely, more efficiently and more effectively.

Over the years, VFIS has forged a partnership with fire and emergency medical service leaders, which fosters the continuing development of policy and program enhancements. VFIS is committed to protecting the resources of emergency service organizations and promoting the health and interests of their members. Wherever and whenever the welfare of our clients is at stake, VFIS is there to lead or support their efforts with a level of dedication no imitator can duplicate.

In 1969, VFIS was first on the scene. Today, VFIS is **Here to Help.**

In this rapidly changing world, emergency service organizations are continually faced with new challenges, issues and risks, as well as an array of new opportunities. Meeting these challenges and taking advantage of opportunities often requires assistance that may not be available through traditional channels.

That is why VFIS is here to help. As the leader in emergency service insurance for more than 30 years, we have made it a point to provide our customers with quality education, risk control and management programs. We also recognize how valuable these resources are in helping emergency service organizations improve their ability to serve their communities.

In tandem with our quality insurance coverages, VFIS customers benefit from the following programs and services, *which are available to them at little or no cost:*

- **Education and Training** - Timely and innovative, these safety, loss-control and skills-enhancement programs are designed to keep clients current with the fast-paced changes in equipment and techniques. Each is accompanied by appropriate print and/or video materials.
- **Workshops and Seminars** - Conducted on a regional basis throughout the year, these information-packed sessions are offered at instructor and participant levels and cover everything from grant-writing to community relations.

From training to troubleshooting, VFIS helps emergency service organizations become better prepared for every call, reducing the risk of injury or loss to the people they serve, the property they protect and their most valuable asset - their own members. Above all, our knowledgeable, nationally recognized professionals are here to help our customers prepare for the years ahead and the changing world that lies just around the corner.

GENERAL INFORMATION

First Named Insured: NORTHWEST FIRE DISTRICT

Mailing Address: 5225 WEST MASSINGALE ROAD
TUCSON,AZ 85745 - 0000

Attachment: 2017 Insurance Renewal Proposal (2016-62 : Insurance Renewal)

As a valuable service to your organization, VFIS provides risk control services. Employing risk control techniques will accomplish two major objectives. The first is to reduce or eliminate the loss producing conditions and exposures of your organization.

This in turn will achieve the second objective of risk control, which is to help you control the costs of your insurance program and reduce uninsured losses. While insurance coverages should take care of the majority of covered losses, you should understand that claims often contain hidden costs, known as indirect losses, which are not covered by insurance. Some examples of indirect losses are deductibles that must be paid, downtime of equipment or apparatus, temporary or permanent reductions in staffing, costs of overtime, fines, lowered morale and poor public image.

VFIS Risk Control Services can provide your organization with a number of resources to assist you in accomplishing these objectives. While we cannot eliminate all of your exposures, we can help you reduce the potential for losses through consistent and ongoing risk control and risk management efforts.

Risk Control Services

Our experienced technical staff of professionals can assist you in your risk control efforts in many ways. VFIS is proud to offer these valuable services at no cost to your organization. The following are just some of the services available to VFIS clients:

- Mutual Aid by VFIS - An emergency services self audit and resource identification guide which highlights known loss producing exposures and directs you to available VFIS resources to assist your organization in addressing them.
- Communique's - Technical reference bulletins addressing specific areas of operation and offering suggested management controls in SOG/SOP language. Available by contacting VFIS Risk Control Services or by visiting our website at www.vfis.com.
- Direct Contact - Risk control professionals are available to answer questions regarding codes, laws and standards; technical issues; and management and operational policies and procedures.
- On-Site Services - VFIS clients, meeting certain eligibility requirements, will benefit from having an on-site loss control survey conducted by one of our risk control professionals. The purpose of these surveys is to evaluate your existing policies and procedures to determine their effectiveness in controlling your organization's specific exposures. If necessary, VFIS will then provide you with recommendations and resources to enhance or support current practices.
- Professional Referrals - VFIS Risk Control Services has a nationwide network of resources in many aspects of emergency services work. If we cannot assist you directly, we will be happy to put you in contact with an agency or individual who can provide you with the needed assistance.

The practice of risk management will allow your organization to identify and evaluate your exposures to loss. To evaluate your exposures, you'll need to understand some basic risk management principles:

1. **Never risk more than you can afford to lose.** If a given loss would cripple your organization, then you need to transfer the risk to someone else.
2. **Do not risk too much for too little return.** For example, accepting a higher level of deductible on your vehicle coverage may provide only marginal premium savings.
3. **Know the odds.** If the potential for a given loss is very remote, then you may be able to address the exposure a different way than if the potential is more common.

In summary, you need to know how much money, time and equipment is at risk. Then determine if you can afford to assume the risk of losses yourself or transfer them to someone else. Lastly, know where frequent or serious losses are more likely to come from and address them accordingly.

Once you understand this, there are four risk management methods you may employ:

1. **Eliminate the exposure.** Stopping the sale or distribution of alcoholic beverages in your social hall is an easy way to eliminate your liquor law liability exposure.
2. **Assume the risk yourself.** Insurance deductibles are an example of assuming risk. If you don't believe you will have a frequency of losses or if your organization has enough financial resources, you may want to take on a larger deductible, such as \$1,000 or \$2,500 as opposed to a \$250 deductible.
3. **Reduce the exposure.** When backing up, use a spotter whenever possible. This practice does not eliminate the possibility of an accident, but it reduces the chances.
4. **Transfer the risk.** If an exposure cannot be reduced or eliminated and assuming it is too risky, then transfer the exposure to a third party. Although insurance is the most common method of transfer of risk, it is not the only method. Another commonly used method is a hold harmless agreement or indemnification clause in a contract.

VFIS risk control professionals are always available to assist you with your risk control and risk management needs.

PROPERTY

Schedule of Locations

<u>Premises/Item</u>	<u>Address</u>	<u>Occupancy</u>
1 / 1	1520 W ORANGE GROVE	FIRE STATION
2 / 1	4151 W CAMINO DEL CERRO	FIRE STATION
3 / 1	3701 W QUASER	WILDLAND OPERATIONS BUILDING
4 / 1	8165 N WADE	FIRE STATION
4 / 2	8165 N WADE	TRAINING BUILDING
5 / 1	TUCSON MOUNTAIN	REPEATOR
6 / 1	4701 N LA CHOLLA	FIRE STATION
6 / 2	4701 N LA CHOLLA	ADMIN OFFICE
7 / 1	13001 N TORTOLITA	FIRE STATION
8 / 1	5225 W MASSINGALE	OFFICE
8 / 2	5225 W MASSINGALE	STORAGE
8 / 3	5225 W MASSINGALE	OFFICE
9 / 1	3220 N CAMINO DE OESTE	FIRE STATION
10 / 1	7375 N STAR COMMERCE	VEHICLE MAINTENANCE BUILDING
10 / 2	7375 N STAR COMMERCE	STORAGE
11 / 1	13475 N MARANA MAIN	FIRE STATION
12 / 1	6625 N SANDARIO	FIRE STATION

Attachment: 2017 Insurance Renewal Proposal (2016-62 : Insurance Renewal)

Schedule of Locations

<u>Premises/Item</u>	<u>Address</u>	<u>Occupancy</u>
13 / 1	11555 W CIVIC CENTER	TOWN HALL
14 / 1	4004 S PARK BLDG 1	VEH MAINTENANCE
15 / 1	65462 E CATALINA HILL	FIRE STATION
16 / 1	14055 W HUNT	FIRE STATION
17 / 1	7400 S SANDARIO	FIRE STATION
18 / 1	10451 S SAABE HWY	FIRE STATION
19 / 1	15790 W SILVERBELL	FIRE STATION
20 / 1	N AMBER SUNRISE RD	FIRE STATION
21 / 1	3825 E GOLDER RANCH	FIRE STATION
22 / 1	63735 E SADDLEBROOKE	FIRE STATION
23 / 1	1130 E RANCHO VISTOS	FIRE STATION
24 / 1	12125 N WOODBURNE AVE	FIRE STATION
25 / 1	87735 E SADDLEBROOKE	FIRE STATION
26 / 1	8475 N STARR GRASS DR	FIRE STATION
27 / 1	2821 W INA RD	FIRE STATION
28 / 1	12095 N THORNYDALE	FIRE STATION
29 / 1	5125 W CAMINO DEL FUEGO	TRAINING CENTER
29 / 2	5125 W CAMINO DEL FUEGO	BURN BUILDING

Attachment: 2017 Insurance Renewal Proposal (2016-62 : Insurance Renewal)

Schedule of Locations

<u>Premises/Item</u>	<u>Address</u>	<u>Occupancy</u>
29 / 3	5125 W CAMINO DEL FUEGO	SATELLITE CLASSROOM
29 / 4	5125 W CAMINO DEL FUEGO	TOWER W/\$13,000 CONTENTS
29 / 5	5125 W CAMINO DEL FUEGO	CLASSROOMS
30 / 1	1520 W ORANGE GROVE	FIRE STATION/IT BUILDING

Schedule of Limits

<u>Premises/Item</u>	<u>Building</u>	<u>Building Valuation</u>	<u>Contents</u>	<u>Contents Valuation</u>	<u>Deductible</u>
1 / 1	\$4,796,420	GRC	\$168,730*	RC	\$2,500
2 / 1	\$3,748,047	GRC	\$337,459*	RC	\$2,500
3 / 1	\$534,156	GRC	\$42,288*	RC	\$2,500
4 / 1	\$1,328,584	GRC	\$78,812*	RC	\$2,500
4 / 2	\$1,037,905	GRC	\$101,509*	RC	\$2,500
5 / 1			\$64,896*	RC	\$2,500
6 / 1	\$1,311,151	GRC	\$326,363*	RC	\$2,500
6 / 2	\$385,129	GRC	\$114,960*	RC	\$2,500
7 / 1	\$742,981	GRC	\$127,012*	RC	\$2,500
8 / 1	\$773,252	GRC	\$488,254*	RC	\$2,500
8 / 2	\$44,758	GRC	\$41,299*	RC	\$2,500
8 / 3	\$168,015	GRC	\$13,951*	RC	\$2,500

Attachment: 2017 Insurance Renewal Proposal (2016-62 : Insurance Renewal)

<u>Premises/Item</u>	<u>Building</u>	<u>Building Valuation</u>	<u>Contents</u>	<u>Contents Valuation</u>	<u>Deductible</u>
9 / 1	\$1,727,160	GRC	\$244,126*	RC	\$2,500
10 / 1	\$1,458,731	RC	\$324,036*	RC	\$2,500
10 / 2	\$55,181	GRC	\$6,974*	RC	\$2,500
11 / 1	\$3,321,463	GRC	\$244,126*	RC	\$2,500
12 / 1			\$27,481*	RC	\$2,500
13 / 1			\$26,644*	RC	\$2,500
14 / 1			\$270,400*	RC	\$2,500
15 / 1			\$16,536*	RC	\$2,500
16 / 1			\$33,549*	RC	\$2,500
17 / 1			\$12,765*	RC	\$2,500
18 / 1			\$13,532*	RC	\$2,500
19 / 1			\$17,019*	RC	\$2,500
20 / 1			\$54,080*	RC	\$2,500
21 / 1			\$36,759*	RC	\$2,500
22 / 1			\$13,044*	RC	\$2,500
23 / 1			\$16,531*	RC	\$2,500
24 / 1			\$38,015*	RC	\$2,500
25 / 1			\$17,019*	RC	\$2,500

<u>Premises/Item</u>	<u>Building</u>	<u>Building Valuation</u>	<u>Contents</u>	<u>Contents Valuation</u>	<u>Deductible</u>
26 / 1	\$4,422,065	GRC	\$234,737*	RC	\$2,500
27 / 1	\$4,176,395	GRC	\$1,064,127*	RC	\$2,500
28 / 1	\$3,307,100	GRC	\$94,488*	RC	\$2,500
29 / 1	\$2,615,309	GRC	\$674,918*	RC	\$2,500
29 / 2	\$814,120	GRC	\$14,623*	RC	\$2,500
29 / 3	\$584,929	GRC	\$58,493*	RC	\$2,500
29 / 4	\$633,299	GRC	\$0		\$2,500
29 / 5	\$2,699,674	GRC	\$281,216*	RC	\$2,500
30 / 1	\$1,097,511	GRC	\$224,973*	RC	\$2,500

Blanket Contents Limit: \$5,965,744 *Indicates Contents included in Blanket Limit

Special deductibles apply to loss caused by earthquake or flood and may, in some cases apply to wind as well. See the coverage highlights and any Property notes in the following pages.

PROPERTY

Valuation Basis

VFIS insures property on a *guaranteed replacement cost (GRC)*, *replacement cost (RC)*, *actual cash value (ACV)* or *functional replacement cost (FRC)* basis. The Schedule of Limits shows how your property was quoted.

Guaranteed replacement cost pays to replace your property, without deduction for depreciation, even if the replacement cost is greater than the limit on the policy. Here's an example:

	<u>With GRC</u>	<u>Without GRC</u>
Policy limit:	\$100,000	\$100,000
Actual cost to replace:	\$125,000	\$125,000
Policy pays:	\$125,000	\$100,000
You would have to pay:	\$ 0	\$ 25,000

Replacement cost pays to replace your property, without deduction for depreciation, but is subject to the limit on the policy.

Actual cash value pays the cost to replace your property, subject to depreciation and subject to the limit on the policy.

Functional replacement cost pays to replace your property with similar property intended to perform the same function, when replacement with identical property is impossible or unnecessary; it's subject to the limit you select.

PROPERTY

Coverage Highlights

The following apply unless noted otherwise in this proposal:

Loss of Income

- Protects your organization's loss of income if your operations are interrupted because of a covered loss to your buildings or contents.
- Includes increased time due to enforcement of an ordinance or law.
- No dollar limit; covers the actual loss of income you sustain during the period of restoration for up to 24 months.

Example: Because of serious wind damage to the roof of the fire station, a volunteer fire company is unable to hold the twice-weekly bingo games they count on to fund their operations. This coverage would pay for the lost income until the roof is repaired and the bingo games can resume.

Extra Expense

- Protects your organization from extra expense you incur if your operations are interrupted because of a covered loss to your buildings or contents, provided the extra expense is necessary to minimize your down-time and continue operations.
- Includes increased time due to enforcement of an ordinance or law.
- No dollar limit; covers the extra expense (over and above your normal operating expense) incurred during the period of restoration for up to 24 months.

Example: An ambulance squad suffers a total loss to their main garaging location due to a fire. In order to continue responding to calls, they must lease space from the local municipality for the time it takes to rebuild their garage. This coverage would pay for the extra costs (rent, phone installation, furniture leasing and so forth) needed to do so.

Utility Service Interruption

- Loss of Income and extra expense is extended to cover an interruption in utility services to your premises, if utility interruption occurs as a result of a covered cause of loss.
- Subject to a 72 hour waiting period.

PROPERTY

Coverage Highlights

Ordinance Coverage

- Applies to buildings insured on a guaranteed replacement cost basis or on a replacement cost basis.
- Will pay for the loss of value of the undamaged portion of a building that must be torn down, following a covered loss, because of applicable local, state or federal building codes. If the building is written on a replacement cost basis, the amount paid for such loss is included in your building limit and does not increase it.
- Will pay for the cost to demolish the undamaged portion of the building, clear the site, and repair or rebuild according to code. These costs are covered up to 100% of the amount paid for the initial direct physical loss or damage to the building.

Examples of costs covered by this extension include updated electrical systems to comply with local building codes, or improved rest room facilities that are accessible to disabled people.

Earthquake

- Applies to the full amount of coverage you carry on buildings and contents (no sub-limit).
- Includes volcanic action.
- A special 5% deductible applies to the value of the building and personal property for each item.

Flood

- Applies to the full amount of coverage you carry on buildings and contents (no sub-limit).
- A special \$1,000 deductible applies per premises.

PROPERTY

Coverage Highlights

Equipment Breakdown

- Covers the mechanical breakdown of equipment or the explosion of pressure vessels at your premises. Covered equipment includes such things as refrigeration equipment, air conditioners, cascade units and boilers.
- Covers the mechanical breakdown of certain types of portable equipment (mobile cascade units, mobile generators, portable pumping units, jaws-of-life) away from your premises.
- Covers loss of income or extra expense your organization may suffer if your utilities are interrupted as a result of an accident to covered equipment owned by your landlord or utility company.
- No dollar limit.

Other Perils (not covered by many property policies)

- Damage caused by the back-up of sewers and drains.
- Damage caused by artificially generated electrical currents.
- Damage caused by changes in temperature or humidity.

Arson Reward

- Limit of \$25,000.
- For the reimbursement of your payment of rewards that provides information related to arson fire.
- No deductible.

Crisis Incident Response Coverage

- We will pay up to \$25,000 for any one crisis incident that results in crisis management expenses (to restore your public image) or post-crisis counseling services.

Debris Removal

- Covered without limit if the expense is incurred as a result of a covered cause of loss.

Contents Off-Premises

- Pays the greater of \$25,000 or your highest contents limit at any location.
- Does not apply to portable equipment.

PROPERTY

Coverage Highlights

Newly Acquired Property	<ul style="list-style-type: none"> • Automatically covers newly acquired buildings, buildings under construction, and contents at newly acquired locations. • The automatic feature lasts for 90 days or the end of the policy period, whichever is later. • Limits are \$2,500,000 for buildings and \$500,000 for contents.
Fine Arts	<ul style="list-style-type: none"> • Limit of \$50,000 when there is a certified appraisal; otherwise the limit is \$25,000 subject to \$1,500 limit per item.
Money & Securities	<ul style="list-style-type: none"> • Covers theft, disappearance or destruction on-premises or off-premises. • Automatic \$30,000 limit; higher limits are available.
Trees, Shrubs, Plants & Lawns	<ul style="list-style-type: none"> • Covered against loss by fire, lightning, explosion, civil commotion, aircraft, vehicles and vandalism. • No dollar limit.
Glass Deductible Waiver	<ul style="list-style-type: none"> • Property deductible is waived when loss only involves building glass.
Personal Effects	<ul style="list-style-type: none"> • Applies on-premises only. • Primary coverage (not excess over a homeowners policy, for example). • For members, full replacement cost with no dollar limit. • For non-members, a limit of \$1,500 per person applies. • No deductible.
Member's Property (other than personal effects)	<ul style="list-style-type: none"> • Limit of \$5,000 (for items such as computers, all-terrain vehicles, snowmobiles, golf carts, personal watercraft, tools and firearms). • Primary Coverage and not excess over a homeowners policy. • No deductible.
Member's Real Property Deductible Reimbursement	<ul style="list-style-type: none"> • We will provide up to \$1,000 deductible reimbursement for damage to members residence when responding to an emergency on your behalf. • No deductible.
Pollution Clean-Up	<ul style="list-style-type: none"> • Applies on-premises only. • Limit of \$100,000 for remediation expense you incur resulting from fire, lightning, windstorm, hail, explosion, civil commotion, vehicles, aircraft, smoke, vandalism, sprinkler leakage, sinkhole collapse, volcanic action, falling objects, the weight of ice / snow / sleet, or water damage. • Limit of \$25,000 for all other covered causes of loss.

PROPERTY

Coverage Highlights

Sirens & Antennas

- Sirens, antennas, towers and similar structures and their associated equipment are automatically covered away from your scheduled premises, if you have building coverage with VFIS.
- No sub-limit applies.

Permanently Installed Property Off Premises

- Limit of \$125,000.
- Applies to outdoor property permanently installed away from your premises.
- Includes traffic control devices, statues, signs, monuments and fire hydrants.

Commandeered Property of Others

- Replacement cost coverage for any commandeered property other than autos.
- Includes the owner's loss of use.
- No dollar limit.
- No deductible if commandeered property belongs to volunteer, employee, director, officer or trustee.

Computer Software

- Automatic coverage for the cost of restoring or replacing your organization's data and the media on which it is stored.
- Covered causes of loss include computer virus and the breakdown of computer hardware.
- Applies on-premises or off-premises.
- Automatic limit of \$250,000; higher limits are available.

Unintentional Errors & Omissions

- Limit of \$500,000.
- Covers for unintentionally omitting real property at the time of application or unintentionally failing to report all real property prior to the beginning of the policy period.

Vehicle Parts

- Limit of \$25,000.
- Automatically covers vehicle stock owned by you and stored inside a building or at your location.

PROPERTY

Coverage Highlights

Valuable Papers & Records	<ul style="list-style-type: none"> • Pays the costs you incur to restore or replace any such documents following a covered loss. • No dollar limit. • Applies on-premises or off-premises.
Accounts Receivable	<ul style="list-style-type: none"> • Pays the costs you incur in restoring your accounts receivable records following a covered loss. • Also pays amounts you can't collect if your accounts receivable records can't be restored. • No dollar limit. • Applies on-premises or off-premises.
Lock and Key Replacement	<ul style="list-style-type: none"> • Limit of \$25,000 to reimburse you for lock and key replacement after theft at your location. • No deductible.
Recharge Costs	<ul style="list-style-type: none"> • Will pay the cost to recharge fire extinguishing equipment at your premises regardless of whether the discharge was accidental or was the result of a covered cause of loss. • No dollar limit. • No deductible.
Limited Coverage for Fungus, Wet Rot, Dry Rot or Bacteria	<ul style="list-style-type: none"> • A standard exclusion applies to loss or damage caused by fungus, wet rot, dry rot or bacteria. • However, the exclusion doesn't apply if the fungus, wet rot, dry rot or bacteria results from fire or lightning. • An extension has been added to provide a \$25,000 sub-limit if the fungus, wet rot, dry rot or bacteria arises from flood or from a specified cause of loss, as defined in the policy. This sub-limit is the most that will be paid in any policy term regardless of the number of occurrences.
Deductible Waiver	<ul style="list-style-type: none"> • If a Property claim occurs in conjunction with a claim under a VFIS Auto Physical Damage or Portable Equipment coverage, the various deductibles will not be stacked. • Only one deductible, the largest, will apply.
Coinsurance	<ul style="list-style-type: none"> • Does not apply to your buildings if they're insured on a guaranteed replacement cost basis. • Does not apply to your contents if they're insured on a replacement cost basis or on a guaranteed replacement cost basis.

CRIME

VFIS offers a broad range of fidelity coverages which are customized to meet the needs of emergency service organizations including the following.

- **Employee Dishonesty** provides reimbursement for the loss of your organization's money or other property resulting from dishonest acts of your volunteers or employees.
- **Computer and Funds Transfer Fraud** will pay for loss the insured sustains arising directly out of the loss of or damage to money, securities, and property other than money and securities. This loss must result directly from the use of any computer to fraudulently cause transfer of that property from inside the premises or banking premises to a person outside those premises, or to a place outside those premises.
- **Identity Fraud Expense** is the compensation of expense sustained that was incurred by the insured or any employee as a result directly from identity fraud.

Your selections are indicated below.

Covered Entity:

NORTHWEST FIRE DISTRICT

<u>Public Employee Dishonesty - Blanket Per Employee</u>		<u>Limit</u>	<u>Deductible</u>	<u>Faithful Performance</u>
		\$250,000	None	Yes
<u>Public Employee Dishonesty - Position Schedule</u>	<u>Number in Position</u>	<u>Limit</u>	<u>Deductible</u>	<u>Faithful Performance</u>
TREASURER	1	\$500,000	None	Yes
<u>Forgery or Alteration</u>		<u>Limit</u>	<u>Deductible</u>	
		\$250,000	None	
<u>Computer and Funds Transfer Fraud</u>		<u>Limit</u>	<u>Deductible</u>	
		\$10,000	None	
<u>Identity Fraud Expense</u>		<u>Limit</u>	<u>Deductible</u>	
		\$10,000	None	

CRIME - Optional

VFIS offers a broad range of fidelity coverages which are customized to meet the needs of emergency service organizations including the following.

- **Employee Dishonesty** provides reimbursement for the loss of your organization's money or other property resulting from dishonest acts of your volunteers or employees.
- **Computer and Funds Transfer Fraud** will pay for loss the insured sustains arising directly out of the loss of or damage to money, securities, and property other than money and securities. This loss must result directly from the use of any computer to fraudulently cause transfer of that property from inside the premises or banking premises to a person outside those premises, or to a place outside those premises.
- **Identity Fraud Expense** is the compensation of expense sustained that was incurred by the insured or any employee as a result directly from identity fraud.

Your selections are indicated below.

Covered Entity:

NORTHWEST FIRE DISTRICT

<u>Public Employee Dishonesty - Blanket Per Employee</u>		<u>Limit</u>	<u>Deductible</u>	<u>Faithful Performance</u>
		\$250,000	None	Yes
<u>Public Employee Dishonesty - Position Schedule</u>	<u>Number in Position</u>	<u>Limit</u>	<u>Deductible</u>	<u>Faithful Performance</u>
TREASURER	1	\$500,000	None	Yes
<u>Forgery or Alteration</u>		<u>Limit</u>	<u>Deductible</u>	
		\$250,000	None	
<u>Computer and Funds Transfer Fraud</u>		<u>Limit</u>	<u>Deductible</u>	
		\$100,000	None	
<u>Identity Fraud Expense</u>		<u>Limit</u>	<u>Deductible</u>	
		\$100,000	None	

PORTABLE EQUIPMENT

Blanket Portable Equipment Coverage

<u>Covered For</u>	<u>Limit</u>	<u>Deductible</u>
All causes of physical loss unless excluded	Guaranteed Replacement Cost	\$250

If Portable Equipment coverage is provided on a blanket basis, coverage is provided for all portable firefighting, ambulance and rescue related equipment owned or furnished for your regular use. Note that boats over 100 horsepower are not covered under blanket; they must be scheduled.

Scheduled Portable Equipment Coverage

***** *Coverage Not Requested* *****

PORTABLE EQUIPMENT

Coverage Highlights

The following apply unless noted otherwise in this proposal:

Personal Effects

- Applies on and off premises while on authorized duty.
- Primary coverage (not excess over a homeowners policy, for example).
- Full replacement cost with no dollar limit.
- No deductible.

Non-Owned Portable Equipment

- Coverage for portable equipment of others temporarily in your possession.
- Automatic \$50,000 limit.

Deductible Waiver

- If a Portable Equipment claim occurs in conjunction with a claim under a VFIS Auto Physical Damage or Property coverage, the various deductibles will not be stacked.
- Only one deductible, the largest, will apply.

Coverage to Replace Obsolete Chargers

- We will pay for new compatible mobile or stationary chargers when associated covered portable equipment is damaged and replaced.

Theft of Portable Equipment by Member

- At your request we will pay up to \$5,000 for portable equipment taken by a volunteer or employee no longer affiliated with your organization provided the equipment is reported as stolen.
- The most we will pay in one year is \$10,000.

Trailers Used to Transport Covered PE

- Physical damage coverage is provided automatically if the primary use of the trailer is to provide mobility to other covered portable equipment.

Example: A portable generator is installed on a small trailer that can be pulled to an emergency scene by a number of vehicles; both the generator and its trailer would be covered under Blanket Portable Equipment.

Blanket Coverage

Applies to:

- All boats up to 100 horsepower, and
- All jet skis and waverunners regardless of horsepower.

Scheduled Coverage

- Required for boats in excess of 100 horsepower.

PORTABLE EQUIPMENT

Coverage Highlights

Valuation

- No need to determine equipment values if you select blanket coverage.
- VFIS will rate the coverage based on the number and type of vehicles you use.
- If you have properly reported all such vehicles, your portable equipment is covered up to its full replacement cost.

AUTO

<u>Coverage</u>	<u>Symbol</u>	<u>Limits</u>
Bodily Injury / Property Damage Combined Single Limit	1	\$1,000,000
"No Fault" or Statutory Personal Injury Protection	5	Included
Medical Payments	7	\$5,000
Uninsured Motorists	2, 8, 9	\$1,000,000
Underinsured Motorists Insurance	2, 8, 9	\$1,000,000
Hired & Borrowed Vehicles		Included
Commandeered Vehicles		Included
Volunteers/Employees as Insureds Under Non-Owned Autos		Included (Excess)
Temporary Substitute Vehicles		Included
Fellow Member Liability		Included
Incidental Garage Liability		Included
Physical Damage Comprehensive	7,8	see schedule below
Physical Damage Collision	7,8	see schedule below

Schedule of Covered Vehicles

<u>Veh. No.</u>	<u>Year</u>	<u>Make</u>	<u>Classification</u>	<u>ACV</u>	<u>Agreed Value</u>	<u>Comp. Ded.</u>	<u>Coll. Ded.</u>
0001	1996	PIERCE	PUMPER		\$500,000	\$500	\$500
0002	1996	PIERCE	PUMPER		\$500,000	\$500	\$500
0003	1997	INTERNATIONAL	TANKER		\$380,000	\$500	\$500
0004	1998	INTERNATIONAL	TANKER		\$380,000	\$500	\$500
0005	1998	INTERNATIONAL	SALVAGE		\$550,000	\$500	\$500
0006	1999	SPARTAN	QUINT		\$1,000,000	\$500	\$500
0007	2002	FORD	FIRST RESPONDER		\$50,000	\$500	\$500
0008	2002	MCCOY	FIRST RESPONDER		\$190,000	\$500	\$500
0009	2002	PIERCE	PUMPER		\$500,000	\$500	\$500
0010	2002	PIERCE	PUMPER		\$500,000	\$500	\$500
0011	2002	PIERCE	PUMPER		\$500,000	\$500	\$500
0012	2002	MCCOY	FIRST RESPONDER		\$190,000	\$500	\$500
0013	2002	FORD	FIRST RESPONDER		\$60,000	\$500	\$500
0014	2002	FORD	FIRST RESPONDER		\$60,000	\$500	\$500

Attachment: 2017 Insurance Renewal Proposal (2016-62 : Insurance Renewal)

<u>Veh. No.</u>	<u>Year</u>	<u>Make</u>	<u>Classification</u>	<u>ACV</u>	<u>Agreed Value</u>	<u>Comp. Ded.</u>	5.A.b Ded.
0015	2002	FORD	SERVICE	X		\$500	\$500
0016	2001	FORD	BRUSH VEH		\$70,000	\$500	\$500
0017	2003	FORD	SERVICE	X		\$500	\$500
0018	2003	WELLS	TRAILER		\$15,000	\$500	\$500
0019	2003	FORD	FIRST RESPONDER		\$60,000	\$500	\$500
0020	2001	CHEVROLET	FIRST RESPONDER		\$60,000	\$500	\$500
0021	2001	CHEVROLET	FIRST RESPONDER		\$60,000	\$500	\$500
0022	2003	CHEVROLET	SERVICE	X		\$500	\$500
0023	2003	SNOWBEAR	TRAILER		\$8,000	\$500	\$500
0024	2004	BIG TEX	TRAILER		\$3,500	\$500	\$500
0025	2004	FORD	FIRST RESPONDER		\$60,000	\$500	\$500
0026	2004	FORD	FIRST RESPONDER		\$60,000	\$500	\$500
0027	2004	SPARTAN	HAZ MAT		\$700,000	\$500	\$500
0028	2005	FORD	FIRST RESPONDER		\$27,000	\$500	\$500
0029	2005	GMC	FIRST RESPONDER		\$60,000	\$500	\$500
0030	2005	GMC	PICKUP	X		\$500	\$500
0031	2005	GMC	PICKUP	X		\$500	\$500
0032	2005	GMC	PICKUP	X		\$500	\$500
0033	2005	GMC	SERVICE	X		\$500	\$500
0034	2005	MCCOY	AMB ALS		\$190,000	\$500	\$500
0035	2005	PIERCE	PUMPER		\$600,000	\$500	\$500
0036	2005	PIERCE	PUMPER		\$600,000	\$500	\$500
0037	2006	VAN	TRAILER		\$35,000	\$500	\$500
0038	2005	FORD	SERVICE	X		\$500	\$500
0039	2005	FORD	FIRST RESPONDER		\$60,000	\$500	\$500
0040	2006	FORD	FIRST RESPONDER		\$60,000	\$500	\$500
0041	2005	SUPREME	FIRST RESPONDER		\$200,000	\$500	\$500
0042	2005	FORD	FIRST RESPONDER		\$170,000	\$500	\$500
0043	2006	SURREY	TRAILER		\$55,000	\$500	\$500
0044	2005	SPARTAN	QUINT		\$900,000	\$500	\$500

Attachment: 2017 Insurance Renewal Proposal (2016-62 : Insurance Renewal)

<u>Veh. No.</u>	<u>Year</u>	<u>Make</u>	<u>Classification</u>	<u>ACV</u>	<u>Agreed Value</u>	<u>Comp. Ded.</u>	5.A.b Ded.
0045	2006	PIERCE	PUMPER		\$600,000	\$500	\$500
0046	2006	PIERCE	PUMPER		\$600,000	\$500	\$500
0047	2006	FORD	SERVICE	X		\$500	\$500
0048	2007	FORD	TAURUS	X		\$500	\$500
0049	2007	FORD	TAURUS	X		\$500	\$500
0050	2008	MCCOY	FIRST RESPONDER		\$190,000	\$500	\$500
0051	2008	FORD	BRUSH VEH		\$230,000	\$500	\$500
0052	2008	FORD	SERVICE	X		\$500	\$500
0053	2008	FORD	SERVICE	X		\$500	\$500
0054	2008	FORD	FIRST RESPONDER		\$69,207	\$500	\$500
0055	2008	FORD	FIRST RESPONDER		\$36,000	\$500	\$500
0056	2008	CHEVROLET	SERVICE	X		\$500	\$500
0057	2008	FORD	SERVICE	X		\$500	\$500
0058	2008	FORD	SERVICE	X		\$500	\$500
0059	2008	FORD	SERVICE	X		\$500	\$500
0060	2008	FORD	SERVICE	X		\$500	\$500
0061	2008	PIERCE	PUMPER		\$1,000,000	\$500	\$500
0062	2008	INTERNATIONAL	TANKER		\$350,000	\$500	\$500
0063	2008	FORD	PICKUP	X		\$500	\$500
0064	2008	PIERCE	PUMPER		\$600,000	\$500	\$500
0065	2008	INTERNATIONAL	RESCUE HVY		\$170,000	\$500	\$500
0066	2008	DODGE	SERVICE	X		\$500	\$500
0067	2009	GLADIATOR	PUMPER		\$875,000	\$500	\$500
0068	2009	INTERNATIONAL	PUMPER		\$420,000	\$500	\$500
0069	2009	INTERNATIONAL	PUMPER		\$420,000	\$500	\$500
0070	2008	CHEVROLET	AMB ALS		\$250,000	\$500	\$500
0071	2009	FIREFLASH	TRAILER		\$690,000	\$500	\$500
0072	2010	KME	PUMPER		\$620,000	\$500	\$500
0073	2010	KME	PUMPER		\$620,000	\$500	\$500
0074	2010	CHEVROLET	AMB ALS		\$250,000	\$500	\$500
0075	2009	BIG TEX	TRAILER		\$2,260	\$500	\$500
0076	2011	KME	PUMPER		\$620,000	\$500	\$500
0077	2011	KME	PUMPER		\$620,000	\$500	\$500
0078	2013	FORD	BRUSH VEH		\$60,000	\$500	\$500
0079	2013	FORD	BRUSH VEH		\$100,000	\$500	\$500

Attachment: 2017 Insurance Renewal Proposal (2016-62 : Insurance Renewal)

<u>Veh. No.</u>	<u>Year</u>	<u>Make</u>	<u>Classification</u>	<u>ACV</u>	<u>Agreed Value</u>	<u>Comp. Ded.</u>	5.A.b Ded.
0080	2013	FORD	FIRST RESPONDER		\$40,000	\$500	\$500
0081	2013	CHEVY	TAHOE		\$50,000	\$500	\$500
0082	2013	CHEVY	TAHOE		\$50,000	\$500	\$500
0083	2013	FORD	SERVICE	X		\$500	\$500
0084	2014	FORD	RESCUE LT		\$70,000	\$500	\$500
0085	2013	PACE	TRAILER		\$4,000	\$500	\$500
0086	2014	CHEVY	TAHOE		\$40,000	\$500	\$500
0087	2014	FORD	ESCAPE		\$27,000	\$500	\$500
0088	2014	TOYOTA	PRIUS		\$27,000	\$500	\$500
0089	2014	FORD	FIRST RESPONDER		\$40,000	\$500	\$500
0090	2013	LOOK	TRAILER		\$3,595	\$500	\$500
0091	2014	FORD	SERVICE	X		\$500	\$500
0092	2015	DODGE	AMB ALS		\$170,000	\$500	\$500
0093	2015	DODGE	AMB ALS		\$170,000	\$500	\$500
0094	2015	FORD	F150		\$57,000	\$500	\$500
0095	2015	FORD	F150		\$39,000	\$500	\$500
0096	2015	FORD	F150		\$57,000	\$500	\$500
0097	2015	FORD	F150		\$57,000	\$500	\$500
0098	2015	FORD	F150		\$57,000	\$500	\$500
0099	2015	FORD	F150		\$39,000	\$500	\$500
0100	2016	FORD	SERVICE	X		\$500	\$500
0101	2016	FORD	SERVICE	X		\$500	\$500
0102	2016	FORD	SERVICE	X		\$500	\$500
0103	2016	FORD	SERVICE	X		\$500	\$500
0104	2016	FORD	FUSION		\$21,000	\$500	\$500

Attachment: 2017 Insurance Renewal Proposal (2016-62 : Insurance Renewal)

AUTO LIABILITY

Coverage Highlights

The following apply unless noted otherwise in this proposal:

**Non-Owned
Automobile**

- Covers your liability for vehicles hired, borrowed, or otherwise used on your behalf on an *excess basis*.
- Covers your liability for commandeered vehicles used on your behalf on a *primary basis*.

**Volunteers/Employees
as Insureds Under
Non-Owned
Automobiles**

- Volunteers/employees are covered while operating their own personal vehicle on behalf of the emergency service organization.
- Coverage is on an *excess basis*.

**Additional Insured-
Automatic**

- Any person or organization for which you have agreed in writing in a contract to be added as an additional insured.

**Expected or Intended
Injury**

- Included for Bodily Injury or Property Damage when resulting from actions taken to protect persons or property.

**Temporary Substitute
Vehicle**

- Coverage is provided when a replacement vehicle is loaned to you while a covered vehicle is temporarily out of service.
- Coverage is on a *primary basis*.

Example: A department is temporarily loaned an ambulance while their covered ambulance is being serviced. The loaner is involved in an intersection accident injuring civilians. Liability coverage would be provided to the department on a *primary basis* up to the policy limit.

**Owner of
Commandeered Auto
as an Insured**

- The owner of a commandeered auto in your temporary care, custody or control that is being used as part of an emergency operation is an insured.
- Coverage is on a *primary basis*.

**Uninsured Motorist/
Underinsured
Motorist**

- Covers your organization for bodily injury and/or property damage sustained by an eligible party caused by a negligent uninsured/underinsured motorist or hit-and-run motorist, based on your state laws.

AUTO LIABILITY

Coverage Highlights

Personal Injury Protection

- Covers bodily injury medical expenses and certain other losses sustained by an eligible injured person caused by an accident arising out of the use of a covered vehicle subject to applicable no-fault laws.
- Not available in some states.

Fellow Member Liability

- Covers your volunteers and employees should they accidentally injure a co-volunteer or co-employee arising out of the use of a covered vehicle.
- Note that the protection applies to the *individual* against whom the claim is made, whether or not a claim is made against you (the insured organization).

Example: A fire truck is responding to an emergency call with lights and sirens activated. The vehicle operator fails to see a civilian vehicle resulting in a collision, injuring several passenger firefighters. Fellow member auto liability coverage would be provided to the fire truck driver up to the limit of the policy for claims arising from the injured passenger firefighters.

Incidental Garage Liability

- Provides liability arising from autos used in connection with an insured's garage operations.
- Coverage is primary.
- Provides coverage for your organization if you service or store vehicles owned by others.

AUTO PHYSICAL DAMAGE

Coverage Highlights

Agreed Value

Physical damage coverage on emergency vehicles is provided on an *Agreed Value* basis. In the event of a loss, you will receive the **lesser of**:

1. The **cost to repair** the covered vehicle; or
2. The **cost to replace** the part with a part of like kind and quality, *without deduction for depreciation*; or
3. The **cost to replace the entire vehicle with a comparable new vehicle**, manufactured to current specifications set by the NFPA, the U. S. Department of Transportation, or similar organization; or
4. The **agreed value** shown in the policy.

Note: If the estimated repair costs for a damaged vehicle covered on an *Agreed Value* basis exceed 75% of the *Agreed Value*, and you choose not to accept payment under paragraph 1. or 2. (above), VFIS will pay the lesser of paragraph 3. or 4. (above). Under this arrangement, VFIS has the rights to all recovery and salvage.

Furthermore, for repairs or replaced parts under paragraph 1. or 2. (above), VFIS will pay up to an additional 25% of the amount of the loss to cover the costs you incur in bringing the repaired or replaced parts into compliance with the latest safety standards. If recertification is required, we will also pay those costs.

Example: A fire department has a 1976 Mack pumper with an Agreed Value of \$50,000. While responding during an ice storm they lose control and slide into a tree. Damages are appraised at \$40,000. The replacement cost of the truck at the time of the loss is \$100,000. Since the Agreed Value selected by the insured is \$50,000 and 75% of the Agreed Value is \$37,500, the insured has the option to either repair the vehicle, taking the \$40,000 settlement, or be reimbursed the Agreed Value of \$50,000 with VFIS having the rights to the salvage.

We use this method for emergency vehicles and, at the insured's option, for private passenger vehicles less than five years old.

Actual Cash Value Settles the claim based on the current market value of the damaged vehicle or part (old for old).

We use this method for most private passenger vehicles, service vehicles, some trailers and other non-emergency vehicles.

Stated Amount Settles the claim by paying the lesser of:

- The current market value of the damaged vehicle or part (old for old).
- or*
- The amount stated in the policy.

We do not offer stated amount coverage because it is less advantageous to your organization than other methods.

AUTO PHYSICAL DAMAGE

Coverage Highlights

Deductible Waiver

- If an Automobile Physical Damage claim occurs in conjunction with a claim under a VFIS Portable Equipment or Property coverage, the various deductibles will not be stacked.
- Only one deductible, the largest, will apply.
- Additionally, regardless of the number of covered autos suffering a physical damage loss while engaged in a single firefighting, ambulance and/or rescue emergency, only one deductible, the largest, shall apply to the entire event.

Example: A fire department's rescue truck is responding with lights and siren when it is struck by another vehicle in an intersection and flipped over on its side. The rescue truck sustains \$20,000 of damages and the equipment inside the vehicle is broken and strewn across the roadway. The Waiver of Deductible clauses in the Automobile Physical Damage coverage and the Portable Equipment coverage provide that only one deductible, the largest, would be applied to the loss settlement.

Collision

- Damages from overturn or collision with another object.

Comprehensive

- Damages from causes other than collision or overturn.

Freezing

- Coverage for permanently attached special equipment for loss caused by freezing, unless caused by failure to maintain the equipment.
- Includes, but is not limited to, pumps, gauges and tanks.
- No freezing coverage for loss to vehicle engines.

Volunteers' or Employees' Personal Automobiles

- Covers damage to a member's personally owned vehicle:
 - while enroute to, during, or returning from an emergency or other activity on behalf of your organization, and
 - resulting from a covered cause of loss.
- Reimburses the members deductible up to \$1,000 if insurance is carried or actual cash value if no insurance is carried. Member is required to maintain minimum state liability coverage.

Airbag Coverage

- Covers loss caused by accidental discharge of an airbag.

AUTO PHYSICAL DAMAGE

Coverage Highlights

Hired, Borrowed or Commandeered Vehicles	<ul style="list-style-type: none"> • Coverage for hired, borrowed or commandeered vehicles on an actual cash value basis. • Comprehensive deductible - \$50. • Collision deductible - \$100. • Coverage is primary.
Temporary Substitute Vehicles	<ul style="list-style-type: none"> • Coverage for fire trucks and ambulances with loss to be settled based on the valuation method of the owner's policy, up to \$1,000,000. Subject to the insured's deductible.
Customized Vehicle Extension	<ul style="list-style-type: none"> • Applies to vehicles, such as chief's cars, insured on an actual cash value basis. • Cost to replace custom features such as gold leaf lettering, light bars, sirens and radios on a <i>replacement cost basis</i>. • Extended to equipment owned by the organization that's permanently installed in non-owned autos.
Towing and Labor	<ul style="list-style-type: none"> • Coverage is provided for vehicles carrying comprehensive coverage. • Labor must be performed at the disablement location. • No mileage limit. Includes the cost to tow the disabled auto to multiple facilities as necessary, prior to delivery to the final repair facility. • \$2,500 limit applies.
Recertification	<ul style="list-style-type: none"> • Included in claims settlement for covered losses. • No limit applies.
Removal of Apparatus from Environmentally Sensitive Areas	<ul style="list-style-type: none"> • Following a covered loss, the cost of uprighting, retrieving or towing the vehicle is part of the claim adjustment expense. • No sub-limit applies.
Rental Reimbursement coverage for Fire Trucks	<ul style="list-style-type: none"> • If no spare or reserve units are available, we provide automatic coverage for rental expenses for firefighting and rescue vehicles. • Limit of \$250 any one day for up to 40 days.

AUTO PHYSICAL DAMAGE

Coverage Highlights

Rental Reimbursement for member's personally owned vehicles

- Coverage provided when loss occurs while enroute, during, returning from an emergency or while at the direction and knowledge of an officer of the insured.
- Limit of \$30 per day for up to 30 days.

Full Glass Coverage

- No glass deductible for vehicles with comprehensive coverage.

Garagekeepers Insurance

- \$50,000 coverage for vehicles while left with an insured's garage operation.
- Comprehensive deductible - \$250.
- Collision deductible - \$500.
- Coverage is primary.
- Provides coverage for your organization if you service or store vehicles owned by others.

GENERAL LIABILITY

This coverage contains the following four sections:

- **Coverage A. Bodily Injury and Property Damage Liability** protects you when claims are made against you because of injury to others or damage to their property, unless caused by an auto.
- **Coverage B. Personal and Advertising Injury Liability** protects you when claims are made against you because of offenses such as false arrest, wrongful eviction or slander.
- **Coverage C. Professional Health Care Liability** protects you when claims are made against you as a result of your handling of patients, or providing, or failing to provide, medical services.
- **Coverage D. Medical Expense** protects you when claims are made against you as a result of injuries suffered by the public (not your volunteers or employees) because of your premises or operations. These expenses are payable even if the injury occurred through no fault of your own.

<u>Coverages</u>	<u>Limits</u>
Each Occurrence or Medical Incident.....	\$1,000,000
Personal and Advertising Injury (each offense).....	\$1,000,000
Fire Damage Legal Liability (any one fire).....	\$1,000,000
Medical Expense (each accident).....	\$5,000
General Aggregate.....	\$3,000,000
(the total payable in any policy term)	
Products / Completed Operations Aggregate.....	\$3,000,000
(the total payable in any policy term)	

Optional Coverages (apply only if checked)

- ☐ Employer's (Stop Gap) Liability
- Provides General Liability and Auto Liability coverage to you (the insured organization) if a volunteer or employee alleges they were injured on the job and are entitled to sue the organization and seek damages beyond the benefits available under the applicable Workers' Compensation statute.
 - Needed when the insured's Workers' Compensation policy provided for your volunteers and/or employees does not contain Part Two — Employer's Liability.
- ☐ Owned Watercraft Liability (boats exceeding 100 horsepower)

GENERAL LIABILITY

Coverage Highlights

The following apply unless noted otherwise in this proposal:

Volunteers and Employees as Insureds

- Covers all volunteers (whether or not they are members of your organization) and employees are covered while acting on behalf of your organization.
- Other insureds include your officers, directors, commissioners or trustees.
- Also included are the owners of any property you commandeer.
- VFIS coverage is primary for all of the above insureds, not excess of any personal insurance that may apply.
- Your medical director (if any) is an insured for actions taken on your behalf, with these stipulations:
 - Coverage doesn't apply to liability arising from any physician's providing or failing to provide on-line medical direction or medical command via a telecommunications device, and
 - Hands-on treatment of a patient by a physician is excess of any medical malpractice insurance carried by the physician.

Blanket Additional Insureds

- Automatically covers any person or organization required by contract to be an additional insured, but only for their liability arising out of your premises or operations.
- The contract must be in effect before the injury or damage occurs.

Fellow Member Liability

- Covers your volunteers and employees should they accidentally injure a co-volunteer or co-employee while working on your behalf.
- Note that the protection applies to the *individual* against whom the claim is made, whether or not a claim is made against you (the insured organization).

"Good Samaritan" Liability

- Covers your volunteer members and employees for liability arising from actions on their own to render services at the scene of an emergency requiring immediate action.
- Applies to professional health care or any other services.
- To qualify as a "Good Samaritan", the individual must act independently of your organization or any other organization.

Unlimited Defense Costs

- The cost to defend you against covered claims is the responsibility of the company and will not erode your liability limits.

GENERAL LIABILITY

Coverage Highlights

Intentional Acts

- Provides liability protection if, in an attempt to save lives or protect property, your volunteers or employees intentionally cause bodily injury or property damage.

Example (bodily injury): A distraught relative of a heart attack victim must be restrained in order for you to administer care to the patient, and in the process the relative is injured.

Example (property damage): In order to gain access to a small fire in one apartment unit, a firefighter breaks down a door to a different unit that is not in imminent danger.

Pollution Liability

- Covers you for bodily injury or property damage arising out of a pollution incident resulting from any of the following:
 - emergency operations away from your premises,
 - training activities, or
 - water runoff from the cleaning of equipment.
- Covers you for bodily injury or property damage arising out of an asbestos incident resulting from either of the following:
 - emergency operations away from your premises, or
 - training activities away from your premises.

Liquor Liability

- Covers you for bodily injury or property damage arising out of the serving or selling of alcoholic beverages.
- If alcoholic beverages are sold, VFIS requires that you obtain the proper license or permit, comply with our liquor loss control recommendation, and pay the applicable premium charge.

Contractual Liability

- Covers you for the liability you agreed to assume of another party, either orally or in writing.
- The claim must be otherwise covered (not excluded).

Example: Farmer Brown agrees to allow a fire department to use his pasture to hold a flea market, as long as any injuries to the public are agreed to be the responsibility of the fire department and not of Farmer Brown.

GENERAL LIABILITY

Coverage Highlights

- Watercraft Liability**
- Automatic coverage for injury or damage arising from your use of the following:
 - non-owned boats,
 - owned boats that are not powered by motors,
 - owned boats that are powered by motors of not more than 100 horsepower, and
 - jet skis and waverunners regardless of horsepower.
- Fire Damage Legal Liability**
- Covers you for liability for fire damage to buildings your organization may rent or otherwise occupy with the permission of the owner.
 - A similar provision covers your liability for *other than fire damage* to buildings or contents rented or loaned to you for not more than 30 consecutive days.
- Damage to Property of Persons Receiving Services**
- Covers you for liability for a personal property loss suffered by a member of the public receiving services from you, provided the loss is caused by theft, physical damage or disappearance.
 - Subject to a \$100 deductible each occurrence.
- Example:** A patient transported by ambulance to the hospital notices shortly after arrival that his wallet and Rolex watch are missing; he files a claim against the ambulance squad alleging theft of the property.
- Expanded Aggregate Limit**
- The General Aggregate Limit shown in the schedule applies separately to:
 - each named insured (unless you have selected a \$10,000,000 aggregate limit), and
 - each location you own or rent.

MANAGEMENT LIABILITY

	<u>Limits</u>
Each Offense or Wrongful Act	\$1,000,000
Aggregate (the total payable in any policy term).....	\$3,000,000
Defense Expense for Injunctive Relief	\$50,000

☐ **"Claims made" basis**

- This means that coverage is provided only for claims that are reported during the policy period, regardless of when the incident giving rise to a claim occurred. VFIS covers claims arising from incidents that occurred prior to the initial policy period as long as you had no reason to suspect that a claim might be presented as a result of the incident.
- If you are aware of any such incidents, be sure to report them to your agent immediately.

A signed and dated application is required before coverage can be bound.

☒ **"Occurrence" basis**

- This means that coverage is provided only for claims arising out of incidents that occur during the policy period, regardless of when the claim is eventually reported.
- You should not purchase occurrence coverage unless:
 - You are currently insured on an occurrence basis, or
 - You are currently insured on a claims made basis and you have decided to purchase a supplemental extended reporting period from your current carrier.

Cyber Liability and Privacy Crisis Management Expense

- Cyber Liability protects you when claims are made against you for monetary damages arising out of an electronic information security event.
- Privacy Crisis Management Expense reimburses for expenses you incur as a result of a privacy crisis management event first discovered during the policy period. This first party coverage is intended to provide professional expertise in the identification and mitigation of a privacy breach while satisfying all Federal and State statutory requirements.

Cyber Liability

Each Event Limit:	\$1,000,000	Each Electronic Information Security Event
Retroactive Date:	5/1/2013	

Privacy Crisis Management Expense

Each Event Limit:	\$50,000	Each Privacy Event
Aggregate Limit:	\$50,000	Aggregate
Retroactive Date:	5/1/2013	
Deductible:	\$0	Each Privacy Event

MANAGEMENT LIABILITY - Optional

	<u>Limits</u>
Each Offense or Wrongful Act	\$1,000,000
Aggregate (the total payable in any policy term).....	\$3,000,000
Defense Expense for Injunctive Relief	\$50,000

☐ **"Claims made" basis**

- This means that coverage is provided only for claims that are reported during the policy period, regardless of when the incident giving rise to a claim occurred. VFIS covers claims arising from incidents that occurred prior to the initial policy period as long as you had no reason to suspect that a claim might be presented as a result of the incident.
- If you are aware of any such incidents, be sure to report them to your agent immediately.

A signed and dated application is required before coverage can be bound.

☒ **"Occurrence" basis**

- This means that coverage is provided only for claims arising out of incidents that occur during the policy period, regardless of when the claim is eventually reported.
- You should not purchase occurrence coverage unless:
 - You are currently insured on an occurrence basis, or
 - You are currently insured on a claims made basis and you have decided to purchase a supplemental extended reporting period from your current carrier.

Cyber Liability and Privacy Crisis Management Expense

- Cyber Liability protects you when claims are made against you for monetary damages arising out of an electronic information security event.
- Privacy Crisis Management Expense reimburses for expenses you incur as a result of a privacy crisis management event first discovered during the policy period. This first party coverage is intended to provide professional expertise in the identification and mitigation of a privacy breach while satisfying all Federal and State statutory requirements.

Cyber Liability

Each Event Limit:	\$1,000,000	Each Electronic Information Security Event
Retroactive Date:	5/1/2013	

Privacy Crisis Management Expense

Each Event Limit:	\$100,000	Each Privacy Event
Aggregate Limit:	\$100,000	Aggregate
Retroactive Date:	5/1/2013	
Deductible:	\$0	Each Privacy Event

MANAGEMENT LIABILITY

Coverage Highlights

Management Liability coverage protects you against claims for monetary damages arising out of:

- **Employment-related practices**, such as wrongful termination, failure to promote or sexual harassment.

Example: A paid firefighter is terminated in July of 1999, and she is unable to find other similar employment until January of 2001. At a trial held later that year, she is successful in proving that she was wrongfully terminated and is awarded lost wages for the eighteen months she was unemployed. The organization's liability for these wages would be covered; liability for back wages, overtime or similar damages required by law or regulation are the obligation of the organization and would not be covered. This coverage would provide you with the cost of your legal defense, and pay an award up to the limit of liability.

- Errors in the **administration of employee benefit plans**, such as Accident and Sickness coverage, Group Life or Workers' Compensation.

Example: A paramedic covered under an Accident & Sickness policy gives instructions to the squad's insurance administrator to name his daughter as his beneficiary. Following his death from an on-the-job traffic accident, his daughter learns that she is not entitled to any benefits under the policy because the change of beneficiary card was misplaced and never processed. She brings suit to recover the money she would have received had the change of beneficiary been handled properly. This coverage would provide you with the cost of your legal defense, and pay an award up to the limit of liability.

- Other **wrongful acts** not specifically excluded.

Example: A taxpayer group brings suit against their fire district and its commissioners, alleging the improper spending of public funds. They argue that the commissioners have wasted their tax money by purchasing a state-of-the-art aerial device for \$750,000 even though there are no structures in the district more than two stories tall. This coverage would provide you and your commissioners with the cost of your legal defense, and pay an award up to the limit of liability.

Example: Bids are solicited from outside contractors to build a new ambulance garage. The lowest bid is not accepted, even though it was made by a fully qualified contractor of good reputation. The contractor sues the ambulance district, arguing that his bid was rejected for no good reason and alleging favoritism in the awarding of the contracts. This coverage would provide you with the cost of your legal defense, and pay an award up to the limit of liability.

Coverage Highlights

The following apply unless noted otherwise in this proposal:

Defense Expense for Injunctive Relief

A plaintiff may sue your organization not for money but to require action of some type. They're seeking injunctive relief; they want your organization to do something or to stop doing something.

This automatic coverage will reimburse your organization up to \$50,000 for reasonable legal fees incurred in your defense.

Example: A person who was denied volunteer membership by you brings legal action to be admitted as a member.

Example: A resident seeks an injunction to stop the fire department's installation of a siren directly behind her house.

Outside Directorship Liability

- Automatically covers your volunteers or employees who choose to serve on the board of directors of an outside organization as long as that organization:
 - is not-for-profit, and
 - is related to the emergency services.
- Coverage is excess of any insurance.

Volunteers and Employees as Insureds

- Covers all volunteers (whether or not they are members of your organization) and employees while acting on behalf of your organization.
- Other insureds include your officers, directors, commissioners or trustees.
- Also included is your medical director (if any).
- VFIS coverage is primary for all of the above insureds, not excess of any personal insurance that may apply.

Estates, Heirs, and Legal Representatives

- Included as insureds.

Spousal Liability

- Included, but only for acts within the course and scope of your operations.

Unlimited Defense Costs

- The cost to defend you against covered claims is the responsibility of the company and will not erode your liability limits.

Fair Labor Standards Act Suit Defense Coverage

- Limit of \$100,000 each claim incurred provided for the defense of any claim for violation of the Fair Labor Standards Act.

MANAGEMENT LIABILITY

Coverage Highlights

Blanket Additional Insureds

- Automatically covers any person or organization that may be liable for your employment practices, your administration of employee benefit plans or other wrongful acts, but only to the extent of that liability.

Unintentional Release of HIPAA Information

- Limit of \$100,000 provided for the payment of fines and penalties assessed upon the insured for HIPAA violations.

Expanded Aggregate Limit

- The Aggregate Limit shown in the schedule applies separately to each named insured (unless you have selected a \$10,000,000 aggregate limit).

MANAGEMENT LIABILITY

Cyber Liability and Privacy Crisis Management Expense Coverage Highlights

Cyber Liability

- Coverage applies to each electronic information security event which includes:
 - Transmission of malware from your computer system to a third party;
 - The inability of an authorized user to access your web site or your computer system because of a denial of service attack;
 - A personal identity event or corporate privacy event caused by information that is obtained or released directly from your computer system.

As used in this definition, a denial of service attack means an intentional attack on a web site or a computer network that prevents or slows down access to the web site or computer network.

Personal Identity Event or Corporate Privacy Event

- What is a personal identity event or corporate privacy event?
 - Unauthorized disclosure of or failure to protect identifiable or confidential corporate information from misappropriation;
 - The failure to disclose or warn of an actual or potential disclosure of misappropriation of personally identifiable or confidential corporate information;
 - Violation of any federal or state privacy statute pertaining to the disclosure or misappropriation of personally identifiable or confidential corporate information.

Privacy Crisis Management Expense Coverage

- Pays on behalf applicable reasonable and necessary fees because of a privacy event which includes:
 - To conduct a computer forensic analysis to determine the cause and extent of the privacy event;
 - Provide a crisis management review and advice by an approved independent crisis management or legal firm;
 - Notification to affected parties for printing, advertising, mailing of materials or other costs;
 - Travel expenses by directors and employees to mitigate damages;
 - Call center services for credit monitoring as well as identity theft education and assistance for affected individuals.
- Privacy crisis management expenses shall not include:
 - Compensation, fees, benefits or overhead of any insured or "employee" of any insured;
 - Costs or expenses that would have been incurred in the absence of the "privacy event";
 - Costs or expenses associated with upgrading, maintaining, improving, repairing or remediating any "computer system", procedures, services or property as a result of a "privacy event".

MANAGEMENT LIABILITY

Cyber Liability and Privacy Crisis Management Expense Coverage Highlights

Privacy Event

- What is a Privacy Event?
 - Unauthorized disclosure by you of personally identifiable or confidential corporate information or your failure to protect personally identifiable or confidential corporate information from misappropriation;
 - Failure to disclose or warn of an actual or potential disclosure or misappropriation of personally identifiable or confidential corporate information;
 - Violation of any federal or state privacy statute pertaining to the disclosure or misappropriation of personally identifiable or confidential corporate information.

Coverage Territory

For cyber liability and privacy crisis management expense coverage, the coverage territory means worldwide, but the event and suit must take place in the U.S., Puerto Rico or Canada.

EXCESS LIABILITY

Excess Liability coverage protects you with the following:

1. It provides excess coverage over your primary liability insurance stated on a schedule of underlying insurance.
2. The Excess Liability policy will automatically take the place of primary liability policies whose aggregate limits have been exhausted.

Policy Type: Excess Liability

	<u>Limits</u>
Each Occurrence	\$10,000,000
Annual Aggregate	\$20,000,000
Retained Limit on Uninsured / Self-Insured Exposures	\$0

Coverage Highlights

The following apply unless noted otherwise in this proposal:

Liquor Liability	<ul style="list-style-type: none"> • Follows form with underlying coverages.
Pollution Liability	<ul style="list-style-type: none"> • Follows form with underlying coverages.
Management Liability	<ul style="list-style-type: none"> • Follows form with underlying coverages.
Employer's Liability	<ul style="list-style-type: none"> • Follows form with underlying coverages.
Unlimited Defense Costs	<ul style="list-style-type: none"> • The cost to defend you against covered claims is the responsibility of the company and will not erode your liability limits.
Expanded Aggregate Limit	<ul style="list-style-type: none"> • The aggregate limit shown in the schedule applies separately to each location.

OTHER VFIS PRODUCTS

Accident & Sickness Coverage - provides "on duty" coverage for members, auxiliary members, junior members, members in training, officers, deputized by-standers, trustees and board members, and volunteers asked by the organization to help with non-emergency events. Coverage listed below is provided when a member performs any normal duty of the department, whether it is an emergency or not. Insurance coverage underwritten by National Union Fire Insurance Company of Pittsburgh, PA.

- Death Benefit
- Lump Sum Living Benefit
- Disability Income Benefit
- Medical Benefit

Group Term Life Insurance - available for all members which includes active, retired, volunteers, career or auxiliary members. Underwritten by AIG, American General. Coverage includes:

- 24-hour, On and Off Duty Coverage
- Accidental Death and Dismemberment
- Guaranteed Issue Life Insurance for Any Age

Length of Service Award Program (LOSAP) - an incentive program to effectively retain existing volunteers, increase their level of participation and recruit new members. Life insurance underwritten by AIG Life Insurance Company and American Life Assurance Company of New York (Maine and New York). Group annuity contracts underwritten by Hartford Life Insurance Company. Coverage provided:

- 24-hour, On and Off Duty Death Benefit
- Monthly Income During Retirement Years
- Disability Benefit

Critical Illness Insurance Program - a lump sum cash benefit is available to emergency service personnel, when diagnosed with a heart attack, stroke or life threatening cancer. Underwritten by ACE American Insurance Company, Philadelphia, PA. Coverage includes:

- 24-hour, On and Off Duty Coverage
- Lump Sum Living Benefit (for qualifying illnesses)

PREMIUM SUMMARY

NORTHWEST FIRE DISTRICT (AZ) C22643

	<u>Premium</u>	<u>Optional Version</u>
Property.....	\$60,860	Not Requested
Crime	\$453	\$481 * (Increase of \$28)
Portable Equipment.....	\$1,342	Not Requested
Auto.....	\$47,925	Not Requested
General Liability.....	\$17,858	Not Requested
Management Liability	\$23,471	\$23,688 ** (Increase of \$217)
Excess Liability	\$13,777	Not Requested
Total Estimated Annual Premium	\$165,686	\$165,931
(excludes state-imposed taxes, surcharges and fees.)		
Total Estimated State-Imposed Taxes, Surcharges and Fees	\$70.00	\$70.00

Attachment: 2017 Insurance Renewal Proposal (2016-62 : Insurance Renewal)

PROPOSAL NOTES

Crime

Note: Public Employee Dishonesty Blanket Bond coverage is requested. Please note this coverage form excludes the treasurer and anyone required by statute to be bonded (possibly board members). A Public Employee Dishonesty Position Schedule Bond may be used to cover excluded positions.

* **Note:** Another Optional Crime Quote with \$250,000 Computer and Funds Transfer Fraud and \$250,000 Identity Fraud Expense is a premium of \$495.

Auto

Note: The Medical Payments limit of \$5,000 applies to vehicles: All Covered Autos

Management Liability

** **Note:** Another Optional quote for \$250,000 Privacy Crisis Management Expense is a premium of \$23,904.

Excess Liability

Note: Coverage is quoted excess of Auto Liability and General Liability and Management Liability.

VFIS ORDER FORM

NORTHWEST FIRE DISTRICT (AZ) C22643

Coverage	Effective/ Expiration Dates	Accept <i>Initial to accept coverage</i>	Decline <i>Initial to decline coverage</i>	Premium Quoted
Property	_____	_____	_____	\$ _____
Crime	_____	_____	_____	\$ _____
Portable Equipment	_____	_____	_____	\$ _____
Auto	_____	_____	_____	\$ _____
General Liability	_____	_____	_____	\$ _____
Management Liability	_____	_____	_____	\$ _____
Excess Liability	_____	_____	_____	\$ _____
Total	_____	_____	_____	\$ _____

Payment Plans	Installment Option	[]	Semi-Annual (\$2,500 account minimum)
	(no installment fee)	[]	Quarterly (\$3,500 account minimum)
		[]	Ten Pay (\$10,000 account minimum and 25% down payment)

Signature of Insurance Representative

Date _____

Agency Name/Address _____

Producer/Service Rep _____

Before you return this form, you must:

1. Provide the INSURED'S Federal ID#:_____
2. Identify all mortgagees, loss payees and (for Auto only) additional insureds/lessors (provide address).
3. Choose \$1,000,000 underlying limits when there is Excess Liability.

This is not a binder, nor should it be used as one. This form is solely for the purpose of ordering property and casualty insurance coverages for which VFIS has provided a valid quote.

GENERAL FRAUD WARNING NOTICE

Any person who knowingly and with intent to defraud any insurance company or another person files an application for insurance or statement of claim containing any materially false information, or conceals for the purpose of misleading, information concerning any fact material thereto, commits a fraudulent act, which is a crime and may subject the person to criminal and civil penalties.

Signature of Insured

Date _____

Comments/Notes:

VFIS Proposal

STATE-SPECIFIC FRAUD WARNING NOTICES

Alabama Fraud Warning

Any person who knowingly presents a false or fraudulent claim for payment of a loss or benefit or who knowingly presents false information in an application for insurance is guilty of a crime and may be subject to restitution fines or confinement in prison, or any combination thereof.

Arkansas Fraud Warning

Any person who knowingly presents a false or fraudulent claim for payment of a loss or benefit or knowingly presents false information on an application for insurance is guilty of a crime and may be subject to fines and confinement in prison.

Colorado Fraud Warning

It is unlawful to knowingly provide false, incomplete, or misleading facts or information to an insurance company for the purpose of defrauding or attempting to defraud the company. Penalties may include imprisonment, fines, denial of insurance, and civil damages. Any insurance company or agent of an insurance company who knowingly provides false, incomplete, or misleading facts or information to a policyholder or claimant for the purpose of defrauding or attempting to defraud the policyholder or claimant with regard to a settlement or award payable from insurance proceeds shall be reported to the Colorado Division of Insurance within the Department of Regulatory Agencies.

Delaware Fraud Warning

Any person who knowingly and with intent to defraud any insurance company or another person files an application for insurance or statement of claim containing any materially false information, or conceals for the purpose of misleading, information concerning any fact material thereto, commits a fraudulent act, which is a crime and may subject the person to criminal and civil penalties.

Florida Fraud Warning

Any person who knowingly and with intent to injure, defraud, or deceive any insurer files a statement of claim or an application containing any false, incomplete, or misleading information is guilty of a felony of the third degree.

Kansas Fraud Warning

Any person who commits a fraudulent insurance act is guilty of a crime and may be subject to restitution, fines and confinement in prison. A fraudulent insurance act means an act committed by any person who, knowingly and with intent to defraud, presents, causes to be presented or prepares with knowledge or belief that it will be presented to or by an insurer, purported insurer or insurance agent or broker, any written statement as part of, or in support of, an application for insurance, or the rating of an insurance policy, or a claim for payment or other benefit under an insurance policy, which such person knows to contain materially false information concerning any material fact thereto; or conceals, for the purpose of misleading, information concerning any fact material thereto.

Kentucky Fraud Warning

Any person who knowingly and with intent to defraud any insurance company or other person files an application for insurance containing any materially false information or conceals, for the purpose of misleading, information concerning any fact material thereto commits a fraudulent insurance act, which is a crime.

Louisiana Fraud Warning

Any person who knowingly presents a false or fraudulent claim for payment of a loss or benefit or knowingly presents false information in an application for insurance is guilty of a crime and may be subject to fines and confinement in prison.

Maine Fraud Warning

It is a crime to knowingly provide false, incomplete or misleading information to an insurance company for the purpose of defrauding the company. Penalties may include imprisonment, fines or a denial of insurance benefits.

Maryland Fraud Warning

Any person who knowingly or willfully presents a false or fraudulent claim for payment of a loss or benefit or who knowingly and willfully presents false information in an application for insurance is guilty of a crime and may be subject to fines and confinement in prison.

New Hampshire Statement of Residency

To procure automobile insurance, I hereby attest that I am, and each named insured is, a resident of the State of New Hampshire. I understand that if I falsely claim for myself or any named insured to be a resident of the State of New Hampshire, I am subject to prosecution, imprisonment of up to one year, a fine of \$2,000 and the denial of coverage for any loss, not occurring in New Hampshire, under the automobile insurance policy for which I am applying. I also understand that this statement will be relied upon in connection with future renewals of the automobile insurance policy for which I am applying, and that it is my responsibility to inform my insurance company before my next renewal after I or any named insured ceases to be a New Hampshire resident and that I will be subject to the penalties listed above if I fail to do so.

New Jersey Fraud Warning

Any person who includes any false or misleading information on an application for an insurance policy is subject to criminal and civil penalties.

New Mexico Fraud Warning

Any person who knowingly presents a false or fraudulent claim for payment of a loss or benefit or knowingly presents false information in an application for insurance is guilty of a crime and may be subject to civil fines and criminal penalties.

New York Fraud Warning

Commercial Insurance: Any person who knowingly and with intent to defraud any insurance company or other person files an application for insurance or statement of claim containing any materially false information, or conceals for the purpose of misleading, information concerning any fact material thereto, commits a fraudulent insurance act, which is a crime, and shall also be subject to a civil penalty not to exceed five thousand dollars and the stated value of the claim for each such violation.

Automobile Insurance: Any person who knowingly and with intent to defraud any insurance company or other person files an application for commercial insurance or a statement of claim for any commercial or personal insurance benefits containing any materially false information, or conceals for the purpose of misleading, information concerning any fact material thereto, and any person who, in connection with such application or claim, knowingly makes or knowingly assists, abets, solicits or conspires with another to make a false report of the theft, destruction, damage or conversion of any motor vehicle to a law enforcement agency, the department of motor vehicles or an insurance company, commits a fraudulent insurance act, which is a crime, and shall also be subject to a civil penalty not to exceed five thousand dollars and the value of the subject motor vehicle or stated claim for each violation.

Ohio Fraud Warning

Any person who, with intent to defraud or knowing that he is facilitating a fraud against an insurer, submits an application or files a claim containing a false or deceptive statement is guilty of insurance fraud.

Oklahoma Fraud Warning

WARNING: Any person who knowingly, and with intent to injure, defraud or deceive any insurer, makes any claim for the proceeds of an insurance policy containing any false, incomplete or misleading information is guilty of a felony.

Oregon Fraud Warning

Any person who knowingly and with intent to defraud or solicit another to defraud an insurer: (1) by submitting an application, or (2) by filing a claim containing a false statement as to any material fact, may be violating state law.

Pennsylvania Fraud Warning

All Types of Insurance: Any person who knowingly and with intent to defraud any insurance company or other person files an application or statement of claim containing any materially false information or conceals for the purpose of misleading, information concerning any fact material thereto commits a fraudulent insurance act, which is a crime and subjects such person to criminal and civil penalties.

Motor Vehicle Insurance: Any person who knowingly and with intent to injure or defraud any insurer files an application or claim containing any false, incomplete or misleading information shall, upon conviction, be subject to imprisonment for up to seven years and payment of a fine of up to \$15,000.

Rhode Island Fraud Warning

Any person who knowingly presents a false or fraudulent claim for payment of a loss or benefit or knowingly presents false information in an application for insurance is guilty of a crime and may be subject to fines and confinement in prison.

Tennessee Fraud Warning

It is a crime to knowingly provide false, incomplete or misleading information to an insurance company for the purpose of defrauding the company. Penalties include imprisonment, fines and denial of insurance benefits.

Vermont Fraud Warning

Any person who knowingly presents a false statement in an application for insurance may be guilty of a criminal offense and subject to penalties under state law.

Virginia Fraud Warning

It is a crime to knowingly provide false, incomplete or misleading information to an insurance company for the purpose of defrauding the company. Penalties include imprisonment, fines, and denial of insurance benefits.

Washington Fraud Warning

It is a crime to knowingly provide false, incomplete, or misleading information to an insurance company for the purpose of defrauding the company. Penalties include imprisonment, fines, and denial of insurance benefits.

West Virginia Fraud Warning

Any person who knowingly presents a false or fraudulent claim for payment of a loss or benefit or knowingly presents false information in an application for insurance is guilty of a crime and may be subject to fines and confinement in prison.

Northwest Fire District Premium Comparison

	<u>2015-16</u>	<u>2016-17</u>
Property	58,514	60,860
Fidelity	453	453
Portable Equip	1,707	1,342
Automobile	52,885	47,925
General Liability	15,827	17,858
Management Liability	17,608	23,471
Umbrella	11,338	13,777
AZ State Surcharges	62	70
 Total	 \$158,394	 \$165,756

**Northwest Fire District Governing Board**

5225 West Massingale Rd.
Tucson, AZ 85743

SCHEDULED**MEMORANDUM NO. 2016-63**

Date: May 10, 2016
To: Governing Board
From: Doug Emans, Assistant Chief
Type of Action: Formal Action/Motion
Agenda Item: Approval of the Resignation of Bonnie Medler from the Position of Bond Committee Member as Submitted May 3, 2016, and to Further Appoint Marsha Johnson, Resident of Northwest Fire District, to Serve as Bond Committee Member Until the Committee is Dissolved

RECOMMENDATION:

Accept the Resignation of Bond Committee member Bonnie Medler and accept the staff recommendation to appoint Marsha Johnson in the vacated Bond Committee position.

MOTION:

Move to accept the resignation of Bonnie Medler from the position of Bond Committee member as submitted May 3, 2016, and to further appoint Marsha Johnson, resident of Northwest Fire District, to serve as Bond Committee member until the committee is dissolved.

DISCUSSION:

On May 3, 2016 staff received the resignation of Bonnie Medler, Bond Committee member. Ms. Medler provided information that her responsibilities in her job had changed and she would not be able to dedicate the time she believed was necessary to continue to serve in an acceptable manner in the future. This was not a foreseeable event.

There is another resident of Northwest Fire District who has previously shared interest in serving as a member of the Bond Committee, Marsha Johnson. Ms. Johnson has participated in a few of the stakeholder activities of the District including Strategic Plan and Citizen Participant in Battalion Chief promotional processes. Ms. Johnson has the time and interest to serve as a committee member. The position represents that of resident of Northwest Fire District, the same position filled by Ms. Medler.

Staff, in conjunction with Committee Chairperson Jania Arnoldi will be responsible for reviewing past presentation materials, meeting minutes and information to bring Ms. Johnson current as to the progress the committee has made to date.

FISCAL IMPACT:

There is no fiscal impact at this time.

ALTERNATIVES:

No further recommendations are provided at this time.

ATTACHMENTS:

- Resignation Notification (PDF)

From: Bonnie Medler <bonnie.medler@hudbayminerals.com>

Date: May 3, 2016 at 9:10:36 AM MST

To: "Motto, Trina" <tmotto@northwestfire.org>

Subject: Bond Committee

Hi Trina,

I just left you a voicemail but wanted to send you a quick email as well. I apologize, but I must resign from the Bond Committee. We just have so much going on and I am unable to commit fully to the Committee. I believe this is far too important to not commit fully and I don't want to let you all down.

I appreciate being included and I know everyone will make the right decision. I hope you understand and please let me know if you have any questions. Thank you again!!

Bests,

Bonnie

--

Bonnie Medler

Government Affairs Officer
Oficial de Asuntos de Gobierno

Hudbay

Rosemont Copper Company
5255 East Williams Circle
Suite W1065
Tucson, Arizona 85711

Tel (520) 495-3525

Cell: (520) 222-4551

hudbayminerals.com

***Please note my new office/mailling address as of December 14th, 2015**

Attachment: Resignation Notification (2016-63 : Bond Committee Member Replacement)

**Northwest Fire District Governing Board**

5225 West Massingale Rd.
Tucson, AZ 85743

SCHEDULED**MEMORANDUM NO. 2016-64**

Date: May 10, 2016
To: Governing Board
From: Dave Gephart, Finance Director
Type of Action: Formal Action/Motion
Agenda Item: Overview, Presentation, Discussion and Possible Action Approving Resolution No. 2016-016 Authorizing the Issuance of General Obligation Refunding Bonds Series 2016; and Authorizing the Chairman, Clerk and Fire Chief to Take All Actions, Do All Things and Execute All Documents Necessary to Secure, Consummate and Carry Out the Bond Purchase Agreement. the Following Documents, Drafts of Which Are on File with the Clerk of the District's Board of Directors, Are to be Approved by This Resolution for Its Series 2016 Refunding Bonds: District's Preliminary Official Statement, Continuing Disclosure Undertaking, Depository Trust Agreement, Bond Registrar and Paying Agent Agreement and the Bond Purchase Agreement.

RECOMMENDATION:

Approve Resolution 2016-016

MOTION:

Move to approve Resolution No, 2016-016, authorizing the Chairman, Clerk and Fire Chief to take all actions, do all things and execute all documents necessary to secure, consummate and carry out the refunding bond sale agreement.

DISCUSSION:

The proposed bond issuance, as discussed at the April 12, 2016, Governing Board Meeting by Erika Coombs, will pay off the District's 2007 bond issuance through Greater Arizona Development Authority (GADA). In its place, new bonds at a lower interest rate will be issued which will save the District and its tax-payers money. Municipal bond conditions appear to be holding up well, so the timing of an issuance really could not be better. Most governments look for savings in the 3% range before refunding bonds. District staff, by comparison, is expecting savings in the 10% range, subject to market conditions on the date of issuance.

Erika Coombs, Vice President at Stifel, Nicolaus & Company, will present the particulars and provide an update from the April 12 meeting.

FISCAL IMPACT:

Will save the District and its taxpayers approximately \$1,032,645 gross, or \$931,355 present value savings.

ALTERNATIVES:

Not refund bonds

ATTACHMENTS:

- Preliminary Statement (PDF)
- Draft Resolution (PDF)
- Presentation (PDF)

NEW ISSUE – BOOK-ENTRY-ONLY

RATING: See “RATING” herein.

In the opinion of Gust Rosenfeld P.L.C., Phoenix, Arizona, Bond Counsel, under existing laws, regulations, rulings and judicial decisions and assuming continuing compliance with certain restrictions, conditions and requirements by the District, as mentioned under “TAX EXEMPTION” herein, interest income on the Bonds is excluded from gross income for federal income tax purposes. Interest income on Bonds is not an item of tax preference to be included in computing the alternative minimum tax of individuals or corporations; however, interest income must be taken into account for federal income tax purposes as an adjustment to alternative minimum taxable income for certain corporations, which income is subject to the federal alternative minimum tax. In the opinion of Bond Counsel, interest income on Bonds is exempt from Arizona income taxes. See “TAX EXEMPTION,” “ORIGINAL ISSUE DISCOUNT” and “BOND PREMIUM” herein.

The Board of the District has designated the Bonds as “qualified tax-exempt obligations” for purposes of Section 265(b)(3)(B) of the Internal Revenue Code of 1986, as amended, which relates to the ability of certain financial institutions to deduct interest expense allocable to holding and carrying tax-exempt obligations for federal income tax purposes. The Board of the District has represented and warranted that they do not anticipate that the aggregate amount of tax-exempt obligations that will be issued by or on behalf of the District in calendar year 2016 will exceed \$10,000,000.

\$8,300,000*

**NORTHWEST FIRE DISTRICT
OF PIMA COUNTY, ARIZONA
REFUNDING BONDS, SERIES 2016
(BANK QUALIFIED)**

**DRAFT II
04/29/16**

Dated: Date of Initial Authentication and Delivery

Due: July 1, as shown on the inside front cover page

The Refunding Bonds, Series 2016 (the “Bonds”) of Northwest Fire District of Pima County, Arizona (the “District”), will be issued in the form of fully-registered bonds, registered in the name of Cede & Co., as nominee of The Depository Trust Company, New York, New York (“DTC”). I will act as the securities depository for the Bonds. Purchases will be made in book-entry form through DTC participants only in amounts of \$5,000 or principal due on single maturity dates or integral multiples thereof. Except as herein described, purchasers will not receive certificates representing their beneficial interests in the Bonds. The Bonds will mature on the dates and in the principal amounts and will bear interest as set forth on the inside front cover page from their initial date of delivery to their maturity or prior redemption. Interest on the Bonds will accrue from the date of initial authentication and delivery and will be payable semiannually on January 1 and July 1 of each year commencing January 1, 2017*, to the maturity or prior redemption.

SEE MATURITY SCHEDULE ON INSIDE FRONT COVER PAGE

The Bonds will be subject to redemption prior to their stated maturity dates*. See “THE BONDS – Redemption Provisions” herein.

The District will initially utilize DTC’s “book-entry-only system,” although the District and DTC each reserve the right to discontinue the book-entry-only system at any time. Utilization of the book-entry-only system will affect the method and timing of payment of principal of and interest on the Bonds and the method of transfer of the Bonds. So long as the book-entry-only system is in effect, the single fully-registered Bonds will be registered in the name of Cede & Co., as nominee of DTC, on the registrars’ books maintained by _____ the initial bond registrar and paying agent for the Bonds. DTC will be responsible for distributing principal, and interest payments to its direct participants and distribution to the beneficial owners (the “Beneficial Owners”) of the Bonds will be the responsibility of DTC’s direct and indirect participants. So long as the book-entry-only system is in effect and Cede & Co. or any other name used by DTC, is the registered owner of the Bonds, all references herein (except under the heading “TAX EXEMPTION,” “ORIGINAL ISSUE DISCOUNT” and “BOND PREMIUM”) to owners of the Bonds will refer to Cede & Co. and not the Beneficial Owners. See APPENDIX “BOOK-ENTRY-ONLY SYSTEM” herein.

Principal of and premium, if any, and interest on the Bonds will be direct general obligations of the District payable from a continuing, direct, annual ad valorem tax levied against all of the taxable property located within the boundaries of the District, as more fully described herein. The Bonds will be payable from such tax without limit as to rate, but limited in amount so that the total aggregate amount of taxes levied to pay principal of and interest on the Bonds in the aggregate shall not exceed the total aggregate of principal of and interest on the Bonds Being Refunded (as defined herein) from the date of issuance of the Bonds to the final date of maturity of the Bonds Being Refunded. The application of such taxes to payment of the Bonds will be subject to the rights vested in the owners of the Bonds Being Refunded to the payment of the Bonds Being Refunded from the same source in the event of a deficiency in the Government Obligations (as defined herein) purchased with the proceeds of the Bonds held in trust to pay principal of and premium, if any, and interest on the Bonds Being Refunded. The owners of the Bonds must rely on the sufficiency of the monies and obligations held in such trust for payment of the Bonds Being Refunded. See “SECURITY FOR AND SOURCES OF PAYMENT OF THE BONDS” and “PLAN OF REFUNDING” herein.

The Bonds will be offered when, as and if issued by the District and received by the underwriter identified below (the “Underwriter”), subject to the legal opinion of Gust Rosenfeld P.L.C., Phoenix, Arizona, Bond Counsel, as to validity and tax exemption. Certain legal matters will be passed upon for the Underwriter by Squire Patton Boggs (US) LLP, Phoenix, Arizona. It is expected that the Bonds will be available for delivery through the facilities of DTC on or about June __, 2016*.

This cover page and inside front cover page contain certain information with respect to the Bonds for convenience of reference only. It is not a summary of the issue of which the Bonds are a part. Investors must read this entire Official Statement to obtain information essential to the making of an informed investment decision with respect to the Bonds.

* Subject to change.

\$8,300,000*
NORTHWEST FIRE DISTRICT
OF PIMA COUNTY, ARIZONA
REFUNDING BONDS, SERIES 2016
(BANK QUALIFIED)

MATURITY SCHEDULE*
Base CUSIP®⁽¹⁾ No. 667457

<u>Maturity Date (July 1)</u>	<u>Principal Amount</u>	<u>Interest Rate</u>	<u>Price or Yield</u>	<u>CUSIP® No. 667457</u>
2016	\$ 180,000	%	%	
2017	35,000			
2018	675,000			
2019	690,000			
2020	705,000			
2021	735,000			
2022	760,000			
2023	790,000			
2024	875,000			
2025	910,000			
2026	955,000			
2027	990,000			

* Subject to change.

⁽¹⁾ CUSIP® is a registered trademark of the American Bankers Association. CUSIP Global Services ("CGS") is managed on behalf of the American Bankers Association by S&P Capital IQ. Copyright© 2016 CUSIP Global Services. All rights reserved. CUSIP® data herein is provided by CGS. This data is not intended to create a database and does not serve in any way as a substitute for the CGS database. CUSIP® numbers are provided for convenience of reference only. None of the District, Bond Counsel, the Underwriter or their agents or counsel assumes responsibility for the accuracy of such numbers.

REGARDING THIS OFFICIAL STATEMENT

No dealer, broker, salesperson or other person has been authorized by Northwest Fire District of Pima County, Arizona (the "District") or Stifel, Nicolaus & Company, Incorporated (the "Underwriter"), to give any information or to make any representations other than those contained in this Official Statement, and, if given or made, such other information or representations must not be relied upon as having been authorized by the foregoing. This Official Statement neither constitutes an offer to sell nor the solicitation of an offer to buy nor shall there be any sale of the Bonds by any person in any jurisdiction in which it is unlawful for such person to make such offer, solicitation or sale.

The information set forth in this Official Statement, which includes the cover page, inside front cover page and appendices hereto, has been obtained from the District, the Arizona Department of Revenue, the Assessor and the Treasurer of Pima County, Arizona, and other sources that are considered to be accurate and reliable and customarily relied upon in the preparation of similar official statements, but such information has not been independently confirmed or verified by the District or the Underwriter, is not guaranteed as to accuracy or completeness, and is not to be construed as the promise or guarantee of the District or the Underwriter.

The Underwriter has provided the following sentence for inclusion in this Official Statement: "The Underwriter has reviewed the information in this Official Statement pursuant to its responsibilities to investors under the federal securities laws, but the Underwriter does not guarantee the accuracy or completeness of such information."

None of the District, the Underwriter, counsel to the Underwriter or Bond Counsel (as defined herein) are actuaries. None of them have performed any actuarial or other analysis of the District's share of the unfunded liabilities of the Arizona State Retirement System.

The presentation of information, including tables of receipts from taxes and other sources, shows recent historical information and is not intended to indicate future or continuing trends in the financial position or other affairs of the District. All information, estimates and assumptions contained herein are based on past experience and on the latest information available and are believed to be reliable, but no representations are made that such information, estimates and assumptions are correct, will continue, will be realized or will be repeated in the future. To the extent that any statements made in this Official Statement involve matters of opinion or estimates, whether or not expressly stated to be such, they are made as such and not as representations of fact or certainty, and no representation is made that any of these statements have been or will be realized. All forecasts, projections, opinions, assumptions or estimates are "forward looking statements" that must be read with an abundance of caution and that may not be realized or may not occur in the future. Information other than that obtained from official records of the District has been identified by source and has not been independently confirmed or verified by the District or the Underwriter and its accuracy cannot be guaranteed. The information and expressions of opinion herein are subject to change without notice, and neither the delivery of this Official Statement nor any sale made pursuant hereto will, under any circumstances, create any implication that there has been no change in the affairs of the District or any of the other parties or matters described herein since the date hereof.

The Bonds will neither be registered under the Securities Act of 1933, as amended, nor any state securities law, and will not be listed on any stock or other securities exchange. Neither the Securities and Exchange Commission nor any other federal, state or other governmental entity or agency will have passed upon the accuracy or adequacy of this Official Statement or approved the Bonds for sale.

References to web site addresses presented herein are for informational purposes only and may be in the form of a hyperlink solely for the reader's convenience. Unless specified otherwise, such web sites and the information or links contained therein are not incorporated into, and are not part of, this Official Statement for purposes of Rule 15c2-12 of the Securities and Exchange Commission.

The District will undertake to provide continuing disclosure as described in this Official Statement under the heading "CONTINUING DISCLOSURE" and in APPENDIX F – "FORM OF CONTINUING DISCLOSURE CERTIFICATE," all pursuant to Rule 15c2-12 of the Securities and Exchange Commission.

IN CONNECTION WITH THIS OFFERING, THE UNDERWRITER MAY ALLOW CONCESSIONS OR DISCOUNTS FROM THE INITIAL PUBLIC OFFERING PRICES TO DEALERS AND OTHERS, AND THE UNDERWRITER MAY OVERALLOT OR ENGAGE IN TRANSACTIONS INTENDED TO STABILIZE THE PRICES OF THE BONDS AT LEVELS ABOVE THOSE WHICH MIGHT OTHERWISE PREVAIL IN THE OPEN MARKET IN ORDER TO FACILITATE THEIR DISTRIBUTION. SUCH STABILIZATION, IF COMMENCED, MAY BE DISCONTINUED AT ANY TIME.

A wide variety of information, including financial information, concerning the District is available from publications and websites of the District and others. Any such information that is inconsistent with the information set forth in this Official Statement should be disregarded. No such information is a part of, or incorporated into, this Official Statement, except as expressly noted herein.

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OFFICIAL STATEMENT

\$8,300,000*

**NORTHWEST FIRE DISTRICT
OF PIMA COUNTY, ARIZONA
REFUNDING BONDS, SERIES 2016
(BANK QUALIFIED)**

INTRODUCTORY STATEMENT

This Official Statement, which includes the cover page, the inside front cover page and appendices hereto, has been prepared on behalf of Northwest Fire District of Pima County, Arizona (the "District"), in connection with the issuance of \$8,300,000* principal amount of the District's Refunding Bonds, Series 2016 (the "Bonds") identified on the inside front cover page hereof. Certain information concerning the authorization, purpose, terms, conditions of sale and sources of payment of and security for the Bonds is stated in this Official Statement. See APPENDIX A – "THE DISTRICT – DISTRICT INFORMATION" for certain information about the District and APPENDIX B – "THE DISTRICT – FINANCIAL DATA" for financial data relevant to the District.

Reference to provisions of State of Arizona law, whether compiled in the Arizona Revised Statutes, as amended ("A.R.S.") or uncompiled or of the State of Arizona Constitution, are except where otherwise noted, references to those current provisions. Those provisions may be amended, repealed or supplemented.

Neither this Official Statement nor any statement that may have been made orally or in writing in connection herewith is to be considered as or as part of a contract with the original purchasers or subsequent owners or beneficial owners of the Bonds.

THE BONDS

Authorization and Purpose

The Bonds will be issued pursuant to the State of Arizona Constitution and the laws of the State of Arizona (the "State" or "Arizona"), including particularly A.R.S. Title 35, Chapter 3, Article 4, (the "Act") and a resolution adopted by the Governing Board of the District (the "Board") on May 10, 2016 (the "Resolution"). Proceeds from the sale of the Bonds and any amounts contributed by the District will be used to establish an irrevocable depository trust (the "Depository Trust") containing monies and certain obligations as hereinafter described that will be sufficient to pay when due, principal of and interest and redemption premium, if any, on the Bonds Being Refunded as described under "PLAN OF REFUNDING" and to pay costs incurred in connection with the issuance of the Bonds.

Terms of the Bonds – Generally

The Bonds will be dated as of the date of initial delivery and will be registered only in the name of Cede & Co., as nominee of The Depository Trust Company, New York, New York ("DTC"), under the book-entry-only system described herein (the "Book-Entry-Only System"). See APPENDIX G – "BOOK-ENTRY-ONLY SYSTEM." The Bonds will mature on the dates and in the principal amounts and will bear interest at the rates set forth on the inside front cover page of this Official Statement. Beneficial ownership interests in the Bonds may be purchased in amounts of \$5,000 of principal due on a specific maturity date or integral multiples thereof. Interest on the Bonds will be payable on January 1, 2017*, and on each July 1 and January 1 thereafter (each an "Interest Payment Date") until maturity or prior redemption.

* *Subject to change.*

Bond Registrar and Paying Agent

_____ will serve as the initial bond registrar, paying and transfer agent (the “Bond Registrar and Paying Agent”) for the Bonds. The District may change the Bond Registrar and Paying Agent without notice of or consent of the owners of the Bonds.

Redemption Provisions*

Optional Redemption. The Bonds maturing before or on July 1, 20__ will not be subject to redemption prior to their stated maturity. The Bonds maturing on or after July 1, 20__ will be subject to redemption prior to their stated maturity dates, at the option of the District, in whole or in part from maturities selected by the District on July 1, 20__, or on any date thereafter, by the payment of a redemption price equal to the principal amount of each such Bond redeemed plus interest accrued to the date fixed for redemption, without premium.

Notice of Redemption. So long as the Bonds are held under the Book-Entry-Only System, notices of redemption will be sent to DTC in the manner required by DTC. See APPENDIX G – “BOOK-ENTRY-ONLY SYSTEM.” If the Book-Entry-Only System is discontinued, notice of redemption of any Bond will be mailed to the registered owner of the Bond or Bonds being redeemed at the address shown on the bond register maintained by the Bond Registrar and Paying Agent not more than sixty (60) nor less than thirty (30) days prior to the date set for redemption. Notice of redemption may be sent to any securities depository by mail, facsimile transmission, wire transmission or any other means of transmission of the notice generally accepted by the respective securities depository. Neither the failure of a securities depository nor any registered owner of Bonds to receive a notice of redemption nor any defect therein will affect the validity of the proceedings for redemption of Bonds as to which proper notice of redemption was given.

Notice of any redemption will also be sent to the Municipal Securities Rulemaking Board (the “MSRB”), currently through the MSRB’s Electronic Municipal Market Access system (“EMMA”), in the manner required by the MSRB, but no defect in said further notice or record nor any failure to give all or a portion of such further notice shall in any manner defeat the effectiveness of a call for redemption if notice thereof is given as prescribed above.

If monies for the payment of the redemption price and accrued interest are not held in separate accounts by the District, the Pima County, Arizona (the “County”) Treasurer or the Bond Registrar and Paying Agent prior to sending the notice of redemption, such redemption shall be conditional on such monies being so held on the date set for redemption and if not so held by such date, the redemption shall be cancelled and be of no force and effect.

Effect of Redemption. On the date designated for redemption, the Bonds or portions thereof to be redeemed will become and be due and payable at the redemption price for such Bonds or portions thereof, and, if moneys for payment of the redemption price are held in a separate account by either the Bond Registrar and Paying Agent or a bank or trust company acting as a depository trustee for such moneys, interest on such Bonds or portions thereof to be redeemed will cease to accrue, such Bonds or portions thereof will cease to be entitled to any benefit or security under the Resolution, the owners of such Bonds or portions thereof will have no rights in respect thereof except to receive payment of the redemption price thereof and such Bonds or portions thereof will be deemed paid and no longer outstanding. If less than all Bonds of an issue will be redeemed, DTC’s practice is to determine by lot the amount of the interest of each Direct Participant (as defined in APPENDIX G – “BOOK-ENTRY-ONLY SYSTEM”) to be redeemed.

Redemption of Less Than All of a Bond. The District may redeem any amount which is included in a Bond in the denomination in excess of, but divisible by, \$5,000. In the event of a partial redemption of one or more maturities, the Bond will be redeemed in accordance with DTC procedures. In the event of a partial redemption after the Book-Entry-Only System is discontinued, the registrar will determine the bonds to be redeemed by lot, the registered owner will submit the Bond for partial redemption and the Bond Registrar and Paying Agent will make such partial payment and will cause to be issued a new Bond in a principal amount which reflects the redemption so made, to be authenticated and delivered to the registered owner thereof.

* Subject to change.

Registration and Transfer When Book-Entry-Only System Has Been Discontinued

If the Book-Entry-Only System is discontinued, the Bonds will be transferred only upon the bond register maintained by the Bond Registrar and Paying Agent and one or more new Bonds, registered in the name of the transferee, of the same principal amount, maturity and rate of interest as the surrendered Bond or Bonds will be authenticated, upon surrender to the Bond Registrar and Paying Agent of the Bond or Bonds to be transferred, together with an appropriate instrument of transfer executed by the transferor if the Bond Registrar and Paying Agent's requirements for transfer are met. The District has chosen the fifteenth day of the month preceding an Interest Payment Date as the "Record Date" for the Bonds. The Bond Registrar and Paying Agent may, but is not required to, transfer or exchange any Bonds during the period from the Record Date to and including the respective Interest Payment Date. The Bond Registrar and Paying Agent may, but is not required to, transfer or exchange any Bonds which have been selected for prior redemption.

The transferor will be responsible for all transfer fees, taxes, fees and any other costs relating to the transfer of ownership of individual Bonds.

PLAN OF REFUNDING

The proceeds from the sale of the Bonds except for any amount required by law to be paid into District's debt service account for the Bonds, will be placed in the Depository Trust with _____, as depository trustee (the "Depository Trustee") pursuant to the terms of a Depository Trust Agreement (the "Depository Trust Agreement") between the District and the Depository Trustee, to be applied to the payment of the Bonds Being Refunded identified below and to pay costs related to the issuance of the Bonds. Amounts held in the Depository Trust will be used to acquire securities issued by the United States of America ("Government Obligations") in an amount sufficient to pay interest received from the Government Obligations, to pay interest through July 1, 2017, on \$8,300,000* aggregate principal amount of the District's General Obligation Bond, Series 2007 maturity on July 1, 2018 through 2027 (the "Bonds Being Refunded"), and to redeem the Bonds Being Refunded on July 1, 2017, at a redemption price equal to the principal amount thereof plus accrued interest to the redemption date. All of the Bonds Being Refunded are currently held by the Greater Arizona Development Authority (GADA), and amounts received with respect to the Bonds Being Refunded will be used, together with other funds held by GADA, to pay interest through August 1, 2017 on a portion of the Greater Arizona Infrastructure Revenue Bonds, Series 2007A, shown below (the "GADA Bonds Being Refunded") and to redeem such bonds on August 1, 2017 at a redemption price equal to the principal amount thereof plus accrued interest to the redemption date.

Schedule of GADA Bonds Being Refunded*

Issue Series	Maturity Date (August 1)	Coupon	District Principal Amount Outstanding	District Bonds Being Refunded	Redemption Date (August 1)
2007A (a)	2018	5.000 %	\$640,000	\$640,000	2017
	2019	5.000	675,000	675,000	2017
	2020	5.000	705,000	705,000	2017
	2021	5.000	745,000	745,000	2017
	2022	5.000	780,000	780,000	2017
	2023	4.375	820,000	820,000	2017
	2027	5.000	3,935,000	3,935,000	2017
			<u>\$8,300,000</u>	<u>\$8,300,000</u>	

* Subject to change.

(a) Represents partial redemption of Greater Arizona Development Authority Infrastructure Revenue Bonds, Series 2007A.

To the extent the money and Government Obligations and cash, if any, held in the Depository Trust are not sufficient to pay the principal of and interest on the Bonds Being Refunded, the District will remain liable for payment of the Bonds Being Refunded. The ad valorem property tax to be levied for the payment of the Bonds will be unlimited as to rate, but limited in amount so that the total aggregate of taxes levied to pay principal and interest on the Bonds in the aggregate will not exceed the total aggregate of principal and interest due on the Bonds Being Refunded from the date of issuance of the Bonds to the final date of maturity of the Bonds Being Refunded. The Act provides that the issuance of the Bonds will in no way infringe upon the rights of holders of the Bonds Being Refunded to rely upon a tax levy for the payment of principal of and interest on the Bonds Being Refunded if the moneys and securities in the Depository Trust prove insufficient. The Act further provides that owners of the Bonds must rely upon the sufficiency of such moneys and the Government Obligations held in the Depository Trust for the payment of the Bonds Being Refunded. See “VERIFICATION OF MATHEMATICAL COMPUTATIONS” and “SECURITY FOR AND SOURCES OF PAYMENT OF THE BONDS.”

VERIFICATION OF MATHEMATICAL COMPUTATIONS

Grant Thornton LLP, a firm of independent certified public accountants, will deliver to the District, on or before the issue date of the Refunding Bonds, its verification report indicating, among other things, that it has verified, in accordance with standards for attestation engagements established by the American Institute of Certified Public Accountants, the mathematical accuracy of (a) the sufficiency of the anticipated receipts from the Government Obligations, together with the initial cash deposit, to pay, when due, the principal of, interest and applicable premiums, if any, on the Bonds Being Refunded and (b) the yields on the Government Obligations and the Bonds.

The verification performed by Grant Thornton LLP will be solely based upon data, information and documents provided to Grant Thornton LLP, by the District and its representatives. Grant Thornton LLP has restricted its procedures to recalculating the computations provided by the District and its representatives and has assumed the accuracy of the data, information and documents used in the computations.

SECURITY FOR AND SOURCES OF PAYMENT OF THE BONDS

For the purpose of paying the principal of and interest on the Bonds and costs of registration and payment of the Bonds, the District will be required by law to cause to be levied on all the taxable property in the District a continuing, direct, annual, ad valorem property tax, sufficient to pay all principal, interest, and costs of the administration as the same become due, provided, however, that the total aggregate of taxes levied to pay principal of and interest on the Bonds will not exceed the total aggregate principal and interest to come due on the Bonds Being Refunded from the date of issuance of the Refunding Bonds to the final date of maturity of the Bonds Being Refunded. (The District has other bonds payable from such source outstanding and may issue additional bonds payable from such source in the future with or without such limit. See APPENDIX B – “THE DISTRICT – FINANCIAL INFORMATION -- DIRECT AND OVERLAPPING BONDED INDEBTEDNESS.”) Subject to such limitation, such taxes are to be levied, assessed and collected at the same time and in the same manner as other District taxes are levied, assessed and collected. The proceeds of the taxes will be kept in a special fund of the District (the “Debt Service Fund”) and will be used only for the payment of principal, premium, if any, interest, and administration costs as above-stated. For the ad valorem property tax levy and collection procedures, see APPENDIX B – “THE DISTRICT – FINANCIAL INFORMATION -- PROPERTY TAXES.”

As described hereinabove under “PLAN OF REFUNDING,” the net proceeds of the sale of the Bonds will be held in the Depository Trust for the payment of the Bonds Being Refunded and interest to come due thereon to and including their redemption or prior to their stated maturity dates, if applicable. The owners of the Bonds must rely upon the sufficiency of the monies held in the Depository Trust for the payment of the Bonds Being Refunded. The issuance of the Bonds will in no way infringe upon the rights of the holders of the Bonds Being Refunded to rely upon a tax levy for the payment of principal of and interest on the Bonds Being Refunded if the monies in the Depository Trust prove insufficient.

The amounts collected from the taxes are required by law to be kept in a special fund of the District (the “Debt Service Fund”) held by the Treasurer of the County, and to be used only for the payment of debt service and administration costs as described above. The District instructs the Treasurer of the County to invest the monies credited to the Debt Service Fund. The District does not monitor the manner in which the Treasurer of the County invests monies in the Debt Service Fund in accordance with the Act. See “ANNUAL FINANCIAL STATEMENTS.”

Except to the extent any bond proceeds are deposited to the Debt Service Fund, neither the proceeds of the sale of the Bonds nor the physical assets of the District are security for, or a source of payment of principal of or interest on the Bonds.

QUALIFIED TAX-EXEMPT OBLIGATIONS

The Board has designated the Bonds as “qualified tax-exempt obligations” for purposes of Section 265(b)(3)(B) of the Internal Revenue Code of 1986, as amended (the “Code”), which relates to the ability of certain financial institutions to deduct interest expense allocable to holding and carrying tax-exempt obligations for federal income tax purposes. The Board has represented and warranted that they do not anticipate that the aggregate amount of tax-exempt obligations that will be issued by or on behalf of the District in calendar year 2016 will exceed \$10,000,000.

SOURCES AND USES OF FUNDS

Sources

Principal Amount of the Bonds	\$ 8,300,000.00*
[Net] Original Issue Premium on the Bonds (a)	<u> </u>
Total Sources of Funds	<u><u>\$</u></u>

Uses

Payment of Bonds Being Refunded	\$
Costs of Issuance (b)	<u> </u>
Total Uses of Funds	<u><u>\$</u></u>

* *Subject to change.*

(a) *Net original issue premium consists of original issue premium on the Bonds, less original issue discount on the Bonds.*

(B) *Will include compensation and costs of the Underwriter (as defined herein) with respect to the Bonds.*

Attachment: Preliminary Statement (2016-64 : Refunding Bonds)

ESTIMATED DEBT SERVICE REQUIREMENTS*

The following table illustrates the outstanding debt service of the District and the estimated annual principal and interest payments on the Bonds.

TABLE 1

Schedule of Estimated Annual Debt Service Requirements (a)
Northwest Fire District

Fiscal Year	Bonds Outstanding (b)(c) *		The Bonds*		Total Estimated Annual Debt Service Requirements*
	Principal	Interest	Principal	Interest (d)	
2015/16	\$ 1,850,000	\$ 1,165,576	\$ 180,000	\$ 17,592(e)	\$ 3,213,168
2016/17	1,910,000	1,106,201	35,000	284,275	3,335,476
2017/18	1,330,000	636,326	675,000	283,575	3,974,776
2018/19	1,365,000	597,060	690,000	270,075	3,975,010
2019/20	1,415,000	555,576	705,000	249,375	3,974,076
2020/21	1,465,000	502,928	735,000	228,225	3,985,028
2021/22	1,525,000	447,310	760,000	198,825	3,982,760
2022/23	1,600,000	379,150	790,000	168,425	3,990,200
2023/24	1,670,000	306,642	875,000	136,825	4,095,217
2024/25	705,000	229,884	910,000	101,825	3,052,959
2025/26	745,000	190,518	955,000	65,425	3,069,443
2026/27	790,000	148,191	990,000	27,225	3,068,416
2027/28	840,000	102,536			942,536
2028/29	890,000	53,172			943,172
	<u>\$ 18,100,000</u>		<u>\$ 8,300,000</u>		

* Subject to change.

(a) Prepared by the Underwriter.

(b) Net of Bonds Being Refunded.

(c) Debt service shown without reduction for federal interest subsidy payments to be received with respect to the District's \$8,000,000 aggregate principal amount of taxable "Build America Bonds." See footnote (a) to TABLE 11.

(d) Interest on the Bonds is estimated at 4.00%.

(e) The first interest payment on the Bonds will be due on January 1, 2017*. Thereafter, interest payments will be made semiannually on July 1 and January 1 until maturity or prior redemption.

LITIGATION

No litigation or administrative action or proceeding is pending (a) restraining or enjoining, or seeking to restrain or enjoin, the issuance and delivery of the Bonds or the levy and collection of taxes to pay the debt service on the Bonds or (b) contesting or questioning the proceedings and authority under which the Bonds have been authorized and are to be issued, sold, executed or delivered or the validity of the Bonds. Representatives of the District will deliver a certificate to that effect at the time of the initial delivery of the Bonds.

RATING

Standard & Poor's Financial Services LLC ("S&P") has assigned a rating of "__" to the Bonds. Such rating reflects only the views of S&P. An explanation of the significance of a rating assigned by S&P may be obtained at One California Street, 31st Floor, San Francisco, CA 94111. Such rating may be revised downward or withdrawn entirely at any time by S&P if, in its judgment, circumstances so warrant. Any downward revision or withdrawal of such rating may have an adverse effect on the market price or marketability of the Bonds. The District has covenanted in its continuing disclosure undertaking that it will file notice of any formal change in any rating relating to the Bonds. See "CONTINUING DISCLOSURE" and APPENDIX F – "FORM OF CONTINUING DISCLOSURE CERTIFICATE" herein.

LEGAL MATTERS

The Bonds are sold with the understanding that the District will furnish the District and Stifel, Nicolaus & Company, Incorporated (the "Underwriter") with the approving opinion of Gust Rosenfeld P.L.C., Phoenix, Arizona, Bond Counsel ("Bond Counsel") addressing legal matters relating to the validity of the Bonds under Arizona law, and with regard to the tax-exempt status of the interest thereon (see "TAX EXEMPTION"). The signed legal opinion of Bond Counsel are dated and premised on the law in effect only as of the date of original delivery of the Bonds and will be delivered to the District at the time of original issuance. Certain legal matters will be passed upon for the Underwriter by Squire Patton Boggs (US) LLP, counsel to the Underwriter. The fees of Bond Counsel and counsel to the Underwriter are to be paid from the proceeds of the sale of the Bonds and are contingent upon delivery of the Bonds.

The proposed text of the legal opinion is set forth as APPENDIX E – "FORM OF APPROVING LEGAL OPINION." The legal opinion to be delivered may vary from the text of APPENDIX E – "FORM OF APPROVING LEGAL OPINION" if necessary to reflect the facts and law on the date of delivery. The opinion will speak only as of its date, and subsequent distribution, by recirculation of this Official Statement or otherwise, should not be construed as a representation that Bond Counsel has reviewed or expressed any opinion concerning any matters relating to the Bonds subsequent to the original delivery of the Bonds.

Bond Counsel has reviewed the information in the tax caption on the cover page as well as the information under the headings "THE BONDS," "PLAN OF REFUNDING," "SECURITY FOR AND SOURCES OF PAYMENT OF THE BONDS," "TAX EXEMPTION," "ORIGINAL ISSUE DISCOUNT," "BOND PREMIUM," "RELATIONSHIP AMONG PARTIES" (but only as it applies to Bond Counsel) and "CONTINUING DISCLOSURE" (except as it relates to compliance with prior continuing disclosure undertakings) and in APPENDICES E – "FORM OF APPROVING LEGAL OPINION" and F – "FORM OF CONTINUING DISCLOSURE CERTIFICATE" but otherwise has not participated in the preparation of this Official Statement and will not pass upon its accuracy, completeness or sufficiency. Bond Counsel has neither examined nor attempted to examine nor verify any of the financial or statistical statements or data contained in this Official Statement and will express no opinion with respect thereto.

Currently and from time to time, there are legislative proposals (and interpretations of such proposals by courts of law and other entities and individuals) which, if enacted, could alter or amend the property tax system of the State and numerous matters, both financial and non-financial, impacting the operations of school districts which could have a material impact on the District and could adversely affect the secondary market value of the Bonds. It cannot

be predicted whether or in what form any such proposal might be enacted or whether, if enacted, it would apply to obligations (such as the Bonds) issued prior to enactment.

The various legal opinion to be delivered concurrently with the delivery of the Bonds express the professional judgment of the attorneys rendering the opinion as to the legal issues explicitly addressed therein. By rendering a legal opinion, the opinion giver does not become an insurer or guarantor of that expression of professional judgment, of the transaction opined upon, or of the future performance of the parties to the transaction. The rendering of an opinion also does not guarantee the outcome of any legal dispute that may arise out of the transaction.

TAX EXEMPTION

In the opinion of Bond Counsel, under existing laws, regulations, rulings and judicial decisions, and assuming continuing compliance with certain restrictions, conditions and requirements by the District as described below, interest income on the Bonds is excluded from gross income for federal income tax purposes. In the opinion of Bond Counsel, interest income on the Bonds is exempt from Arizona income taxes. The opinion of Bond Counsel will be dated the date of delivery of the Bonds. A form of such opinion is included as APPENDIX E – “FORM OF APPROVING LEGAL OPINION” attached hereto.

The Code, imposes various restrictions, conditions and requirements relating to the continued exclusion of interest income on the Bonds from gross income for federal income tax purposes, including a requirement that the District rebate to the federal government certain of its investment earnings with respect to the Bonds. The District has covenanted to comply with the provisions of the Code relating to such matters. Failure to comply with such restrictions, conditions, and requirements could result in the interest income on the Bonds being included in gross income for federal income tax purposes, under certain circumstances, from the date of issuance. The Bonds do not provide for an adjustment in interest rate or yield in the event of taxability and an event of taxability does not cause an acceleration of the principal on the Bonds. The opinion of Bond Counsel assumes continuing compliance with such covenants, restrictions, conditions and requirements.

The Code also imposes an “alternative minimum tax” upon certain corporations and individuals. A taxpayer’s “alternative minimum taxable income” (“AMTI”) is its taxable income with certain adjustments. Interest income on the Bonds is not an item of tax preference to be included in the AMTI of individuals or corporations.

Notwithstanding the preceding sentence, one of the adjustment items used in computing the AMTI of a corporation (with certain exceptions) is an amount equal to 75% of the excess (if any) of the corporation’s “adjusted current earnings” over the corporation’s AMTI for the taxable year (determined without regard to such adjustment for excess book income and the alternative tax net operating loss deduction). A corporation’s “adjusted current earnings” includes all tax-exempt interest, including the interest on the Bonds.

Although Bond Counsel will render an opinion that, as of the delivery of the Bonds, interest income on the Bonds is excluded from gross income for federal income tax purposes, the accrual or receipt of interest on the Bonds may otherwise affect a Beneficial Owner’s federal tax liability. Certain taxpayers may experience other tax consequences. Taxpayers who become Beneficial Owners of the Bonds, including without limitation, corporations subject to the branch profits tax, financial institutions, certain insurance companies, certain subchapter S corporations, individuals who receive Social Security or Railroad Retirement benefits and taxpayers who have or are deemed to have incurred indebtedness to purchase or carry tax-exempt obligations, should consult their tax advisors as to the applicability of such tax consequences to the respective Beneficial Owner. The nature and extent of these other tax consequences will depend upon the Beneficial Owner’s particular tax status and the Beneficial Owner’s other items of income or deduction. Bond Counsel expresses no opinion regarding any such other tax consequences.

The Bonds are not “private activity bonds” within the meaning of Section 141 of the Code.

Currently, and from time to time, there are legislative proposals in Congress, which, if enacted or made effective, could alter or amend the federal tax matters referred to above, or adversely affect the market value of the Bonds. Any such change that occurs before initial delivery of the Bonds could cause Bond Counsel to deliver an opinion substantially different from the opinion shown in APPENDIX E – “FORM OF APPROVING LEGAL OPINION.”

The extent of change in Bond Counsel's opinion cannot be determined at this time. It cannot be predicted whether, when or in what form any such proposal or proposals might be enacted or whether, if enacted, such proposal or proposals would apply to obligations (such as the Bonds) issued prior to the enactment or effective date. Prospective purchasers should consult with their own tax advisors regarding any other pending or proposed federal income tax legislation.

ORIGINAL ISSUE DISCOUNT

The initial public offering prices of the Bonds maturing on July 1, 20__ through and including July 1, 20__ (collectively, the "Discount Bonds"), are less than the respective amounts payable at maturity. As a result, the Discount Bonds will be considered to be issued with original issue discount. The difference between the initial public offering price (the "Issue Price") of the Discount Bonds, and the amount payable at maturity, of the Discount Bonds will be treated as "original issue discount." With respect to a Beneficial Owner who purchases a Discount Bond in the initial public offering at the Issue Price and who holds the Discount Bond to maturity, the full amount of original issue discount will constitute interest income which is not includible in the gross income of the Beneficial Owner of the Discount Bond for federal income tax purposes and Arizona income tax purposes and that Beneficial Owner will not, under present federal income tax law and present Arizona income tax law, realize a taxable capital gain upon payment of the Discount Bond at maturity.

The original issue discount on each Discount Bond is treated for federal income tax purposes and Arizona income tax purposes as accreting daily over the term of such Discount Bond on the basis of a constant interest rate compounded at the end of each six-month period (or shorter period from the date of original issue) ending on January 1 and July 1 (with straight-line interpolation between compounding dates).

The amount of original issue discount accreting each period will be added to the Beneficial Owner's tax basis for the Discount Bond. The adjusted tax basis will be used to determine taxable gain or loss upon disposition of the Discount Bond. An initial Beneficial Owner of a Discount Bond who disposes of the Discount Bond prior to maturity should consult his or her tax advisor as to the amount of the original issue discount accrued over the period held and the amount of taxable gain or loss upon the sale or disposition of the Discount Bond prior to maturity.

The Code contains certain provisions relating to the accretion of original issue discount in the case of subsequent Beneficial Owners of the Discount Bonds. Beneficial Owners who do not purchase the Discount Bonds in the initial offering at the issue price should consult their own tax advisors with respect to the tax consequences of the ownership of Discount Bonds.

A portion of the original issue discount that accretes in each year to a Beneficial Owner of a Discount Bond may result in certain collateral federal income tax consequences as described in "TAX EXEMPTION" herein. Beneficial Owners of Discount Bonds in states other than Arizona should consult their own tax advisors with respect to the state and local tax consequences.

BOND PREMIUM

The initial public offering price of the Bonds maturing on July 1, 20__ through and including July 1, 20__ (collectively, the "Premium Bonds") are greater than the amount payable on such Premium Bonds at maturity. An amount equal to the difference between the initial public offering price of a Premium Bond (assuming that a substantial amount of the Premium Bonds of that maturity are sold to the public at such price) and the amount payable at maturity constitutes premium to the initial Beneficial Owner of such Premium Bonds. The basis for federal income tax purposes of a Premium Bond in the hands of such initial Beneficial Owner must be reduced each year by the amortizable bond premium, although no federal income tax deduction is allowed as a result of such reduction in basis for amortizable bond premium. Such reduction in basis will increase the amount of any gain (or decrease the amount of any loss) to be recognized for federal income tax purposes upon a sale or other taxable disposition of a Premium Bond. The amount of premium which is amortizable each year by an initial Beneficial Owner is determined by using such Beneficial Owner's yield to maturity. Beneficial Owners of the Premium Bonds

should consult with their own tax advisors with respect to the determination of amortizable bond premium with respect to the Premium Bonds for federal income tax purposes and with respect to the state and local tax consequences of owning Premium Bonds.

UNDERWRITING

The Bonds will be purchased by Stifel, Nicolaus & Company, Incorporated (the “Underwriter”) at an aggregate purchase price of \$_____, pursuant to a bond purchase agreement (the “Purchase Contract”) entered into by and between the District and the Underwriter. If the Bonds are sold to produce the prices or yields shown on the inside front cover page hereof, the Underwriter’s compensation will be \$_____. The Purchase Contract provides that the Underwriter will purchase all of the Bonds so offered if any are purchased. The Underwriter may offer and sell the Bonds to certain dealers (including dealers depositing the Bonds into unit investment trusts) and others at prices higher or yields lower than the public offering prices or yields stated on the inside front cover page hereof. The initial offering prices or yields set forth on the inside front cover page may be changed, from time to time, by the Underwriter without amendment of the Official Statement.

RELATIONSHIP AMONG PARTIES

Bond Counsel has previously represented, and is currently representing, the Underwriter with respect to other financings and has acted or is acting as bond counsel with respect to other bonds underwritten by the Underwriter and may do so in the future. Bond Counsel also serves and has served as bond counsel for one or more of the political subdivisions that the District territorially overlaps. Counsel to the Underwriter has previously acted as bond counsel with respect to other bonds underwritten by the Underwriter and may continue to do so in the future if requested.

CONTINUING DISCLOSURE

The District will covenant for the benefit of certain owners of the Bonds to provide certain financial information and operating data relating to the District by not later than February 1 in each year commencing February 1, 2017 (the “Annual Reports”), and to provide notices of the occurrence of certain enumerated events (the “Notices of Listed Events”). The Annual Reports, the Notices of Listed Events and any other document or information required to be filed by the District as such will be filed with the MSRB through the EMMA system, described in APPENDIX F – “FORM OF CONTINUING DISCLOSURE CERTIFICATE.” The specific nature of the information to be contained in the Annual Reports and the Notices of Listed Events is also set forth in APPENDIX F – “FORM OF CONTINUING DISCLOSURE CERTIFICATE.” These covenants will be made in order to assist the Underwriter in complying with the Securities and Exchange Commission’s Rule 15c2-12(b)(5) (the “Rule”). A failure by the District to comply with these covenants must be reported in accordance with the Rule and must be considered by any broker, dealer or municipal securities dealer before recommending the purchase or sale of the Bonds in the secondary market. Consequently, such a failure may adversely affect the transferability and liquidity of the Bonds and their market price. *Pursuant to Arizona law, the ability of the District to comply with such covenants will be subject to annual appropriation of funds sufficient to provide for the costs of compliance with such covenants.* Should the District not comply with such covenants due to a failure to appropriate for such purpose, the District has covenanted to provide notice of such fact to the MSRB. Absence of continuing disclosure, due to non-appropriation or otherwise, could adversely affect the Bonds and specifically their market price and transferability.

A certain data table relating to secondary assessed valuation by property classification was not included with the District’s Annual Reports for the years ended June 30, 2011 through and including 2013, though the total secondary assessed valuation was provided in each Annual Report. Such data table of secondary assessed valuation by property classification was filed on EMMA on October 24, 2014. For purposes of compliance with the Rule, except as stated above, the District has been in material compliance with all existing continuing disclosure undertakings during the last five years. *[DAC report requested, to be updated.]*

GENERAL PURPOSE FINANCIAL STATEMENTS

The comprehensive annual financial report of the District for the fiscal year ended June 30, 2015, a copy of which is included in APPENDIX C – “THE DISTRICT – AUDITED ANNUAL FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2015” of this Official Statement, includes the District’s financial statements for the fiscal year ended June 30, 2015 that were audited by Heinfeld, Meech & Co., P.C., a certified public accounting firm, to the extent indicated in its report thereon. **The District has not requested the consent of Heinfeld, Meech & Co., P.C. to include its report and Heinfeld, Meech & Co., P.C. has performed no procedures subsequent to rendering its report on the financial statements.**

CONCLUDING STATEMENT

To the extent that any statements made in this Official Statement involve matters of opinion or estimates, whether or not expressly stated to be such, they are made as such and not as representations of fact or certainty, and no representation is made that any of these statements have been or will be realized. All financial and other information in this Official Statement has been derived by the District from official records and other sources and is believed by the District to be accurate and reliable. Information other than that obtained from official records of the District has been identified by source and has not been independently confirmed or verified by the District and its accuracy is not guaranteed. The presentation of information, including tables of receipts from taxes and other sources, is intended to show recent historic information and is not intended to indicate future or continuing trends in the financial position or other affairs of the District. No representation is made that past experience, as is shown by that financial and other information, will necessarily continue or be repeated in the future.

The Governing Board of the District has authorized the execution and use of this Official Statement.

NORTHWEST FIRE DISTRICT
OF PIMA COUNTY, ARIZONA

By: _____
Chairman of the Governing Board of the District

APPENDIX A**THE DISTRICT
DISTRICT INFORMATION****General Information**

The District was originally established in 1983 and is located in the northwestern portion of the metropolitan Tucson, Arizona area. The area encompasses approximately 140 square miles and serves an estimated population of 115,000. Within its legal boundaries (map on right side of page), the District provides services to the Town of Marana, Arizona and the remainder resides in unincorporated areas Pima County northwest of Tucson, Arizona. See APPENDIX D for information regarding the County.

The District provides a range of dedicated emergency services to residential and commercial property owners. In addition to fire protection, the District provides emergency medical services.

The District responds to approximately 12,969 requests for emergency and non-emergency service annually. The facilities of the District currently include 10 fire stations placed throughout the District together with administrative offices located at the District's headquarters.

Administration and Governance

The District has 230 full-time personnel of which 181 are emergency responders, 82 are state certified paramedics and 40 are administrative.

The District operates under the supervision of the Governing Board. The members of the Governing Board are elected in even numbered years during the November general election and serve four-year terms on a staggered basis. The present members of the Governing Board are:

TABLE 2**GOVERNING BOARD
Northwest Fire District**

George Carter, *Chairperson*
 Bruce A. Kaplan, *Vice Chair*
 Tim Clayton, *Clerk*
 Peg Green, *Member*
 David Talas, *Member*

APPENDIX B

THE DISTRICT – FINANCIAL INFORMATION

PROPERTY TAXES

As described under the heading “SECURITY FOR AND SOURCES OF PAYMENT OF THE BONDS,” for the purpose of paying the principal of and interest on the Bonds and costs of administration of the Bonds, the District will be required by law to cause to be levied on all the taxable property in the District a continuing, direct, annual, ad valorem property tax sufficient to pay all principal, interest, and costs of administration for the Bonds as the same become due, without limitation as to rate or amount.

Taxes levied for the maintenance and operation of counties, cities, towns, school districts, community college districts and the State are “primary taxes.” Taxes levied for payment of obligations like the Bonds, voter-approved budget overrides and the maintenance and operation of special service districts such as sanitary, fire, road improvement and joint technological education districts are “secondary taxes.” See “Primary Taxes” and “Secondary Taxes” below. The discussion below provides an overview of property taxation and the key features related to property taxes as the payment source for the Bonds.

Taxable Property

Real property and improvements are either valued by the Assessor of the County or the Arizona Department of Revenue. Property valued by the Assessor of the County is referred to as “locally assessed” property and generally encompasses residential, agricultural and traditional commercial and industrial property. Property valued by the Arizona Department of Revenue is referred to as “centrally valued” property and generally includes large mine and utility entities.

Locally assessed property is assigned two values: “full cash value” and “limited property value.” Centrally valued property is assigned one value: “full cash value.”

Full Cash Value

Full cash value (“Full Cash Value”) is statutorily defined to mean “that value determined as prescribed by statute” or if no statutory method is prescribed it is “synonymous with market value which means that estimate of value that is derived annually by using standard appraisal methods and techniques,” which generally include the market approach, the cost approach and the income approach. In valuing locally assessed property, the Assessor of the County generally uses a cost approach to value commercial/industrial property and a market approach to value residential property. In valuing centrally valued property, the Arizona Department of Revenue begins generally with information provided by taxpayers and then applies procedures provided by State law. State law allows taxpayers to appeal such Full Cash Values by providing evidence of a lower value, which may be based upon another valuation approach.

For centrally valued property and personal property (except mobile homes), Full Cash Value is used as the basis for levying taxes (both primary and secondary). Full Cash Value is also used as the ceiling for determining locally assessed Limited Property Value (as defined below) and as the basis for determining constitutional and statutory debt limits for certain political subdivisions in Arizona, including school districts. Unlike Limited Property Value, increases in Full Cash Value are not limited.

Limited Property Value

Limited property value (“Limited Property Value”) is a property value determined pursuant to the Arizona Constitution and the Arizona Revised Statutes. For locally assessed property in existence in the prior year that did not undergo modification through construction, destruction, split or change in use, including that for mobile homes, Limited Property Value is limited to the lesser of Full Cash Value or an amount 5% greater than Limited Property Value determined for the prior year.

For locally assessed property Limited Property Value is used as the basis for levying taxes (both primary and secondary). Limited Property Value is also used as the basis for determining constitutional and statutory debt limits for certain political subdivisions in Arizona. Unlike Full Cash Value, increases in Limited Property Value are limited as described in the prior paragraph and under the heading “Primary Taxes” below.

Prior to tax year 2015, the value of locally assessed property used for primary tax purposes was Limited Property Value. The value of such property used for secondary tax purposes was Full Cash Value. Limited Property Value for property in existence in the prior year that did not undergo modification through construction, destruction, split or change in use increased by the greater of either 10% of the prior year’s Limited Property Value or 25% of the difference between the prior year’s Limited Property Value and the current year’s Full Cash Value.

Property Classification and Assessment Ratios

All property, both real and personal, is assigned a classification (defined by property use) and related assessment ratio that is multiplied by the Limited Property Value or Full Cash Value of the property, as applicable, to obtain the “Limited Assessed Property Value” and the “Full Cash Assessed Value,” respectively. Such values are then multiplied by the relevant taxing jurisdiction’s primary and secondary tax rates to determine each property owner’s property tax liability.

The assessment ratios for each property classification are set forth by tax year in the following table.

TABLE 3

Property Tax Assessment Ratios (Tax Year)

Property Classification (a)	2012	2013	2014	2015	2016
Mining, utilities, commercial and industrial	20%	19.5%	19%	18.5%	18%
Agriculture and vacant land	16	16	16	16	15
Owner occupied residential	10	10	10	10	10
Leased or rented residential	10	10	10	10	10
Railroad, private car company and airline flight property (b)	15	15	16	15	14

(a) Additional classes of property exist, but seldom amount to a significant portion of a political subdivision’s total valuation.

(b) In compliance with Federal law, this percentage is determined annually pursuant to Section 42-15005, Arizona Revised Statutes.

Source: *State and County Abstract of the Assessment Roll*, Arizona Department of Revenue (the “Property Tax Abstract”). Note that Net Assessed Property Value for Secondary Tax Purposes (as defined herein) is described as “Net Assessed Value” under the Limited Property Value heading in the Property Tax Abstract.

Primary Taxes

Primary taxes are levied against “Net Limited Assessed Property Value” of locally assessed property and against “Net Full Cash Assessed Value” of centrally valued property. Net Limited Assessed Property Value and Net Full Cash Assessed Value are determined by excluding the value of property exempt from taxation from Limited Assessed Property Value and Full Cash Assessed Value, respectively.

The primary taxes levied by each county, city, town and community college district are constitutionally limited to a maximum increase of 2% over the maximum allowable prior year’s levy limit plus any taxes on property not subject to taxation in the preceding year (e.g., new construction and property brought into the jurisdiction because of annexation). The 2% limitation does not apply to primary taxes levied on behalf of school districts.

Primary taxes on residential property only are constitutionally limited to 1% of the Limited Property Value of such property. This constitutional limitation on residential primary tax levies is implemented by reducing the school district’s taxes. To offset the effects of reduced school district property taxes, the State compensates the school district by providing additional State aid (or in some counties, county taxpayers are required to make payments to offset the effects of reduced property taxes).

Secondary Taxes

Secondary taxes are levied against Net Limited Assessed Property Value of locally assessed property and against Net Full Cash Assessed Value of centrally valued property (together, “Net Assessed Property Value for Secondary Tax Purposes”). (Prior to tax year 2015, secondary taxes were levied against Net Full Cash Assessed Value of both locally assessed property and centrally valued property.) There is no constitutional or statutory limitation on annual levies for voter-approved bond indebtedness and overrides and certain special district assessments. **As Net Full Cash Assessed Value was used as the basis for levying taxes on locally assessed property and centrally valued property for payment of obligations like the Bonds in fiscal years prior to fiscal year 2015/16, this Official Statement compares Net Assessed Property Value for Secondary Tax Purposes with Net Full Cash Assessed Value in applicable years under the heading “ASSESSED VALUATIONS AND TAX RATES” herein.**

Tax Procedures

The State tax year has been defined as the calendar year, notwithstanding the fact that tax procedures begin prior to January 1 of the tax year and continue through May of the succeeding calendar year.

On or before the third Monday in August each year the Board of Supervisors of the County prepares the tax roll setting forth certain valuations by taxing district of all property in the County subject to taxation. The Assessor of the County is required to complete the assessment roll by December 15th of the year prior to the levy. This tax roll also shows the valuation and classification of each parcel of land located within the County for the tax year. The tax roll is then forwarded to the Treasurer of the County.

With the various budgetary procedures having been completed by the governmental entities, the appropriate tax rate for each jurisdiction is then applied to the parcel of property in order to determine the total tax owed by each property owner. Any subsequent decrease in the value of the tax roll as it existed on the date of the tax levy due to appeals or other reasons would reduce the amount of taxes received by each jurisdiction.

The property tax lien on real property attaches on January 1 of the year the tax is levied. Such lien is prior and superior to all other liens and encumbrances on the property subject to such tax except liens or encumbrances held by the State or liens for taxes accruing in any other years. Set forth below is a record of property taxes levied and collected in the District for a portion of the current fiscal year and all of the previous five fiscal years.

TABLE 4

Real and Secured Property Taxes Levied and Collected (a)
Northwest Fire District

Fiscal Year	District Tax Rate	Adopted District Tax Levy	Adjusted District Tax Levy	Collected to June 30th of Initial Fiscal Year		Cumulative Collections to March 31, 2016	
				Amount	% of Adj. Levy	Amount	% of Adj. Levy
2015/16	\$ 2.9138	\$28,957,411	\$28,518,265	(b)	(b)	\$17,811,933	62.46 %
2014/15	2.9272	28,505,123	27,893,239	\$27,126,258	97.25 %	27,836,729	99.80
2013/14	3.0213	28,500,380	28,323,081	27,603,888	97.46	28,274,663	99.83
2012/13	2.8339	28,503,370	29,384,519	28,596,663	97.32	28,961,816	98.56
2011/12	2.7109	28,567,377	28,014,659	27,039,076	96.52	27,897,087	99.58
2010/11	2.4646	28,795,183	28,374,081	27,245,636	96.02	28,370,176	99.99

(a) *Taxes are collected by the Treasurer of the County. Taxes in support of debt service are levied by the Board of Supervisors of the County as required by Arizona Revised Statutes. Delinquent taxes are subject to an interest and penalty charge of 16% per annum, which is prorated at a monthly rate of 1.33%. Interest and penalty collections for delinquent taxes are not included in the collection figures above, but are deposited in the County's General Fund. Interest and penalties with respect to the first half tax collections (delinquent November 1) are waived if the full year's taxes are paid by December 31.*

(b) *2015/16 taxes in course of collection:
 First installment due 10-01-15; delinquent 11-01-15
 Second installment due 03-01-16; delinquent 05-01-16*

Source: Office of the Treasurer of the County.

Delinquent Tax Procedures

The property taxes due the District are billed, along with State and other taxes, each September and are due and payable in two installments on October 1 and March 1 and become delinquent on November 1 and May 1, respectively. Delinquent taxes are subject to an interest penalty of 16% per annum prorated monthly as of the first day of the month. (Delinquent interest is waived if a taxpayer, delinquent as to the November 1 payment, pays the entire year's tax bill by December 31.) After the close of the tax collection period, the Treasurer of the County prepares a delinquent property tax list and the property so listed is subject to a tax lien sale in February of the succeeding year. In the event that there is no purchaser for the tax lien at the sale, the tax lien is assigned to the State, and the property is reoffered for sale from time to time until such time as it is sold, subject to redemption, for an amount sufficient to cover all delinquent taxes.

After three years from the sale of the tax lien, the tax lien certificate holder may bring an action in a court of competent jurisdiction to foreclose the right of redemption and, if the delinquent taxes plus accrued interest are not paid by the owner of record or any entity having a right to redeem, a judgment is entered ordering the Treasurer of the County to deliver a treasurer's deed to the certificate holder as prescribed by law.

In the event of bankruptcy of a taxpayer pursuant to the United States Bankruptcy Code (the "Bankruptcy Code"), the law is currently unsettled as to whether a lien can attach against the taxpayer's property for property taxes levied during the pendency of bankruptcy. Such taxes might constitute an unsecured and possibly non-interest bearing administrative expense payable only to the extent that the secured creditors of a taxpayer are oversecured, and then possibly only on the prorated basis with other allowed administrative claims. It cannot be determined, therefore, what adverse impact bankruptcy might have on the ability to collect ad valorem taxes on property of a taxpayer within the District. Proceeds to pay such taxes come only from the taxpayer or from a sale of the tax lien on delinquent property.

When a debtor files or is forced into bankruptcy, any act to obtain possession of the debtor's estate, any act to create or perfect any lien against the property of the debtor or any act to collect, assess or recover a claim against the debtor that arose before the commencement of the bankruptcy is stayed pursuant to the Bankruptcy Code. While the automatic stay of a bankruptcy court may not prevent the sale of tax liens against the real property of a bankrupt taxpayer, the judicial or administrative foreclosure of a tax lien against the real property of a debtor would be subject to the stay of bankruptcy court. It is reasonable to conclude that "tax sale investors" may be reluctant to purchase tax liens under such circumstances, and, therefore, the timeliness of the payment of post-bankruptcy petition tax collections becomes uncertain.

It cannot be determined what impact any deterioration of the financial conditions of any taxpayer, whether or not protection under the Bankruptcy Code is sought, may have on payment of or the secondary market for the Bonds. None of the District, the Underwriter or their respective agents or consultants has undertaken any independent investigation of the operations and financial condition of any taxpayer, nor have they assumed responsibility for the same.

In the event the County is expressly enjoined or prohibited by law from collecting taxes due from any taxpayer, such as may result from the bankruptcy of a taxpayer, any resulting deficiency could be collected in subsequent tax years by adjusting the District's tax rate charged to non-bankrupt taxpayers during such subsequent tax years.

ASSESSED VALUES AND TAX RATES

TABLE 5

Direct and Overlapping Net Assessed Property Values for Secondary Tax Purposes and Tax Rates (a)
Per \$100 Assessed Valuation

Overlapping Jurisdiction	2015/16 Net Assessed Property Value for Secondary Tax Purposes	2015/16 Total Tax Rate Per \$100 Net Assessed Property Value for Secondary Tax Purposes
State of Arizona	\$ 54,838,548,829	\$0.0000
Pima County	7,620,360,873	5.5931 (b)
Pima County Community College District	7,620,360,873	1.3689
Pima County Fire District Assistance Tax	7,620,360,873	0.0467
Pima County Library District	7,620,360,873	0.5153
Pima County Flood Control District (c)	6,917,200,982	0.3135
Central Arizona Water Conservation District (d)	7,620,360,873	0.1400
Town of Marana	445,006,942	0.0000
City of Tucson	3,487,959,628	1.5960
Metropolitan Domestic Water Improvement District	6,639,544	0.5723
Dove Mountain Community Facilities District	64,459,651	0.0000
Gladden Farms Community Facilities District	17,050,662	2.8000
Gladden Farms Phase II Community Facilities District	61,052	0.3000
Red Hawk Canyon Community Facilities District No. 1	328,019,863	0.0000
Red Hawk Canyon Community Facilities District No. 2	221,085,153	0.0000
Saguaro Springs Community Facilities District	2,638,041	0.3000
Town of Marana Community Facilities District	167,610,355	0.0000
Vanderbilt Farms Community Facilities District	908,874	0.3000
Tucson Unified School District No. 1	3,026,614,777	7.3425
Marana Unified School District No. 6	736,010,522	6.3370
Flowing Wells Unified School District No. 8	183,908,030	6.6292
Amphitheater Unified School District No. 10	1,403,630,578	5.6725
Catalina Foothills Unified School District No. 16	572,819,113	4.9985
Pima Joint Technological Education District	7,404,566,982	0.0500
Northwest Fire District	993,806,475	2.9138

(a) The following overlapping jurisdictions are taxed as follows:

Attachment: Preliminary Statement (2016-64 : Refunding Bonds)

Overlapping Jurisdiction	Tax Rate
Avra Valley Irrigation District	\$0.0000 / acre
Cortaro-Marana Irrigation District	72.0000 / acre
Flowing Wells Irrigation District	19.3500 / acre

- (b) Includes the “State Equalization Assistance Property Tax” which is levied by the County and has been set at \$0.5054 per \$100 Net Assessed Property Value for Secondary Tax Purposes for fiscal year 2015/16. Such amount is adjusted annually pursuant to Section 41-1276, Arizona Revised Statutes.
- (c) The assessed value of the Pima County Flood Control District does not include the personal property assessed valuation of the County.
- (d) Value shown for the Central Arizona Water Conservation District covers only the County portion of such District.

Source: *Property Tax Rates and Assessed Values*, Arizona Tax Research Association and Finance Department of the County.

Total Tax Rates Per \$100 Net Assessed Property Value for Secondary Tax Purposes

The total overlapping property tax rate for property owners within the District (exclusive of those described in footnote (a) to TABLE 5) ranges from \$16.4452 to \$18.7892 per \$100 Net Assessed Property Value for Secondary Tax Purposes, depending upon the specific taxing jurisdictions which overlap the property.

Source: *Property Tax Rates and Assessed Values*, Arizona Tax Research Association and the Arizona Department of Revenue.

TABLE 6A

Net Assessed Property Value for Secondary Tax Purposes by Property Classification (a) Northwest Fire District

Class	2015/16
Commercial, industrial, utilities & mines	\$ 250,721,620
Agricultural and vacant	52,511,044
Residential (owner occupied)	504,376,399
Residential (rental)	184,509,649
Railroad	1,625,122
Property improvements	62,640
Totals (b)	<u>\$ 993,806,475</u>

- (a) Determined by Net Assessed Property Value for Secondary Tax Purposes. See “PROPERTY TAXES – Limited Property Value” and – “Secondary Taxes” herein for a discussion of the use of Net Assessed Property Value for Secondary Tax Purposes for fiscal years 2015/16 and thereafter.
- (b) Totals may not add up due to rounding.

Source: *The Property Tax Abstract*, Arizona Department of Revenue and *Property Tax Rates and Assessed Values*, Arizona Tax Research Association. Note that Net Assessed Property Value for Secondary Tax

Purposes is described as “Net Assessed Value” under the Limited Property Value heading in the Property Tax Abstract.

TABLE 6B

Net Full Cash Assessed Value by Property Classification (a)
Northwest Fire District

Class	2014/15	2013/14	2012/13	2011/12
Commercial, industrial, utilities & mines	\$ 262,456,136	\$ 253,091,704	\$ 265,233,828	\$ 267,251,511
Agricultural and vacant	58,525,068	64,023,285	78,432,082	93,475,269
Residential (owner occupied)	486,262,996	510,077,787	548,912,463	595,949,518
Residential (rental)	165,563,782	115,268,476	112,030,712	95,928,802
Railroad	937,843	792,733	655,461	612,901
Historical property	-	-	447,195	513,398
Certain government Property improvements	58,063	56,330	60,063	65,374
Totals (b)	<u>\$ 973,803,888</u>	<u>\$ 943,310,315</u>	<u>\$1,005,771,804</u>	<u>\$1,053,796,773</u>

(a) *Determined by Net Full Cash Assessed Value. See “PROPERTY TAXES – Limited Property Value” and – “Secondary Taxes” herein for a discussion of the use of Net Full Cash Assessed Value for fiscal years prior to 2015/16.*

(b) *Totals may not add up due to rounding.*

Source: *The Property Tax Abstract*, Arizona Department of Revenue and *Property Tax Rates and Assessed Values*, Arizona Tax Research Association.

TABLE 7A

**Net Assessed Property Value for Secondary Tax Purposes of Major Taxpayers
Northwest Fire District**

Major Taxpayer (a)	2015/16 Net Assessed Property Value for Secondary Tax Purposes	As % of Net Assessed Property Value for Secondary Tax Purposes
Northwest Hospital LLC	\$16,998,902	1.71 %
Unisource Energy Corporation	14,878,164	1.50
J Foothills LLC	7,205,842	0.73
Dove Mountain Hotelco LLC	6,798,750	0.68
Wal-Mart Stores Inc.	5,862,260	0.59
Qwest Corporation	3,118,838	0.31
Westward Look Resort LLC	2,979,901	0.30
Southwest Gas Corporation (T&D)	2,823,205	0.28
Smiths Food And Drug Centers Inc.	2,771,216	0.28
Marana Marketplace Partners LLC	2,205,230	0.22
	<u>\$ 65,642,308</u>	<u>6.61 %</u>

- (a) *Some of such taxpayers or their parent corporations are subject to the informational requirements of the Securities Exchange Act of 1934, as amended, and in accordance therewith file reports, proxy statements and other information with the Securities and Exchange Commission (the "Commission"). Such reports, proxy statements and other information (collectively, the "Filings") may be inspected, copied and obtained at prescribed rates at the Commission's public reference facilities at 100 F Street, N.E., Washington, D.C. 20549-2736. In addition, the Filings may also be inspected at the offices of the New York Stock Exchange at 20 Broad Street, New York, New York 10005. The Filings may also be obtained through the Internet on the Commission's EDGAR data base at <http://www.sec.gov>. No representative of the District, the Underwriter, Bond Counsel or counsel to the Underwriter have examined the information set forth in the Filings for accuracy or completeness, nor do they assume responsibility for the same.*

Source: The Assessor of the County.

TABLE 7B

**Net Full Cash Assessed Value of Major Taxpayers
Northwest Fire District**

Major Taxpayer (a)	2014/15 Net Full Cash Assessed Value	As % of 2014/15 Net Full Cash Assessed Value
Northwest Hospital LLC	\$17,120,416	1.76 %
Unisource Energy Corp	14,698,190	1.51
J Foothills LLC	7,264,910	0.75
Dove Mountain Hotelco LLC	6,650,000	0.68
Wal-Mart Stores Inc.	5,931,198	0.61
Qwest Corp	3,305,437	0.34
Southwest Gas Corp-T&D	3,253,609	0.33
Smiths Food And Drug Centers Inc.	3,126,182	0.32
Westward Look Resort LLC	2,990,096	0.31
Fountains La Cholla SI LLC	2,266,808	0.23
	<u>\$ 66,606,846</u>	<u>6.84 %</u>

- (a) *Some of such taxpayers or their parent corporations are subject to the informational requirements of the Securities Exchange Act of 1934, as amended, and in accordance therewith file the Filings with the Commission. The Filings may be inspected, copied and obtained at prescribed rates at the Commission's public reference facilities at 100 F Street, N.E., Washington, D.C. 20549-2736. In addition, the Filings may also be inspected at the offices of the New York Stock Exchange at 20 Broad Street, New York, New York 10005. The Filings may also be obtained through the Internet on the Commission's EDGAR data base at <http://www.sec.gov>. No representative of the District, the Underwriter, Bond Counsel or counsel to the Underwriter have examined the information set forth in the Filings for accuracy or completeness, nor do they assume responsibility for the same.*

Source: The Assessor of the County.

TABLE 8A

Comparative Net Assessed Property Values for Secondary Tax Purposes (a)

Fiscal Year	Northwest Fire District	City of Tucson	Pima County	State of Arizona
2016/17(b)	\$ 1,035,651,466	\$ 3,185,496,639	\$ 7,816,826,920	N/A
2015/16	993,806,475	3,123,670,375	7,620,360,873	\$ 54,838,548,829

- (a) *Determined by Net Assessed Property Value for Secondary Tax Purposes. See "PROPERTY TAXES – Limited Property Value" and – "Secondary Taxes" herein for a discussion of the use of Net Assessed Property Value for Secondary Tax Purposes for fiscal years 2015/16 and thereafter.*
- (b) *Estimated by the Assessor of the County.*

Source: *Property Tax Rates Assessed Values*, Arizona Tax Research Association and the *Property Tax Abstract*, Arizona Department of Revenue. Note that Net Assessed Property Value for Secondary Tax Purposes is described as “Net Assessed Value” under the Limited Property Value heading in the Property Tax Abstract.

TABLE 8B

Comparative Net Full Cash Assessed Values

Fiscal Year	Northwest Fire District	City of Tucson	Pima County	State of Arizona
2014/15	\$ 973,803,888	\$ 3,131,952,246	\$ 7,579,898,868	\$ 55,352,051,074
2013/14	943,310,315	3,151,042,287	7,623,691,280	52,594,377,492
2012/13	1,005,771,804	3,377,401,416	8,171,211,922	56,271,814,583
2011/12	1,053,796,773	3,487,959,628	8,448,281,586	61,700,292,915

Source: *Property Tax Rates Assessed Values*, Arizona Tax Research Association and the *Property Tax Abstract*, Arizona Department of Revenue.

TABLE 9

Estimated Net Full Cash Value History
Northwest Fire District

Fiscal Year	Estimated Net Full Cash Value (a)
2016/17(b)	\$ 9,527,240,784
2015/16	8,759,395,239
2014/15	8,060,872,757
2013/14	7,757,731,353
2012/13	8,262,755,426
2011/12	8,693,706,845

(a) *Estimated Net Full Cash Value is the total market value of the property within the District less the estimated Full Cash Value of property exempt from taxation within the District.*

(b) *Estimated by the Assessor of the County.*

Source: *Property Tax Abstract*, Arizona Department of Revenue.

DIRECT AND OVERLAPPING BONDED INDEBTEDNESS

TABLE 10

Current Year Statistics (For Fiscal Year 2015/16) Northwest Fire District

Total General Obligation Bonds Outstanding and to be Outstanding	\$ 26,400,000* (a)
Net Assessed Property Value for Secondary Tax Purposes	993,806,475
Net Full Cash Assessed Value	1,040,221,185
Estimated Net Full Cash Value	8,759,395,239
Gross Full Cash Value	1,040,221,185

The District's preliminary fiscal year 2016/17 Net Full Cash Assessed Value is estimated at \$1,107,623,875, an increase of approximately 6.48% from the fiscal year 2015/16 Net Full Cash Assessed Value. The District's preliminary fiscal year 2016/17 Net Assessed Property Value for Secondary Tax Purposes is estimated at \$1,035,651,466, an increase of approximately 4.21% from the fiscal year 2015/16 Net Assessed Property Value for Secondary Tax Purposes. The District's preliminary fiscal year 2016/17 Estimated Net Full Cash Value is \$9,527,240,784, an increase of approximately 8.77% from the fiscal year 2015/16 Estimated Net Full Cash Value. The values are subject to positive or negative adjustments until approved by the respective Board of Supervisors of the County on or before August 15, 2016.

* Subject to change.

(a) Includes the Bonds and is net of Bonds Being Refunded.

Source: *The Property Tax Abstract*, Arizona Department of Revenue and *Property Tax Rates and Assessed Values*, Arizona Tax Research Association, the Treasurer of the County, the Assessor of the County and the Finance Department of the County. Note that Net Assessed Property Value for Secondary Tax Purposes is described as "Net Assessed Value" in the Property Tax Abstract.

TABLE 11

**Direct General Obligation Bonded Debt Outstanding and to be Outstanding
Northwest Fire District**

Issue Series	Original Amount	Purpose	Final Maturity Date (July 1)	Balance Outstanding	Bonds Being Refunded*	Balance Outstanding and to be Outstanding*
2007A	\$ 13,470,000	Fire improvements	2027	\$ 9,505,000	(\$8,300,000)	\$ 1,205,000
2010	10,950,000	Fire improvements	2029	8,930,000		8,930,000 (a)
2014	8,215,000	Refunding	2024	7,965,000		7,965,000
Total General Obligation Bonded Debt Outstanding						\$ 18,100,000
Plus: The Bonds						8,300,000*
Total Net General Obligation Bonded Debt Outstanding and to be Outstanding						<u>\$ 26,400,000*</u>

* Subject to change.

- (a) These bonds were issued as taxable bonds under the Build America Bond program for which subsidy payments equal to 35% of the interest payments on such bonds were expected to be made by the federal government. However, due to mandatory federal budget reductions from the sequestration approved by Congress in 2012, the District's federal subsidy payment was reduced by 8.7% in federal fiscal year 2012/13, 7.2% in federal fiscal year 2013/14, 7.3% in federal fiscal year 2014/15 and 6.8% in federal fiscal year 2015/16. The District anticipates continued similar reductions in subsidy payments until sequestration is ended by Congress. The District is required to pay the full interest payments each year despite such reductions in federal subsidy payments.

**Statutory Debt Limit / Unused Borrowing Capacity after Bond Issuance
Northwest Fire District**

TABLE 12

2015/16 Debt Limitation (6% of Net Assessed Property Value for Secondary Tax Purposes)	\$59,628,388
Less: General Obligation Bonds Outstanding and to be Outstanding (a)	<u>(26,400,000)*</u>
Unused Borrowing Capacity	<u>\$ 33,228,388*</u>

* Subject to change.

- (a) Includes the Bonds and is net of the Bonds Being Refunded.

TABLE 13

**Direct and Overlapping General Obligation Bonded Debt
Northwest Fire District**

Overlapping Jurisdiction	General Obligation Bonded Debt (b)	Proportion Applicable to the District (a)	
		Approximate Percent	Net Debt Amount
State of Arizona	None	1.81 %	None
Pima County	\$ 394,415,000	13.04	50,682,328
Pima County Community College District	None	13.04	None
Town of Marana	None	42.79	None
Dove Mountain Community Facilities District	None	8.04	None
Gladden Farms Community Facilities District	7,835,000	100.00	7,785,640
Gladden Farms Phase II Community Facilities District	None	100.00	None
Red Hawk Community Facilities District No. 1	None	10.03	None
Red Hawk Community Facilities District No. 2	None	10.63	None
Saguaro Springs Community Facilities District	None	100.00	None
Town of Marana Community Facilities District	None	3.25	None
Vanderbilt Farms Community Facilities District	None	100.00	None
Tucson Unified School District No. 1	183,655,000	3.00	4,573,010
Marana Unified School District No. 6	103,100,000	67.34	54,931,680
Flowing Wells Unified School District No. 8	17,455,000	67.97	9,567,086
Amphitheater Unified School District No. 10	97,530,000	20.01	16,141,215
Catalina Foothills Unified School District No. 16	29,340,000	0.10	26,406
Northwest Fire District (c)	26,400,000*	100.00	26,400,000 *
Net Direct and Overlapping General Obligation Bonded Debt			<u>\$170,107,363 *</u>

* Subject to change.

- (a) Proportion applicable to the District is computed on the ratio of Net Assessed Property Value for Secondary Tax Purposes for 2015/16.
- (b) Includes total stated principal amount of general obligation bonds outstanding. Does not include outstanding principal amount of certificates of participation, revenue obligations, special assessment obligations, or loan obligations outstanding for the jurisdictions listed above. Does not include outstanding principal amounts of various County improvement districts, as the bonds of these districts are presently being paid from special assessments against property within the various improvement districts.

Does not include presently authorized but unissued general obligation bonds of such jurisdictions which may be issued in the future as indicated in the following table. Additional bonds may also be authorized by voters within overlapping jurisdictions pursuant to future elections.

<i>Overlapping Jurisdiction</i>	<i>General Obligation Bonds Authorized but Unissued</i>
<i>Pima County</i>	<i>\$25,681,000</i>
<i>Gladden Farms Community Facilities District</i>	<i>59,570,000</i>
<i>Saguaro Springs Community Facilities District</i>	<i>69,000,000</i>
<i>Marana Unified School District No. 6</i>	<i>70,000,000</i>
<i>Amphitheater Unified School District No. 10</i>	<i>40,000,000</i>
<i>Catalina Foothills Unified School District No. 16</i>	<i>16,500,000</i>

(c) *Includes the Bonds and is net of the Bonds Being Refunded.*

Source: The various entities, *Property Tax Rates and Assessed Values*, Arizona Tax Research Association, *the Property Tax Abstract*, Arizona Department of Revenue and the Assessor of the County. Note that Net Assessed Property Value for Secondary Tax Purposes is described as “Net Assessed Value” in the Property Tax Abstract.

TABLE 14

**Direct and Overlapping General Obligation Bonded Debt Ratios
Northwest Fire District**

	Per Capita Bonded Debt Population @ 115,000	As % of District's 2015/16 Net Assessed Property Value for Secondary Tax Purposes	As % of District's 2015/16 Estimated Net Full Cash Value
Net Direct General Obligation Bonded Debt* (a)	\$ 229.57	2.66%	0.30%
Net Direct and Overlapping General Obligation Debt* (a)	1,479.19	17.12%	1.94%

* *Subject to change.*

(a) *Includes the Bonds and is net of the Bonds Being Refunded.*

Source: *The Property Tax Abstract*, Arizona Department of Revenue, *Property Tax Rates and Assessed Values*, Arizona Tax Research Association, the US Census Bureau, American Community Survey, 2013 and the District. Note that Net Assessed Property Value for Secondary Tax Purposes is described as “Net Assessed Value” in the Property Tax Abstract.

TABLE 15

**Other Obligations
Northwest Fire District**

Item	Monthly Payment Amount	Periods Due
(5) District support vehicles	\$2,463.97	Monthly through 2022

DISTRICT EMPLOYEE BENEFITS

Retirement Plan

The District and its employees contribute to two retirement plans: a deferred compensation plan and the Public Safety Personnel Retirement System (the “PSPRS”), an agent multiple-employer public employee retirement system that acts as a common investment and administrative agent to provide retirement, death, and disability benefits for all eligible suppression personnel. All benefit provisions and other requirements are established by state statutes. The District is required to contribute the remaining amounts necessary to fund the PSPRS, as determined by the actuarial basis specified by statute. Under PSPRS for 2015/16, the employee contribution rate is set by statute at 11.65%. The employer contribution rates are based upon an actuarial valuation and District’s PSPRS rates for 2015/16 is 22.67%. In addition, the District is required to pay an Alternate Contribution Rate for any PSPRS member who returns to work after July 20, 2011 and is required to participate in another state retirement system and 28.62% is the alternative rate for 2015/16.

The Governmental Accounting Standards Board adopted Governmental Accounting Standards Board Statement Number 68, *Accounting and Financial Reporting for Pensions* (“GASB 68”), which, beginning with fiscal years starting after June 15, 2014, requires cost-sharing employers to report their “proportionate share” of the plan’s net pension liability in their government-wide financial statements. GASB 68 will also require that the cost-sharing employer’s pension expense component include its proportionate share of the System’s pension expense, the net effect of annual changes in the employer’s proportionate share and the annual differences between the employer’s actual contributions and its proportionate share. Both the District and each covered employee contribute to the System. The new reporting requirements imposed by GASB 68 will change the financial statements of the District, but what the specific effect will be is unknown at this time.

Other Post-Employment Benefits

Pursuant to Governmental Accounting Standards Board Statement Number 45, *Accounting by Employers for Post-Employment Benefits Other than Pensions* (“GASB 45”), the District is required to report the actuarially accrued cost of post-employment benefits, other than pension benefits (“OPEB”), such as health and life insurance for current and future retirees. GASB 45 requires that such benefits be recognized as current costs over the working lifetime of employees and, to the extent such costs are not pre-funded, will require the reporting of such costs as a financial statement liability.

The District currently does not offer any OPEB. The District’s employees, their spouses and survivors may be eligible for certain retiree health care benefits under health care programs provided by the State. Employees on long-term disability and their spouses also may qualify for retiree health care benefits through the State. Such individuals may obtain the health care benefits offered by the State by paying 100% of the applicable health care insurance premium, net of any subsidy provided by the State. The benefits are available to all retired participants in the State’s health care program. The District does not currently make payments for OPEB costs for such retirees.

REVENUES AND EXPENDITURES

The following information of the District was derived from the annual expenditure budget of the District for fiscal year 2015/16 and the audited financial statements of the District for fiscal years 2010/11 through and including 2014/15. Budgeted figures for fiscal year 2015/16 are on a cash basis and are presented in the format required by State law. Budgeted figures for fiscal year 2015/16 are “forward looking” statements that may not be realized during the course of the fiscal year as presented herein and thus must be viewed with an abundance of caution. Audited figures for fiscal years 2010/11 through and including 2014/15 are on a modified accrual basis. The presentation which follows has not been independently subject to any audit procedures.

The following information should be read in conjunction with the audited financial statements of the District. **See APPENDIX C for the District’s most recent audited general purpose financial statements, which are for fiscal year ended June 30, 2015.** Such audited financial statements are the most recent available for the District, are not current and therefore must be considered with an abundance of caution. **The District has not requested the consent of Heinfeld, Meech & Co., P.C. to include its report and Heinfeld, Meech & Co., P.C. has performed no procedures subsequent to rendering its report on the financial statements.**

TABLE 16

**General Fund
Northwest Fire District**

	Budgeted 2015/16	2014/15	2013/14	Audited 2012/13	2011/12	2010/11
FUND BALANCE AT BEGINNING OF YEAR		\$ 9,111,008	\$ 9,168,894	\$ 9,243,198	\$ 7,471,551	\$ 6,382,762
REVENUES						
Taxes and assessments	\$ 28,957,411	\$ 25,659,447	\$ 25,501,021	\$ 25,752,145	\$ 26,109,424	\$ 25,887,929
Charges for services	2,088,500	1,636,268	1,240,914	842,482	937,521	1,045,119
Donations	-	1,014	886	440	890	1,015
Rental income	-	-	-	-	2,126	2,498
Interest earned	-	59,694	60,915	136,663	46,877	70,471
Other/miscellaneous	5,000	2,728	15,734	2,550	4,504	6,265
TOTAL REVENUES	\$ 31,050,911	\$ 27,359,151	\$ 26,819,470	\$ 26,734,280	\$ 27,101,342	\$ 27,013,297
ADJUSTMENTS						
Transfers in	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers out	(2,540,925)	(1,500,000)	(1,798,223)	(1,624,366)	(1,610,585)	(2,771,305)
TOTAL FUNDS AVAILABLE FOR						
EXPENDITURES	\$ 28,509,986	\$ 34,970,159	\$ 34,190,141	\$ 34,353,112	\$ 32,962,308	\$ 30,624,754
EXPENDITURES						
Public Safety						
Administration	\$ 2,402,550	\$ 2,075,091	\$ 1,959,617	\$ 2,200,310	\$ 2,104,960	\$ 2,301,114
Emergency operations	17,465,156	19,529,390	17,952,498	17,860,489	16,658,313	15,703,535
Community safety services	1,199,009	1,125,701	1,140,170	1,246,372	1,249,596	1,319,983
Support resources	4,227,157	3,933,371	4,008,665	3,877,047	3,706,241	3,828,571
Capital outlay	-	5,966	18,183	-	-	-
TOTAL EXPENDITURES	\$ 25,293,872	\$ 26,669,519	\$ 25,079,133	\$ 25,184,218	\$ 23,719,110	\$ 23,153,203
FUND BALANCE AT END OF YEAR		<u>\$ 8,300,640</u>	<u>\$ 9,111,008</u>	<u>\$ 9,168,894</u>	<u>\$ 9,243,198</u>	<u>\$ 7,471,551</u>

Attachment: Preliminary Statement (2016-64 : Refunding Bonds)

APPENDIX C**ANNUAL FINANCIAL STATEMENTS FOR
THE FISCAL YEAR ENDED JUNE 30, 2015**

The following audited financial statements are for the fiscal year ended June 30, 2015. These are the most recent audited financial statements available to the District. THESE FINANCIAL STATEMENTS ARE NOT CURRENT AND MAY NOT REPRESENT THE CURRENT FINANCIAL CONDITION OF THE DISTRICT. See “REVENUES AND EXPENDITURES.”

Such audited financial statements are the most recent available for the District, are not current and, therefore, must be considered with an abundance of caution. The District has not requested or received the consent of Heinfeld, Meech & Co., P.C. to include its report and Heinfeld, Meech & Co., P.C. has performed no procedures subsequent to rendering its report herein, on the financial statements.

APPENDIX D**PIMA COUNTY, ARIZONA**

The following information regarding the County is provided for background information only. No attempt has been made to determine what part, if any, of the data presented is applicable to the District; consequently no representation is made as to the relevance of the data to the District or the Bonds. THE BONDS WILL NOT BE OBLIGATIONS OF THE COUNTY. The Bonds will be direct obligations of the District, payable solely from ad valorem taxes levied against all taxable property in the District as described under "SECURITY FOR AND SOURCES OF PAYMENT OF THE BONDS."

General

The County was named after the Pima Indian tribe and was formed in 1864 as one of the four original counties in the State. The County includes almost all of the land acquired from Mexico under the Gadsden Purchase. The principal geographic features of the County consist of Mount Lemmon, which rises to an elevation of 9,185 feet above sea level, and the fertile Santa Cruz River Valley.

The County encompasses approximately 9,184 square miles.

LAND OWNERSHIP
Pima County, Arizona

Control/Ownership	Percent of Land in County
Indian Reservation	42.1%
State of Arizona	14.9
Other Public Lands	17.1
Individuals or Corporations	13.8
U.S. Forest Service and Bureau of Land Management	12.1
Total	100.0%

Source: *Arizona County Profiles*, Arizona Department of Commerce.

Located within the County are the cities of Tucson and South Tucson, Arizona, and the towns of Marana, Oro Valley and Sahuarita, Arizona. The following table illustrates respective population statistics for the principal communities located within the County, the County and the State.

POPULATION STATISTICS

	<u>City of Tucson</u>	<u>City of South Tucson</u>	<u>Town of Marana</u>	<u>Town of Oro Valley</u>	<u>Town of Sahuarita</u>	<u>Pima County</u>	<u>State of Arizona</u>
2015 Estimate (a)	529,845	5,712	41,655	43,499	27,637	1,009,371	6,758,251
2010 Census	520,116	5,652	34,961	41,011	25,259	980,263	6,392,017
2000 Census	486,699	5,490	13,556	29,700	3,242	843,746	5,130,632
1990 Census	405,371	5,171	2,187	6,670	1,629	666,957	3,665,339
1980 Census	330,537	6,554	1,674	1,489	N/A	531,443	2,716,546
1970 Census	262,933	6,220	1,154	581	N/A	351,667	1,775,399

(a) Estimate as of July 2015.

Source: Arizona Department of Commerce, Population Statistics Unit and the U.S. Census Bureau.

Organization

The governmental and administrative affairs of the County are carried out by a Board of Supervisors comprised of five members, each of whom serve four-year terms. The Board of Supervisors appoints a Chief Administrative Officer who is responsible for carrying out policies of the Board of Supervisors and administering operations of the County.

Economy

The County's economy is based on agriculture, defense related industries, education, mining and tourism, with most of the major employers being located in the Tucson metropolitan area.

The following tables illustrate the employment structure in the County.

LABOR FORCE AND NONFARM EMPLOYMENT (a)
Pima County, Arizona

	Percent of Total
Mining and Construction	4.4%
Manufacturing	6.1
Trade, Transportation and Utilities	15.9
Information	1.2
Financial Activities	5.1
Professional and Business Services	14.0
Educational and Health Services	17.4
Leisure and Hospitality	11.6
Other Services	3.3
Government	21.1
Total	100.0%

(a) Data through February 2016.

Source: Arizona Department of Commerce, Research Administration and the U.S. Department of Labor, Bureau of Labor Statistics.

LABOR FORCE AND NONFARM EMPLOYMENT
Pima County, Arizona

	2016 (a)	2015	2014	2013	2012	2011
Mining and construction	16,400	16,800	17,100	17,700	16,500	16,500
Manufacturing	23,300	22,600	22,500	23,000	23,200	23,300
Trade, transportation and utilities	60,400	60,600	60,600	59,200	58,000	58,000
Information	4,700	4,500	4,400	4,500	4,500	4,400
Financial activities	19,500	17,600	17,500	17,300	16,900	16,900
Professional and business services	53,100	50,800	50,000	49,900	48,900	47,100
Educational and health services	66,000	63,000	61,500	61,600	61,000	59,900
Leisure and hospitality	44,000	43,000	41,600	40,100	40,300	39,100
Other services	12,600	12,900	13,000	12,700	12,800	12,600
Government	80,400	76,300	77,000	77,200	77,700	76,800
Total	380,400	368,100	365,200	363,200	359,800	354,600

(a) Data through February 2016.

Source: Arizona Department of Commerce, Research Administration and the U.S. Department of Labor, Bureau of Labor Statistics.

The table below illustrates the unemployment rate averages for the County, the State and the United States.

UNEMPLOYMENT RATE AVERAGES

Calendar Year	Pima County (a)	State of Arizona (a)	United States of America
2016 (b)	4.9%	5.6%	4.9%
2015	5.5	6.1	5.3
2014	6.2	6.4	6.2
2013	6.8	7.9	7.4
2012	7.4	8.3	8.1
2011	8.5	9.5	8.9

(a) On February 29, 2012, the U.S. Department of Labor, Bureau of Labor Statistics, Local Area Unemployment Statistics program released 2011 annual average labor force estimates for census regions and divisions for all states. Data was revised back to January 2007 to incorporate new population controls, updated inputs, re-estimation of models and adjustment to new census division and national control totals. On April 20, 2012, routine revisions were made to data from 2007 through 2011 for geographic areas below the State level. For all areas, estimation inputs were revised back to 2010, while the revisions for 2007 through 2009 consisted of controlling to the new State totals described above.

(b) Data through January 2016.

Source: Arizona Office of Unemployment and Population Statistics, in cooperation with the U.S. Department of Labor, Bureau of Labor Statistics.

Retail Sales

The following table illustrates retail sales for the County.

TAXABLE RETAIL SALES Pima County, Arizona (\$000s omitted)

Calendar Year	Taxable Retail Sales (a)
2016 (b)	\$1,541,055
2015	8,413,970
2014	7,866,189
2013	7,608,383
2012	7,290,710
2011	6,904,863

(a) The statutory definition of "Retail Sales" is the business of selling tangible personal property at retail. Therefore, this class does not include services or hotels, restaurants or food sales.

(b) Data through February 2016.

Source: Arizona Department of Revenue, Office of Economic Research and Analysis.

Bank Deposits

The following table illustrates bank deposits in the County.

BANK DEPOSITS
Pima County, Arizona
 (\$s in millions)

Fiscal Year	Amount
2015	\$13,760
2014	13,055
2013	12,762
2012	12,152
2011	11,973

Source: Federal Deposit Insurance Corporation.

APPENDIX E

FORM OF APPROVING LEGAL OPINION

_____, 2016

GOVERNING BOARD
NORTHWEST FIRE DISTRICT
OF PIMA COUNTY, ARIZONA

We have examined the transcript of proceedings relating to the issuance by Northwest Fire District (the “*District*”) of Pima County, Arizona (the “*County*”), of the District’s \$8,300,000* aggregate principal amount of its Refunding Bonds, Series 2016 (the “*Bonds*”). The Bonds are dated June ___, 2016*, and bear interest payable January 1 and July 1 of each year to maturity, commencing January 1, 2017*.

As to questions of fact material to our opinion we have relied upon, and assumed due and continuing compliance with the provisions of, the proceedings and other documents, and have relied upon certifications, covenants and representations furnished to us without undertaking to verify the same by independent investigation, including, without limitation, those with respect to causing interest on the Bonds to be and remain excluded from gross income for federal income tax purposes.

Based upon the foregoing, we are of the opinion, as of this date, which is the date of initial delivery of the Bonds against payment therefor, that:

1. The Bonds are valid and binding general obligations of the District.
2. All of the taxable property within the District is subject to the levy of a direct, annual, ad valorem tax to pay the principal of and interest on the Bonds without limit as to rate, except that the total aggregate of taxes levied to pay the principal of and interest on the Bonds, in the aggregate, shall not exceed the total aggregate amount of principal and interest to become due on the bonds being refunded from the date of issuance of the Bonds to the final date of maturity of the bonds being refunded; and subject further to the rights vested in the owners of such bonds being refunded to the payment of such bonds being refunded from the same tax source in the event of a deficiency in the monies placed in trust for the purpose of providing for payment of principal of and premium and interest on such bonds being refunded. The owners of the Bonds must rely on the sufficiency of the monies placed irrevocably in trust for payment of the bonds being refunded. Subject to the foregoing, it is required by law that the Board of Supervisors of the County levy, at the time of making the levy of taxes for County purposes, an annual tax upon the taxable property in the District sufficient to pay the principal of and interest on the Bonds when due.
3. Under existing laws, regulations, rulings and judicial decisions, the interest income on the Bonds is excluded from gross income for the purpose of calculating federal income taxes and is exempt from Arizona income taxes. Interest income on the Bonds is not an item of tax preference to be included in computing the alternative minimum tax of individuals or corporations; however, such interest income must be taken into account for federal income tax purposes as an adjustment to alternative minimum taxable income for certain corporations, which income is subject to federal alternative minimum tax. The Bonds are not private activity bonds within the meaning of Section 141 of the Internal Revenue Code of 1986, as amended (the “*Code*”). We express no opinion regarding other federal tax consequences arising with respect to the Bonds.

The Code imposes various restrictions, conditions and requirements relating to the continued exclusion of interest income on the Bonds from gross income for federal income tax purposes, including a

* *Subject to change.*

requirement that the District rebate to the federal government certain investment earnings with respect to the Bonds. Failure to comply with such restrictions, conditions and requirements could result in the interest income on the Bonds being included as gross income for federal income tax purposes from their date of issuance. The District has covenanted to comply with the restrictions, conditions and requirements of the Code necessary to preserve the tax-exempt status of the Bonds. For purposes of this opinion we have assumed continuing compliance by the District with such restrictions, conditions and requirements.

The rights of the owners of the Bonds and the enforceability of those rights may be subject to bankruptcy, insolvency, reorganization, moratorium and similar laws affecting creditors' rights and the enforcement of those rights may be subject to the exercise of judicial discretion in accordance with general principles of equity.

GUST ROSENFELD P.L.C.

By:

Fred H. Rosenfeld
Bond Counsel

Attachment: Preliminary Statement (2016-64 : Refunding Bonds)

APPENDIX F

FORM OF CONTINUING DISCLOSURE CERTIFICATE

\$8,300,000*
NORTHWEST FIRE DISTRICT OF PIMA COUNTY, ARIZONA
REFUNDING BONDS, SERIES 2016

CONTINUING DISCLOSURE CERTIFICATE
(CUSIP Base No. 667457)

This Continuing Disclosure Certificate dated _____, 2016 (this “*Disclosure Certificate*”) is executed and delivered by Northwest Fire District of Pima County, Arizona (the “*District*”) in connection with the issuance by the District of its \$8,300,000 Refunding Bonds, Series 2016 (the “*Bonds*”). In consideration of the initial sale and delivery of the Bonds, the District covenants and agrees as follows:

Section 1. Purpose of the Disclosure Certificate. This Disclosure Certificate is for the benefit of the Bondholders (as defined herein) and in order to assist the Participating Underwriter (as defined herein) in complying with the Rule (as defined herein).

Section 2. Definitions. Any capitalized term used herein shall have the following meanings, unless otherwise defined herein:

“*Annual Report*” shall mean the annual report provided by the District pursuant to, and as described in, Sections 3 and 4 of this Disclosure Certificate.

“*Bondholder*” shall mean any registered owner or beneficial owner of the Bonds.

“*Bond Counsel*” shall mean Gust Rosenfeld P.L.C. or such other nationally recognized bond counsel as may be selected by the District.

“*Dissemination Agent*” any dissemination agent under this Disclosure Certificate that is hereafter employed by the District, its successors and assigns.

“*EMMA*” shall mean the Electronic Municipal Market Access system and the EMMA Continuing Disclosure Service of MSRB, or any successor thereto approved by the United States Securities and Exchange Commission, as a repository for municipal continuing disclosure information pursuant to the Rule.

“*Listed Events*” shall mean any of the events listed in Section 5 of this Disclosure Certificate.

“*MSRB*” shall mean the Municipal Securities Rulemaking Board, or any successor thereto.

“*Official Statement*” shall mean the final official statement dated _____, 2016 relating to the Bonds.

“*Participating Underwriter*” shall mean any of the original underwriters of the Bonds required to comply with the Rule in connection with the offering of the Bonds.

“*Rule*” shall mean Rule 15c2-12(b)(5) adopted by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as the same may be amended from time to time.

* *Subject to change.*

Section 3. Provision of Annual Reports.

(a) The District shall, or shall cause a Dissemination Agent to, not later than February 1 of each year (the “Filing Date”), commencing February 1, 2017, provide electronically to MSRB, in a format prescribed by the MSRB, an Annual Report for the fiscal year ending on the preceding June 30 which is consistent with the requirements of Section 4 of this Disclosure Certificate. Currently, filings are required to be made with EMMA.

(b) If the District does not provide the Annual Report to EMMA by the date required in this subsection (b) or if a Dissemination Agent is unable or for any reason fails to provide electronically to EMMA an Annual Report or any part thereof by the Filing Date required in subsection (a) above, the District or the Dissemination Agent, as applicable, shall promptly send a notice to EMMA in substantially the form attached as Exhibit A not later than the Filing Date.

(c) If the District's audited financial statements are not submitted with the Annual Report and the District fails to provide to EMMA a copy of its audited financial statements within 30 days of receipt thereof by the District, then the District, or a Dissemination Agent, if one is employed, shall promptly send a notice to EMMA in substantially the form attached as Exhibit B.

(d) The District shall determine each year prior to the date(s) for providing the Annual Report and audited financial statements the proper electronic filing address of EMMA.

Section 4. Content of Annual Reports.

(a) The Annual Report may be submitted as a single document or as separate documents comprising an electronic package and may incorporate by reference other information as provided in this Section, including the audited financial statements of the District; provided, however, that if the audited financial statements of the District are not available at the time of the filing of the Annual Report, the District shall file unaudited financial statements of the District with the Annual Report and, when the audited financial statements of the District are available, the same shall be submitted to EMMA within 30 days of receipt by the District.

(b) The District's Annual Report shall contain or incorporate by reference the following:

(i) Subject to the provisions of Sections 3 and 4(a) hereof, annual audited financial statements for the District.

(ii) Annually updated financial information and operating data of the type contained in the following tables of the Official Statement:

Table 4	Real and Secured Property Taxes Levied and Collected
Table 6A	Net Assessed Valuation for Secondary Tax Purposes by Property Classification
Table 7A	Net Assessed Valuation for Secondary Tax Purposes of Major Employers
Table 9	Estimated Net Full Cash Value History
Table 11	Direct General Obligation Bonded Debt Outstanding and to be Outstanding
Table 12	Statutory Bonding Debt Limit/Unused Borrowing Capacity after Bond Issuance

(iii) In the event of an amendment pursuant to Section 8 hereof not previously described in an Annual Report, an explanation, in narrative form, of the reasons for the amendment and the impact of the change in the type of operating data or financial information being provided and, if the amendment is made to the accounting principles to be followed, a comparison between the financial statements or information prepared on the basis of the new accounting principles and those prepared on the basis of the former accounting principles, including a qualitative discussion of the differences, and the impact on the presentation and, to the extent feasible, a quantitative comparison.

(c) The audited annual financial statements shall be prepared in accordance with generally accepted accounting principles and state law requirements as are in effect from time to time. A more complete description of the accounting principles currently followed in the preparation of the District's audited annual financial statements is contained in Note 1 of the audited financial statements included within the Official Statement.

(d) Any or all of the items listed above may be incorporated by reference from other documents, including official statements of debt issues of the District or related public entities, which have been submitted to EMMA or the Securities and Exchange Commission. If the document incorporated by reference is a final official statement, it must be available from EMMA. The District shall clearly identify each such other document so incorporated by reference.

Section 5. Reporting of Listed Events.

This Section 5 shall govern the giving of notices by the District of the occurrence of any of the following events with respect to the Bonds. The District shall in a timely manner, not in excess of ten business days after the occurrence of the event, provide notice of the following events with EMMA:

- (1) Principal and interest payment delinquencies;
- (2) Non-payment related defaults, if material;
- (3) Unscheduled draws on debt service reserves reflecting financial difficulties;
- (4) Unscheduled draws on credit enhancements reflecting financial difficulties;
- (5) Substitution of credit or liquidity providers, or their failure to perform;
- (6) Adverse tax opinions, the issuance by the Internal Revenue Service (the "IRS") of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other events affecting the tax status of the Bonds;
- (7) Modifications to rights of Bondholders, if material;
- (8) Bond calls, if material, and tender offers;
- (9) Defeasances;
- (10) Release, substitution, or sale of property securing repayment of the Bonds, if material;
- (11) Rating changes;
- (12) Bankruptcy, insolvency, receivership or similar event of the District;
- (13) The consummation of a merger, consolidation, or acquisition involving the District or the sale of all or substantially all of the assets of the District, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material; and
- (14) Appointment of a successor or additional trustee or the change of name of a trustee, if material.

"Materiality" will be determined in accordance with the applicable federal securities laws.

Note to Section 5: For the purposes of the event identified in Section 5, the event is considered to occur when any of the following occur: the appointment of a receiver, fiscal agent or similar officer for the District in a proceeding under the U.S. Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the District, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the District.

Section 6. Termination of Reporting Obligation. The District's obligations under this Disclosure Certificate shall terminate upon a defeasance, prior redemption or payment in full of all of the Bonds.

Such termination shall not terminate the obligation of the District to give notice of such defeasance or prior redemption.

Section 7. Dissemination Agent. At the date of this Disclosure Certificate the District has not engaged a Dissemination Agent.

Section 8. Amendment. Notwithstanding any other provision of this Disclosure Certificate, the District may amend this Disclosure Certificate if:

(a) The amendment is made in connection with a change in circumstances that arises from a change in legal requirements, change in law, or change in identity, nature or status of the District, or the type of business conducted;

(b) This Disclosure Certificate, as amended, would, in the opinion of Bond Counsel, have complied with the requirements of the Rule at the time of the primary offering of the Bonds, after taking into account any amendments or interpretations of the Rule, as well as any change in circumstances; and

(c) The amendment does not materially impair the interests of Bondholders, as determined by Bond Counsel.

Notice of any amendment to the accounting principles shall be sent within 30 days to EMMA.

Section 9. Filing with EMMA. The District shall, or shall cause a Dissemination Agent to, electronically file all items required to be filed with EMMA in the format required by MSRB.

Section 10. Additional Information. If the District chooses to include any information in any Annual Report or notice of occurrence of a Listed Event in addition to that which is specifically required by this Disclosure Certificate, the District shall have no obligation under this Disclosure Certificate to update such information or include it in any future Annual Report or notice of occurrence of a Listed Event.

Section 11. Default. In the event of a failure of the District to comply with any provision of this Disclosure Certificate any Bondholder may seek specific performance by court order to cause the District to comply with its obligations under this Disclosure Certificate. The sole remedy under this Disclosure Certificate in the event of any failure of the District to comply with this Disclosure Certificate shall be an action to compel performance and such failure shall not constitute a default under the Bonds or the resolution authorizing the Bonds.

Section 12. Compliance by District. The District hereby covenants to comply with the terms of this Disclosure Certificate. The District expressly acknowledges and agrees that compliance with the undertaking contained in this Disclosure Certificate is its sole responsibility and the responsibility of the District, or a Dissemination Agent, if any, and that such compliance, or monitoring thereof, is not the responsibility of, and no duty is present with respect thereto for, the Participating Underwriter or Bond Counsel.

Section 13. Subject to Appropriation. Pursuant to Arizona law, the District's undertaking to provide information under this Disclosure Certificate is subject to appropriation to cover the costs of preparing and sending the Annual Report and notices of Listed Events to EMMA. Should funds that would enable the District to provide the information required to be disclosed hereunder not be appropriated, then notice of such fact will be made in a timely manner to EMMA in the form of Exhibit C attached hereto.

Section 14. Beneficiaries. This Disclosure Certificate shall inure solely to the benefit of the District, the Dissemination Agent, if hereafter employed by the District, the Participating Underwriter and the Bondholders, and shall create no rights in any other person or entity.

Section 15. Governing Law and Interpretation of Terms. This Disclosure Certificate shall be governed by the law of the State of Arizona and any action to enforce this Disclosure Certificate must be brought in an Arizona state court. The terms and provisions of this Disclosure Certificate shall be interpreted in a manner consistent with the interpretation of such terms and provisions under the Rule and the federal securities law.

Section 16. Compensation. The District shall compensate the Dissemination Agent, if any is hereafter employed, for the services provided and the expenses incurred pursuant to this Disclosure Certificate in an amount to be agreed upon from time to time.

Date: _____, 2016

**NORTHWEST FIRE DISTRICT OF PIMA COUNTY,
ARIZONA**

By _____
Its Finance Director

Attachment: Preliminary Statement (2016-64 : Refunding Bonds)

EXHIBIT A**NOTICE OF FAILURE TO FILE ANNUAL REPORT**

Name of Issuer: Northwest Fire District of Pima County, Arizona

Name of Bond Issue: \$8,300,000* Refunding Bonds, Series 2016

Dated Date of Bonds: _____, 2016

CUSIP: 667457

NOTICE IS HEREBY GIVEN that the District has not provided an Annual Report with respect to the above-named Bonds as required by Section 3(a) of the Disclosure Certificate dated _____, 2016. The District anticipates that the Annual Report will be filed by _____.

Dated: _____

Northwest Fire District of Pima County, Arizona

By _____

EXHIBIT B**NOTICE OF FAILURE TO FILE AUDITED FINANCIAL STATEMENTS**

Name of Issuer: Northwest Fire District of Pima County, Arizona

Name of Bond Issue: \$8,300,000* Refunding Bonds, Series 2016

Dated Date of Bonds: _____, 2016

CUSIP: 667457

NOTICE IS HEREBY GIVEN that the District failed to provide its audited financial statements with its Annual Report or, if not then available, within 30 days of receipt as required by Section 4(a) of the Disclosure Certificate dated _____, 2016 with respect to the above-named Bonds. The District anticipates that the audited financial statements for the fiscal year ended June 30, _____ will be filed by _____.

Dated: _____

Northwest Fire District of Pima County, Arizona

By _____

EXHIBIT C**NOTICE OF FAILURE TO APPROPRIATE FUNDS**

Name of Issuer: Northwest Fire District of Pima County, Arizona

Name of Bond Issue: \$8,300,000* Refunding Bonds, Series 2016

Dated Date of Bonds: _____, 2016

CUSIP: 667457

NOTICE IS HEREBY GIVEN that the District failed to appropriate funds necessary to perform the undertaking required by the Disclosure Certificate dated _____, 2016 with respect to the above-named Bonds.

Dated: _____

Northwest Fire District of Pima County, Arizona

By _____

* Subject to change.

Attachment: Preliminary Statement (2016-64 : Refunding Bonds)

APPENDIX G

BOOK-ENTRY-ONLY SYSTEM

The Depository Trust Company (“DTC”), New York, New York, will act as securities depository for the Bonds. The Bonds will be issued as fully-registered securities registered in the name of Cede & Co. (DTC’s partnership nominee) or such other name as may be requested by an authorized representative of DTC. One fully-registered Bond will be issued for each maturity of the Bonds, each in the aggregate principal amount of such maturity, and will be deposited with DTC.

DTC, the world’s largest securities depository, is a limited-purpose trust company organized under the New York Banking Law, a “banking organization” within the meaning of the New York Banking Law, a member of the Federal Reserve System, a “clearing corporation” within the meaning of the New York Uniform Commercial Code, and a “clearing agency” registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934. DTC holds and provides asset servicing for over 3.5 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues, and money market instruments (from over 100 countries) that DTC’s participants (“Direct Participants”) deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants’ accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation (“DTCC”). DTCC is the holding company for DTC, National Securities Clearing Corporation and Fixed Income Securities Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly (“Indirect Participants” and together with the Direct Participants, the “Participants”). DTC has Standard & Poor’s rating of: “AA+.” The DTC Rules applicable to its Participants are on file with the Securities and Exchange Commission. More information about DTC can be found at www.dtcc.com.

Purchases of the Bonds under the DTC system must be made by or through Direct Participants, which will receive a credit for the Bonds on DTC’s records. The ownership interest of each actual purchaser of each Bond (“Beneficial Owner”) is in turn to be recorded on the Direct and Indirect Participants’ records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in the Bonds are to be accomplished by entries made on the books of Direct and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in the Bonds, except in the event that use of the book-entry system for the Bonds is discontinued.

To facilitate subsequent transfers, all Bonds deposited by Direct Participants with DTC are registered in the name of DTC’s partnership nominee, Cede & Co., or such other name as may be requested by an authorized representative of DTC. The deposit of Bonds with DTC and their registration in the name of Cede & Co. or such other DTC nominee do not affect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the Bonds; DTC’s records reflect only the identity of the Direct Participants to whose accounts such Bonds are credited, which may or may not be the Beneficial Owners. The Direct and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers.

Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants, and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time. Beneficial Owners of the Bonds may wish to take certain steps to augment the transmission to them of notices of significant events with respect to the Bonds, such as redemptions, tenders, defaults, and proposed amendments to the Bond documents. For example, Beneficial Owners of the Bonds may wish to ascertain that the nominee holding the

Bonds for their benefit has agreed to obtain and transmit notices to Beneficial Owners. In the alternative, Beneficial Owners may wish to provide their names and addresses to the Bond Registrar and Paying Agent and request that copies of notices be provided directly to them.

Redemption notices shall be sent to DTC. If less than all of the Bonds within an issue are being redeemed, DTC's practice is to determine by lot the amount of the interest of each Direct Participant in such issue to be redeemed.

Neither DTC nor Cede & Co. (nor any other DTC nominee) will consent or vote with respect to Bonds unless authorized by a Direct Participant in accordance with DTC's MMI Procedures. Under its usual procedures, DTC mails an Omnibus Proxy to the District as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.'s consenting or voting rights to those Direct Participants to whose accounts Bonds are credited on the record date (identified in a listing attached to the Omnibus Proxy).

Payment of principal of and interest on the Bonds and the redemption price of any Bond will be made to Cede & Co., or such other nominee as may be requested by an authorized representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds and corresponding detail information from the District or the Bond Registrar and Paying Agent, on payable date in accordance with their respective holdings shown on DTC's records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers in bearer form or registered in "street name," and will be the responsibility of such Participant and not of DTC, the Bond Registrar and Paying Agent or the District, subject to any statutory or regulatory requirements as may be in effect from time to time. Payment of principal of and interest on the Bonds and the redemption price of any Bonds will be made to Cede & Co. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of the District or Bond Registrar and Paying Agent, disbursement of such payments to Direct Participants will be the responsibility of DTC, and disbursement of such payments to the Beneficial Owners will be the responsibility of Direct and Indirect Participants.

DTC may discontinue providing its services as depository with respect to the Bonds at any time by giving reasonable notice to the District or the Bond Registrar and Paying Agent. Under such circumstances, in the event that a successor depository is not obtained, certificates are required to be printed and delivered.

The District may decide to discontinue use of the system of book-entry-only transfers through DTC (or a successor securities depository). In that event, certificates will be printed and delivered to DTC.

The information in this section concerning DTC and DTC's book-entry system has been obtained from sources that the District believes to be reliable, but the District takes no responsibility for the accuracy thereof.

RESOLUTION NO. 2016-_____

RESOLUTION AUTHORIZING AND PROVIDING FOR THE ISSUANCE AND SALE OF NOT TO EXCEED \$8,300,000 AGGREGATE PRINCIPAL AMOUNT OF NORTHWEST FIRE DISTRICT OF PIMA COUNTY, ARIZONA, REFUNDING BONDS, SERIES 2016; PROVIDING CERTAIN TERMS, COVENANTS AND CONDITIONS CONCERNING THE BONDS; PROVIDING THE FORM OF BONDS; PROVIDING FOR THE DISPOSITION OF THE PROCEEDS OF SUCH BONDS; PROVIDING FOR THE ANNUAL LEVY OF A TAX FOR THE PAYMENT OF THE BONDS; PROVIDING FOR A REGISTRAR, TRANSFER AGENT AND PAYING AGENT WITH RESPECT TO THE BONDS; MAKING CERTAIN TAX COVENANTS.

WHEREAS, Northwest Fire District of Pima County, Arizona (the "*District*") has issued its Northwest Fire District of Pima County, Arizona, General Obligation Bond, Series 2007 to the Greater Arizona Development Authority ("*GADA*"), and known as Greater Arizona Development Authority, Series 2007A (GADA); and

WHEREAS, the Governing Board of the District (this "*Board*") has decided to provide for the refunding of some or all the Prior Bonds principal installments maturing on July 1, 2018 through and including July 1, 2027 (the "*Bonds Being Refunded*"); and

WHEREAS, the Prior Bonds were used by GADA to secure a portion of certain bonds issued by GADA, which are designated Greater Arizona Development Authority Infrastructure General Obligation Bonds, Series 2007(A) that mature on August 1 in the years 2018 to 2027 (the "*Prior GADA Bonds*"); and

WHEREAS, in order to redeem the Bonds Being Refunded, the District will need to provide all appropriate notices of such redemption to GADA in such time as will permit GADA to also Redeem the Prior GADA Bonds on August 1, ~~also known as Greater Arizona Development Authority, Series 2007 A; and 2017.~~ **2017; and**

WHEREAS, this Board has determined that it is expedient to refund all of the Bonds Being Refunded and that the issuance of refunding bonds and the application of the net proceeds thereof to pay at redemption the Bonds Being Refunded prior to their maturity are necessary and advisable and are in the best interests of the District because the proposed refunding bonds can be sold to effect a lower tax burden for the District's taxpayers; and

WHEREAS, the District intends to issue Northwest Fire District of Pima County, Arizona, Refunding Bonds, Series ~~2014~~**2016** in the aggregate principal amount

of not to exceed \$8,300,000 (the "*Bonds*") for the purpose of refunding the Bonds Being Refunded and paying the costs of issuance of the Bonds and any costs incurred with respect to redeeming the _____ Bonds **Being Refunded** on July 1, 2017; and

WHEREAS, in accordance with applicable law, the total aggregate of taxes levied to pay principal of and interest on the Bonds, in the aggregate shall not exceed the total aggregate principal and interest to become due on the Bonds Being Refunded, calculated from the date of issuance of such Bonds to the final maturity date of the Bonds Being Refunded; and

WHEREAS, the District expects to receive a proposal to purchase the Bonds pursuant to a Bond Purchase Agreement (the "*Bond Purchase Agreement*") now on file with this Board from Stifel, Nicolaus & Company, Incorporated, serving in the capacity of, and designated as, the underwriter (hereinafter referred to as the "*Underwriter*") and not acting as a municipal financial advisor as defined in the "Registration of Municipal Advisors" rule promulgated by the United States Securities and Exchange Commission, and has determined that the Bonds should be sold through negotiation to the Underwriter and pursuant to the Strategic Alliance of Volume Expenditures (SAVE) Cooperative Response Proposal #C-007-1213 and as provided in the Bond Purchase Agreement; and

WHEREAS, within and by the parameters set forth in this resolution, this Board shall authorize the execution, issuance and sale of the Bonds and their delivery to the initial Underwriter or ~~the~~**The** Depository Trust Company in accordance with the Bond Purchase Agreement; and

WHEREAS, by this resolution, this Board will order the redemption of the Bonds Being Refunded on July 1, 2017 and provide all appropriate notice to GADA to permit GADA to redeem the Prior GADA Bonds on August 1, 2017.

NOW, THEREFORE, IT IS RESOLVED BY THIS GOVERNING BOARD OF NORTHWEST FIRE DISTRICT OF PIMA COUNTY, ARIZONA, as follows:

Section 1. Authorization. This Board hereby authorizes the Bonds to be issued and sold in the aggregate principal amount of not to exceed \$8,300,000. The Bonds shall be issued and sold in accordance with the provisions of this resolution and delivered against payment therefor by the Underwriter. The Bonds so authorized shall be designated "*Northwest Fire District of Pima County, Arizona, Refunding Bonds, Series 2016*". The series designation of the Bonds may change if the Bonds are not sold in calendar year 2016. The Bonds shall be issued for the purpose of providing funds to be

used to refund the Bonds Being Refunded and to pay the costs of issuance of the Bonds and costs of redemption of the Bonds Being Refunded. This Board finds and determines that it is expedient, necessary and advisable that the District refund a portion of its outstanding bonded debt to lower the aggregate tax burden for the District's taxpayers. This Board hereby requires that the present value of the debt service savings, net of all costs associated with the Bonds shall be not less than five percent (~~—%~~) **5%** **of the principal amount of the Bonds Being Refunded** and the Bonds shall mature over some or all of the period commencing July 1, 2016 through July 1, 2027. The Bonds shall be issued initially in fully registered book-entry-only form in denominations equal to the respective year's maturity amount. Interest on the Bonds shall be payable semiannually on each January 1 and July 1 (each an Interest Payment Date) during the term of the Bonds. Interest on the Bonds shall commence on January 1, 202017 (or on such other date as set forth in the Bond Purchase Agreement). ~~Moneys deposited to the District's Debt Service Fund for~~ **Interest to be paid on January 1, 2017 and July 1, 2017 on** the Bonds Being Refunded shall be used to pay the July 1, 2016 and January 1, 2017 Interest Payments **paid from the Depository trust.**

Section 2. Terms. The Bonds shall be dated the date of initial delivery. The Bonds shall mature on July 1 in some or all of the years ~~2015~~ **2016** through and including 2024, inclusive and shall bear interest from their date to the maturity of each of the Bonds at the interest rates set forth in the Bond Purchase Agreement. The yield on the Bonds shall be calculated in the manner that Bond yield is determined for arbitrage rebate purposes pursuant to United States Treasury regulations and shall not exceed five (5%) percent.

A. Approval of Terms of Bonds. The principal amount maturing in each year, the interest rates applicable to each maturity, the optional and mandatory redemption provisions and any other final terms of the Bonds shall be as set forth in the Bond Purchase Agreement and approved by the Chair, any other member of this Board, the Fire Chief of the District (the "*Fire Chief*"), or the Finance Director of the District (the "*Finance Director*" and collectively, the "*Authorized Officers*"), and such approval shall be evidenced by the execution and delivery of the Bond Purchase Agreement by one Authorized Officer.

B. Book-Entry-Only System. So long as the Bonds are administered under the book-entry-only system described herein, interest payments and principal payments that are part of periodic principal and interest payments shall be paid to Cede & Co. as the nominee of The Depository Trust Company ("*DTC*") or its registered assigns in same-day funds no later than the time established by DTC on each interest or principal payment date (or in accordance with then-existing arrangements between the District and DTC). The District has executed an agreement (the "*Letter of Representations*") with DTC in connection with the issuance of the District's bonds including the Bonds and, so

long as the Letter of Representations is in effect, the procedures established therein shall apply to the Bonds.

C. Registration. If the book-entry-only system is discontinued, the hereinafter defined Bond Registrar and Paying Agent's registration books shall show the registered owners of the Bonds (collectively, the owner or owners of the Bonds as shown on the Bond Registrar and Paying Agent's registration books shall be referred to as "Owner" or "Owners"). While the Bonds are subject to the book-entry-only system, the Bonds shall be registered in the name of Cede & Co., or its registered assigns. If the book-entry-only system is discontinued, the Bonds will be administered by the Bond Registrar and Paying Agent in a manner which assures against double issuance and provides a system of transfer of ownership on the books of the Bond Registrar and Paying Agent in the manner set forth in the Bonds. If the book-entry-only system is discontinued, the Bonds will be reissued in denominations of \$5,000 each or integral multiples thereof. The District recognizes that Section 149(a) of the Internal Revenue Code of 1986, as amended (the "Code"), requires the Bonds to be issued and to remain in fully registered form in order that interest thereon is exempt from federal income taxation under laws in force at the time the Bonds are delivered.

D. Payment. If the book-entry-only system is discontinued, interest on the Bonds will be payable on each Interest Payment Date by the Bond Registrar and Paying Agent by check mailed to the Owner thereof at such Owner's address as shown on the registration books maintained by the Bond Registrar and Paying Agent as of the close of business of the Registrar on the Record Date (as such term is defined in Section 10 of this resolution).

E. If the book-entry-only system is discontinued, principal of the Bonds will be payable, when due, only upon presentation and surrender of the respective Bond at the designated corporate trust office of the Bond Registrar and Paying Agent. Upon written request made twenty days prior to an interest payment date by an Owner of at least \$1,000,000 in principal amount of Bonds outstanding all payments of interest and, if adequate provision for surrender is made, principal and premium, if any, shall be paid by wire transfer in immediately available funds to an account within the United States of America designated by such Owner.

F. Notwithstanding any other provision of this resolution, payment of principal of and interest on any Bond that is held by a securities depository or Bonds subject to a book-entry-only system may be paid by the Paying Agent by wire transfer in "same day funds".

G. Other Terms. The Bonds shall have such other terms and provisions as are set forth in *Exhibit A* hereto and shall be sold under the terms and conditions set

forth in the Bond Purchase Agreement.

Section 3. Prior Redemption.

A. Optional Redemption. The Bonds may be subject to optional redemption as set forth in the Bond Purchase Agreement.

B. Mandatory Redemption. The Bonds may be subject to mandatory redemption as set forth in the Bond Purchase Agreement.

Whenever Bonds subject to mandatory redemption are purchased, redeemed (other than pursuant to mandatory redemption) or delivered by the District to the Bond Registrar and Paying Agent for cancellation, the principal amount of the Bonds so retired shall satisfy and be credited against the mandatory redemption requirements for such Bonds for such years as the District may direct.

C. Notice of Redemption.

(1) So long as the Bonds are held under the Book-Entry-Only System, notices of redemption will be sent to DTC in the manner required by DTC. If the Book-Entry-Only System is discontinued, notice of redemption of any Bond will be mailed to the registered owner of the Bond or Bonds being redeemed at the address shown on the bond register maintained by the ~~registrar~~ Bond Registrar and Paying Agent not more than sixty (60) nor less than thirty (30) days (or twenty (20) days if acceptable to DTC), prior to the date set for redemption. Notice of redemption may be sent to any securities depository by mail, facsimile transmission, wire transmission or any other means of transmission of the notice generally accepted by the respective securities depository. Neither the failure of DTC nor any registered owner of Bonds to receive a notice of redemption nor any defect therein will affect the validity of the proceedings for redemption of Bonds as to which proper notice of redemption was given. If the moneys to be used to redeem such Bond are not held by either the District or the Treasurer, the Chair or the Registrar and Paying Agent is authorized to circulate a conditional notice of redemption, which terminates the notice of redemption, if moneys are not available for such redemption on the date set for redemption.

(2) Notice of any redemption will also be sent to the Municipal Securities Rulemaking Board (the "MSRB"), currently through the MSRB's Electronic Municipal Market Access system, in the manner required by the MSRB, but no defect in said further notice or record nor any failure to give all or a portion of such further notice shall in any manner defeat the effectiveness of a call for redemption if notice thereof is

given as prescribed above.

(3) If moneys for the payment of the redemption price and accrued interest are not held in separate accounts by the ~~Depository Trustee~~**Bond Registrar and Paying Agent** prior to sending the notice of redemption, such redemption shall be conditional on such moneys being so held on the date set for redemption and if not so held by such date, the redemption shall be cancelled and be of no force and effect.

D. Effect of Call for Redemption. On the date designated for redemption by notice given as herein provided, and if sufficient moneys are then available to pay the full redemption price on the Bonds then subject to redemption, the Bonds so called for redemption shall become and be due and payable at the redemption price provided for redemption of such Bonds on such date, and, if moneys for payment of the redemption price are held in separate accounts by the Paying Agent, interest on such Bonds or portions of such Bonds so called for redemption shall cease to accrue, such Bonds shall cease to be entitled to any benefit or security hereunder and the Owners of such Bonds shall have no rights in respect thereof except to receive payment of the redemption price thereof and such Bonds shall be deemed paid and no longer outstanding. ~~[NOTE: IF A "FAST CLOSING" SHOULD REDEMPTION NOTICE ALSO BE GIVEN TO BOND REGISTRAR?]~~

E. Redemption of Less Than All of a Bond. The District may redeem an amount which is included in a Bond in the denomination in excess of, but divisible by \$5,000. In that event, the Owner shall submit the Bond for partial redemption and the **Bond Registrar and Paying Agent** shall make such partial payment and the **Bond Registrar and Paying Agent** shall cause a new Bond in a principal amount equal to the unpaid amount remaining on such Bond after the redemption to be issued, authenticated and delivered to the Owner thereof.

Section 4. Security. For the purpose of paying the principal and premium (if any) of, interest on and costs of administration of the registration and payment of the Bonds, there shall be levied on all the taxable property in the District a continuing, direct, annual, ad valorem tax sufficient to pay all such principal, interest and administration costs of and on the Bonds as the same becomes due, such taxes to be levied, assessed and collected at the same time and in the same manner as other taxes are levied, assessed and collected. Taxes levied with respect to the payment of principal of and interest on the Bonds shall be limited as follows: the total aggregate of taxes levied to pay principal of and interest on the Bonds in the aggregate shall not exceed the total aggregate principal and interest to become due on the Bonds Being Refunded, calculated from the date of issuance of the Bonds to the final maturity date of the Bonds Being Refunded; and further, if the trust created to pay principal of, premium, if any, and interest on the Bonds Being Refunded is insufficient to make such payments when due,

any taxes levied to pay principal of and interest on the Bonds shall first be applied to the payments of amounts due on the Bonds Being Refunded. The proceeds of the taxes shall be kept in a special fund of the District entitled the "*Debt Service Fund*" and shall be used only for the payment of principal, interest, premium, if any, or costs as above-stated. If for any reason, the amount on deposit in the District's debt service fund is insufficient to pay on the date of payment, the principal, interest and premium (if any) due on the Bonds, the District hereby authorizes the Treasurer of Pima County, Arizona (the "*Treasurer*") to pay such deficiency from any District funds lawfully available therefore.

Section 5. Use of Proceeds. Upon the delivery of and payment for the Bonds in accordance with the terms of their sale, the net proceeds from the sale of the Bonds, after setting aside an amount sufficient for the payment of the costs and expenses of issuance of the Bonds, ~~may~~ **legally required to be deposited into the Debt Service Fund, shall** be set aside in a special trust fund maintained by a bank or trust company acting as depository trustee (the "*Depository Trustee*"), and shall be used to pay, the principal and interest on the Bonds Being Refunded to their redemption date and to pay the costs of issuance of the Bonds and the Prior GADA Bonds on July 1, 2017 and August 1, 2017, respectively. Amounts credited to such trust shall be sufficient to pay the principal of and interest on, **and redemption price of,** the Bonds Being Refunded ~~upon~~ **through** their ~~prior~~ redemption date ~~on~~ **of** July 1, 2017. ~~However~~ **Such amounts shall be invested as provided in the hereinafter defined Depository Trust Agreement, however,** no such investment shall be made which prejudices the timely redemption and payment of the Bonds Being Refunded.

In the Alternative, the District may cause the proceeds of the Bonds, in an amount sufficient to fully pay all principal, interest, and premium, if any, on the Bonds Being Refunded between the date of initial issuance of the Bonds and the date of redemption of the Bonds Being Refunded, to be delivered to the Treasurer of Pima County, to be held in trust only for the payment of the Bonds Being Refunded, pursuant to Arizona Revised Statutes 35-473.01, and such Treasurer agrees in writing to hold such proceeds in trust for payment only of the Bonds Being Refunded and not for maturing principal and interest on any other outstanding bonds of the District.

Section 6. Form of Bonds. Pursuant to A.R.S. § 35-491, a fully registered bond form is adopted as an alternative to the form of bond provided in A.R.S. § 48-806 and §35-473.01. The Bonds shall be in substantially the form of *Exhibit A* attached hereto and incorporated by reference herein, with such necessary and appropriate omissions, insertions and variations as are permitted or required hereby and are approved by those officers executing the Bonds; execution thereof by such officers shall constitute conclusive evidence of such approval.

The Bonds may have notations, legends or endorsements required by law, securities exchange rule or usage. Each Bond shall show both the date of the issue and

the date of such Bond's authentication and registration.

The Bonds are prohibited from being converted to coupon or bearer form without the consent of this Board and approval of Bond Counsel.

Section 7. Execution of Bonds and Other Documents.

A. **The Bonds.** The Bonds shall be executed for and on behalf of the District by its Chair, attested by the Clerk of this Board and countersigned by the Treasurer, by manual or facsimile signature. If an officer whose signature is on a Bond no longer holds that office at the time the Bond is authenticated and registered, such Bond shall nevertheless be valid. A Bond shall not be valid or binding until authenticated by the manual signature of an authorized representative of the Bond Registrar and Paying Agent. The signature of the authorized representative of the Bond Registrar and Paying Agent shall be conclusive evidence that such Bond has been authenticated and issued pursuant to this resolution.

B. **Bond Purchase Agreement.** The sale of the Bonds to the Underwriter pursuant to the Bond Purchase Agreement, in substantially the form presented to this Board at the meeting at which this resolution was adopted and on file with the District is hereby approved and any Authorized Officer is hereby authorized and directed to execute such Bond Purchase Agreement on behalf of the District with such necessary and appropriate omissions, insertions and variations as are permitted or required hereby and are approved by the Authorized Officer executing such Bond Purchase Agreement and cause such Bond Purchase Agreement to be delivered. Execution by such Authorized Officer shall constitute conclusive evidence of such approval.

C. **Registrar Contract.** The Bond Registrar and Paying Agent's Contract concerning duties of the Registrar, Transfer Agent and Paying Agent for the Bonds, in substantially the form presented to this Board at the meeting at which this resolution was adopted and on file with the District is hereby approved and the Chair or any Authorized Officer is hereby authorized and directed to execute such contract on behalf of the District with such necessary and appropriate omissions, insertions and variations as are permitted or required hereby and are approved by the Authorized Officer executing the document and cause such respective contract to be delivered. Execution by such Authorized Officer shall constitute conclusive evidence of such approval.

D. **Depository Trust Agreement.** The Depository Trust Agreement, **between the District and the Depository Trustee (the "Depository Trust Agreement")** in substantially the form presented to this Board at the meeting at which

this resolution was adopted and on file with the District, concerning the refunding of the Bonds Being Refunded is hereby approved and any Authorized Officer is hereby directed and authorized to execute such Depository Trust Agreement on behalf of the District with such necessary and appropriate omissions, insertions and variations as are permitted or required hereby and are approved by the Authorized Officer executing the documents. Execution by the Authorized Officer shall constitute conclusive evidence of such approval and cause such Depository Trust Agreement to be delivered.

The District's Finance Director shall cause pricing quotes to be solicited to act as Depository Trustee with respect to the Bonds Being Refunded and shall select a Depository Trustee in the best interests of the District.

E. Continuing Disclosure Certificate. In order to comply with the provisions of Section 240.15c2-12, General Rules and Regulations, Securities Exchange Act of 1934 (the "*Rule*"), unless an exemption from the terms and provisions of the Rule is applicable to the Bonds, the District's Fire Chief or Finance Director is hereby authorized and directed to prepare, execute and deliver on behalf of the District a written agreement or undertaking for the benefit of the Owners (including beneficial owners) of the Bonds, in substantially the form presented to this Board and on file with the District. The written agreement or undertaking shall contain such terms and provisions as are necessary to comply with the Rule including, but not limited to (i) an agreement to provide to the MSRB the District's annual audited financial report and the operating data presented in the final official statement as determined by mutual agreement between the District's Fire Chief or the Finance Director and the Underwriter and (ii) an agreement to provide listed events disclosure to the MSRB.

F. Official Statement. The preparation and dissemination of a preliminary official statement (the "*Preliminary Official Statement*") is hereby authorized and approved and its distribution by the Underwriter is hereby authorized and approved. Such Preliminary Official Statement shall be in a form that is approved and deemed "final" for all purposes of the Rule by the Chair or any Authorized Officer. The District will cause a final official statement (the "*Official Statement*") in substantially the form of the Preliminary Official Statement to be prepared and distributed with the Bonds upon initial issuance. The Chair or any Authorized Officer is authorized to approve, execute and deliver the Official Statement on behalf of the District and the execution by the Chair or the Authorized Officer shall be deemed conclusive evidence of such approval. The Preliminary Official Statement and the Official Statement may be prepared in conjunction with, and may be part of the same document as, the Preliminary Official Statement and the Official Statement for any other bonds which may be issued by the District.

Section 8. Mutilated, Lost or Destroyed Bonds. In case any Bond becomes mutilated or destroyed or lost, the Bond Registrar and Paying Agent shall cause

to be executed and delivered a new Bond of like date and tenor in exchange and substitution for and upon the cancellation of the mutilated Bond or in lieu of and in substitution for the Bond destroyed or lost, upon the Owner's paying the reasonable expenses and charges of the District in connection therewith and, in the case of the Bond destroyed or lost, filing with the Bond Registrar and Paying Agent of evidence satisfactory to the Bond Registrar and Paying Agent that such Bond was destroyed or lost, and furnishing the Bond Registrar and Paying Agent with a sufficient indemnity bond pursuant to A.R.S. § 47-8405.

Section 9. Acceptance of Offer; Sale of Bonds; F.A.S.T. Closing.

A. The offer of the Underwriter to purchase the Bonds, at the interest rates to be set forth in the Bond Purchase Agreement is to be accepted by any Authorized Officer; but only so long as the terms are within the parameters of this resolution; and the Bonds are ordered sold to the Underwriter in accordance with the terms of such proposal. Any Authorized Officer is hereby authorized and directed to cause the Bonds to be delivered to or upon the order of the Underwriter upon receipt of payment therefor and satisfaction of the other conditions for delivery thereof in accordance with the terms of the sale. Any other provisions of this resolution to the contrary notwithstanding, the Bonds will not be sold for less than par and no premium on the Bonds shall exceed the net premium permitted by A.R.S. §35-473.01.

B. The Bond Registrar and Paying Agent may agree to hold the ~~Series~~ **2016** Bonds for DTC upon their issuance under the fast automated securities transfer procedures ("F.A.S.T.") of DTC. If F.A.S.T. is used to close the Bond sale, the Bonds will be deemed fully issued and delivered, and enforceable according to their terms, even though the Bond Registrar and Paying Agent retains physical custody of the Bonds.

Section 10. Bond Registrar and Paying Agent. The District will maintain an office or agency where the registered Owners of the Bonds will be recorded in the registration books and the Bonds may be presented for registration or transfer and an office or agency where Bonds may be presented for payment. Bonds shall be paid by the Bond Registrar and Paying Agent in accordance with of this resolution. The District may appoint one or more co-Bond Registrars and Paying Agents or one or more additional paying agents. The Bond Registrar and Paying Agent may make reasonable rules and set reasonable requirements for their respective functions with respect to the Owners of the Bonds.

The District's Finance Director shall cause pricing quotes to be solicited to act as Bond Registrar and Paying Agent with respect to the Bonds and shall select a Bond Registrar and Paying Agent in the best interests of the District. The District may change the Bond Registrar and Paying Agent without notice to or consent of Owners of the Tax-Exempt Bonds and the District may act in any such capacity.

Each Bond Registrar and Paying Agent shall be required to agree in writing that the Bond Registrar and Paying Agent will hold in trust for the benefit of the Owners of the Bonds all moneys held by the Bond Registrar and Paying Agent for the payment of principal of and interest and any premium on the Bonds.

The Bond Registrar and Paying Agent may appoint an authenticating agent acceptable to the District to authenticate Bonds. An authenticating agent may authenticate Bonds whenever the Bond Registrar and Paying Agent may do so. Each reference in this resolution to authentication by the Bond Registrar and Paying Agent includes authentication by an authenticating agent acting on behalf and in the name of the Bond Registrar and Paying Agent and subject to the Bond Registrar and Paying Agent's direction.

The Bond Registrar and Paying Agent shall keep a separate register for the Bonds. The register shall show the Owners of the Bonds and any transfer of the Bonds. When Bonds are presented to the Bond Registrar and Paying Agent or a co-Bond Registrar and Paying Agent with a request to register a transfer, the Bond Registrar and Paying ~~agent~~Agent shall register the transfer on the proper registration books if its requirements for transfer are met and shall authenticate and deliver one or more Bonds registered in the name of the transferee of the same principal amount, series, maturity or payment date and rate of interest as the surrendered Bonds. All transfer fees and costs shall be paid by the transferor.

The "*Record Date*" for the Bonds shall be the close of business on the fifteenth day of the month preceding an Interest Payment Date or principal payment date, as applicable, on the Record Date and before the close of business on the next subsequent Interest Payment Date will be registered in the name of the transferee but the interest payment will be made payable to and mailed to the registered Owners shown on the books of the Bond Registrar and Paying Agent as of the close of business on the respective Record Date.

The Bond Registrar and Paying Agent may, but shall not be required to, transfer or exchange any Bonds during the period commencing on the Record Date to and including the respective Interest Payment Date. The Bond Registrar and Paying Agent may but need not register the transfer of a Bond which has been selected for redemption and need not register the transfer of any Bond for a period of fifteen (15) days before a selection of Bonds to be redeemed; if the transfer of any Bond which has been called or selected for call for redemption in whole or in part is registered, any notice of redemption which has been given to the transferor will be binding upon the transferee and a copy of the notice of redemption will be delivered to the transferee along with the Bond or Bonds. If the Bond Registrar and Paying Agent transfers or exchanges Bonds within the period referred to above, interest on such Bonds shall be paid to the person who was the Owner at the close of business of the Bond Registrar and Paying Agent on the Record Date as if such transfer or exchange had not occurred.

The Bond Registrar and Paying Agent shall authenticate Bonds for original

issue in the aggregate principal amount of not to exceed \$8,300,000 upon the written request of the Treasurer or the Underwriter. The aggregate principal amount of Bonds outstanding at any time may not exceed those amounts except for replacement Bonds as to which the requirements of the Bond Registrar and Paying Agent and the District are met.

Section 11. Resolution a Contract. This resolution shall constitute a contract between the District and the Owners of the Bonds and shall not be repealed or amended in any manner which would impair, impede or lessen the rights of the registered Owners of the Bonds then outstanding. The performance by this Board of the obligations in this resolution and in the Bonds is hereby authorized and approved.

Section 12. Investment of Moneys. Pursuant to A.R.S. §35-521 et seq., this resolution shall be construed as a request and continuing consent of this Board to invest moneys in the District's Debt Service Fund to be established for the Bonds and the proceeds of the Bonds deposited in the special trust fund created pursuant to Section 5, hereof. This resolution shall constitute the continuing consent of this Board to such investment and no further annual consent need be given; provided, however, that the District, acting through its Fire Chief or Finance Director, may at any time provide written investment instructions to the Treasurer during any fiscal year and the Treasurer, to the extent such investments are lawful, is hereby directed to invest the moneys designated in the written instructions in the investments set forth in such instructions.

Section 13. Ratification of Actions. All actions of the officers and agents of the District or the County which conform to the purposes and intent of this resolution and which further the issuance and sale of the Bonds as contemplated by this resolution whether heretofore or hereafter taken are hereby ratified, confirmed and approved. The proper officers and agents of the District and the County are hereby authorized and directed to do all such acts and things and to execute and deliver all such documents on behalf of the District as may be necessary to carry out the terms and intent of this resolution.

Section 14. Tax Covenant. In consideration of the purchase and acceptance of the Bonds by the Owners thereof and, as authorized by Arizona Revised Statutes, Title 35, Chapter 3, Article 7, and in consideration of retaining the exclusion of interest income on the Bonds from gross income for federal income tax purposes, the District covenants with the Owners from time to time of the Bonds to neither take nor fail to take any action which action or failure to act is within its power and authority and would result in interest income on the Bonds becoming subject to inclusion as gross income for federal income tax purposes under either laws existing on the date of issuance of the Bonds or such laws as they may be modified or amended.

Any Authorized Officer is authorized to execute and deliver all closing documents incorporating the District's representations necessary to exclude the interest on the Bonds from gross income for federal income tax purposes and other matters pertaining to the sale of the Bonds as required by bond counsel. Any Authorized Officer, is authorized to execute and file on behalf of the District information reporting returns and to file or deliver such other information as may be required by Section 149(e) of the Internal Revenue Code of 1986, as amended (the "*Code*").

This Board further authorizes the employment of such experts and consultants to make, as necessary, any calculations in respect of rebates to be made to the United States of America in accordance with Section 148(f) of the Code. Any Authorized Officer is authorized to make any applicable elections necessary to avoid the rebate to the federal government of certain of the investment earnings attributable to the Bonds.

The District agrees that it will comply with such requirements and will take any such actions as in the opinion of Bond Counsel are necessary to prevent interest income on the Bonds from becoming subject to inclusion in gross income for federal income tax purposes. Such requirements may include but are not limited to making further specific covenants; making truthful certifications and representations and giving necessary assurances; complying with all representations, covenants and assurances contained in certificates or agreements to be prepared by Bond Counsel; to pay to the United States of America any required amounts representing yield reduction payments or rebates of arbitrage profits relating to the Bonds; filing forms, statements and supporting documents as may be required under the federal tax laws; limiting the term of and yield on investments made with moneys relating to the Bonds; and limiting the use of the proceeds of the Bonds and property financed thereby.

This Board hereby authorizes the District's Finance Director, or his or her designee, to represent and act for the District in all matters pertaining to the District's tax-exempt bonds, as may be necessary to comply, on a continuing basis, with the Internal Revenue Service, Securities Exchange Commission and other governmental entities requests, reporting requirements and post issuance compliance policies and matters.

Section 15. Qualified Tax-Exempt Obligations. The Bonds may be "qualified tax-exempt obligations" for purposes of Section 265(b)(3) of the Code and will be designated appropriately in the Bond Purchase Agreement and in certifications made at the closing of the Bonds. This Board hereby delegates the authority to designate some or all of the bonds as "qualified tax-exempt obligations" to the ~~Chair, the District's Fire Chief or Finance Director.~~ **[CHECK 265(B)(3) ON THIS] Authorized Officer.**

Section 16. Bond Insurance or Credit Enhancement. Any Authorized

Officer, is hereby authorized to expend or cause to be expended Bond proceeds to purchase bond insurance or other credit enhancements for the Bonds if deemed to be in the District's best interest.

Section 17. Bonds Being Refunded. Some or all of the maturities of the Bonds Being Refunded shown on the chart below, together with such other Prior Bond as may be selected by the District's Finance Director, may be refunded as the Bonds Being Refunded hereunder. This Board orders that the Bonds Being Refunded and the times that the Bonds Being Refunded will be redeemed will be determined by the District's Finance Director. The weighted average maturity of the Bonds shall be at least 75% of the weighted average maturity of the Bonds Being Refunded.

Issue (Dated Date)	Name	Maturities Being Refunded (July 1)	Principal Amount Being Refunded	Redemptio n Date (July 1)	Redemption Premium on Bonds Being Refunded (% of principal
--/--/2016	Northwest Fire District of Pima County, Arizona General Obligation Bond, Series 2007* (securing a like portion of the Greater Arizona Development Authority's 2007A Bonds)	2018	640,000.00	2017	0%
		2019	675,000.00	2017	0%
		2020	705,000.00	2017	0%
		2021	745,000.00	2017	0%
		2022	780,000.00	2017	0%
		2023	820,000.00	2017	0%
		2024	910,000.00	2017	0%
		2025	955,000.00	2017	0%
		2026	1,010,000.00	2017	0%
		2027	1,060,000.00	2017	0%

~~**Section 18. Proposal.**~~ This Board will receive a proposal from Stifel, Nicolaus & Company, Incorporated, serving in the capacity of and designated as the Underwriter and not acting as a municipal advisor as defined in the "Registration of Municipal Advisors" rule promulgated by the United States Securities and Exchange Commission, and has determined that the Bonds should be sold through negotiation to the Underwriter and pursuant to the Strategic Alliance of Volume Expenditures (SAVE) Cooperative Response Proposal #C-007-1213.

Section 19. Severability. If any section, paragraph, subdivision, sentence, clause or phrase of this resolution is for any reason held to be illegal, invalid or unenforceable, such decision will not affect the validity of the remaining portions of this resolution. This Board hereby declares that it would have adopted this resolution and each and every other section, paragraph, subdivision, sentence, clause or phrase hereof and authorized the issuance of the Bonds pursuant hereto irrespective of the fact that any one or more sections, paragraphs, subdivisions, sentences, clauses or phrases of this resolution may be held illegal, invalid or unenforceable.

Attachment: Draft Resolution (2016-64 : Refunding Bonds)

PASSED, ADOPTED AND APPROVED by the Governing Board of Northwest Fire District of Pima County, Arizona, on _____, 2016.

George Carter, Board Chair

CERTIFICATION

I, _____, the duly appointed and acting Clerk of the Governing Board of Northwest Fire District of Pima County, Arizona, do hereby certify that the above and foregoing Resolution No. 2016-____ was duly passed by the governing body of the District, at a regular meeting held on _____, 2016, and the vote was ____ aye's, ____ nay's, ____ were absent, ____ abstained and ____ members of the Governing Board were present thereat.

DATED: _____, 2016

Clerk, Governing Board

Exhibit A Form of Book-Entry-Only Bond

Form of Documents on file with the District that are approved by this resolution:

Form of Bond Purchase Agreement

Draft of Preliminary Official Statement

Form of Continuing Disclosure Undertaking

Form of Depository Trust Agreement

Form of Bond Registrar and Paying Agent Agreement

EXHIBIT A

BOOK-ENTRY-ONLY BOND

Number: R-_____

Denomination: _____

Main CUSIP Number: 667457

NORTHWEST FIRE DISTRICT

**OF PIMA COUNTY, ARIZONA
REFUNDING BOND, SERIES ~~2014~~2016**

	Interest Rate	Maturity Date	Original Dated Date
	_____ %	July 1, _____	_____ 1,
2016			

Registered Owner: CEDE & Co

Principal Amount: _____ AND NO/100 DOLLARS (\$_____.00)

NORTHWEST FIRE DISTRICT OF PIMA COUNTY, ARIZONA (the "*District*"), for value received, hereby promises to pay to the registered owner identified above, or registered assigns as provided herein, on the maturity date set forth above, the principal amount set forth above, and to pay interest on the unpaid principal amount at the interest rate shown above.

Prior Redemption provision to be inserted here, if applicable

Interest is payable on January 1 and July 1 of each year commencing July 1, 2016, and will accrue from the most recent date to which interest has been paid, or, if no interest has been paid, from the original dated date set forth above. Interest will be computed on the basis of a year comprised of 360 days consisting of twelve (12) months of thirty (30) days each.

Principal of and interest on this bond are payable in lawful money of the United States of America. Interest payments and principal payments that are part of periodic principal and interest payments shall be received by the Registered Owner in same-day funds on each interest or principal payment date.

It is hereby certified and recited that all conditions, acts and things required by the Constitution and laws of the State of Arizona to exist, to occur and to be performed precedent to and in the issuance of this bond exist, have occurred and have been performed and that the series of bonds of which this is one, together with all other indebtedness of the District, is within every debt and other limit prescribed by the Constitution and laws of the State of Arizona, and that due provision has been made for the levy and collection of a direct, annual, ad valorem tax upon all of the taxable property in the District for the payment of this bond and of the interest hereon as each becomes due, as limited as described herein.

This bond is one of a series of refunding bonds in the aggregate principal amount of \$8,300,000 of like tenor except as to amount, maturity date, redemption provisions, interest rate and number, issued by the District to provide funds to redeem in advance of their maturity certain of the District's General Obligation Bond, Series 2007A and pay the costs of issuance of the series of bonds that includes this bond, pursuant to a resolution of the Governing Board of the District duly adopted prior to the issuance hereof (the "*Resolution*"), and pursuant to the Constitution and laws of the State of Arizona relative to the issuance and sale of fire district bonds, and all amendments thereto, and all other laws of the State of Arizona thereunto enabling.

For the punctual payment of this bond and the interest hereon and for the levy and collection of ad valorem taxes on all taxable property within the District sufficient for that purpose, the full faith and credit of the District are hereby irrevocably pledged; provided, however, that the total aggregate of taxes levied to pay principal and interest on the issue of bonds of which this bond is one, in the aggregate shall not exceed the total aggregate principal and interest to become due on the bonds being refunded from the date of issuance of the issue of bonds of which this bond is a part to the final date of maturity of the bonds being refunded; and subject, further, to the rights vested in the owners of the bonds being refunded by the bonds of this issue to the payment of such bonds being refunded from the same tax source in the event of a deficiency in the moneys and obligations issued by or guaranteed by the United States of America

purchased from the proceeds of the sale of the bonds of this issue and placed in trust for the purpose of providing for payment of principal of and interest on the bonds being refunded*. The owner of this bond must rely on the sufficiency of the moneys and obligations placed irrevocably in trust for payment of the bonds being refunded. The registrar or paying agent may be changed by the District without notice.

_____ has been designated as the initial Bond Registrar and Paying Agent for the Bonds. The Bond Registrar and Paying Agent may be changed by the District without notice to or the consent of Owners.

This bond is transferable by the registered owner in person or by attorney duly authorized in writing at the designated office of the Bond Registrar and Paying Agent. Bonds of this issue are issuable only in fully registered form in the denomination of \$5,000 of principal or the full amount maturing in any year, if less or integral multiples thereof.

The District, the Bond Registrar and Paying Agent may treat the registered owner of this bond as the absolute owner for the purpose of receiving principal and interest and for all other purposes and none of them shall be affected by any notice to the contrary.

The District has caused this bond to be executed by the Chair of its Governing Board and attested by the Clerk of its Governing Board, which signature may be a facsimile signature, and countersigned by the Treasurer of Pima County, Arizona. This bond is not valid or binding upon the District without the manually affixed signature of an authorized representative of the Bond Registrar and Paying Agent. This bond is prohibited from being issued in coupon or bearer form without the consent of the Governing Board of the District, and the occurrence of certain other conditions.

**NORTHWEST FIRE DISTRICT OF PIMA
COUNTY, ARIZONA**

George Carter , Chair, Governing Board

Attest:

Tim Clayton, Clerk, Governing Board

Countersigned:

Beth Ford, Treasurer, Pima County, Arizona

DATE OF AUTHENTICATION AND REGISTRATION: _____

AUTHENTICATION CERTIFICATE

This bond is one of the Northwest Fire District of Pima County, Arizona Refunding Bonds, Series 2016, described in the resolution mentioned herein.

_____,
as Bond Registrar and Paying Agent.

Authorized Representative

-
(INSERT INSURANCE STATEMENT HERE, IF APPLICABLE)

-

FORM OF ASSIGNMENT

The following abbreviations, when used in the inscription on the face of this bond, shall be construed as though they were written out in full according to applicable laws or regulations:

TEN COM - as tenants in common	UNIF	GIFT/TRANS	MIN	ACT-_____
Custodian _____				
TEN ENT - as tenants by the entireties				(Cust)
(Minor)				
JT TEN - as joint tenants with right of		under Uniform Gifts/Transfers to Minors Act		
_____ Survivorship and not as tenants in common				
(State)				

Additional abbreviations may also be used though not in list above

ASSIGNMENT

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

(Name and Address of Transferee)
the within bond and all rights thereunder, and hereby irrevocably constitutes and appoints _____
_____, attorney to transfer the within bond on the books
kept for registration thereof, with full power of substitution in the premises.

Dated _____

Note: The signature(s) on this assignment must correspond with the name(s) as written on the within registered bond in every particular without alteration or enlargement or any change whatsoever.

Signature Guaranteed:

Firm or Bank

Authorized Signature

The signature(s) should be guaranteed by an eligible guarantor pursuant to SEC Rule 17Ad-15

ALL FEES AND TRANSFER COSTS SHALL BE PAID BY THE TRANSFEROR



Northwest Fire District

Refunding Bonds, Series 2016

Presented by:

Mark Reader, Managing Director

Erika Coombs, Vice President

May 2016

Bonds Outstanding

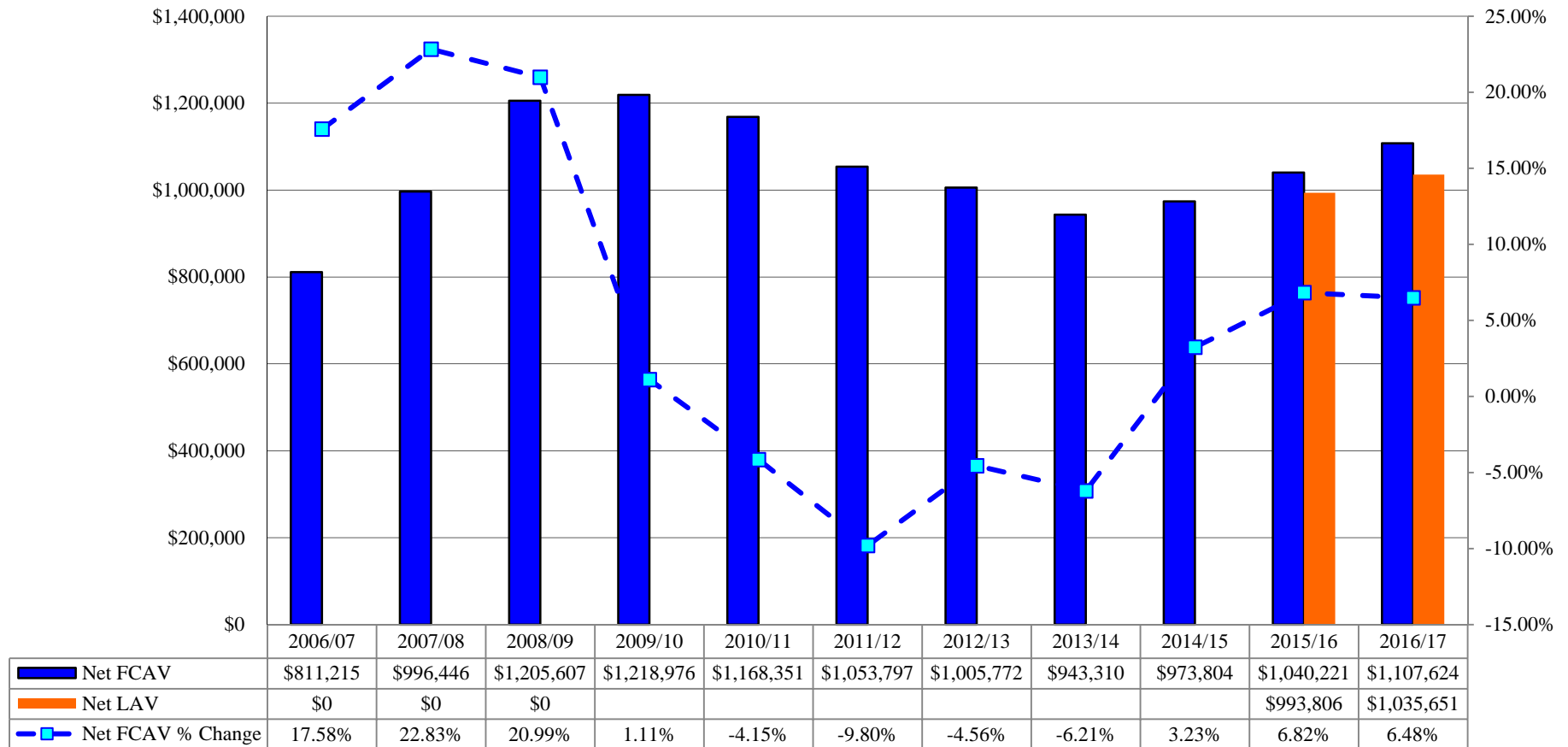
STIFEL

Principal Amount of Bonds Outstanding (\$000s omitted)

Fiscal Year Ending (July 1)	<div> <div>\$10,950,000</div> <div> <div> <div>\$13,470</div> <div>Greater Arizona Development Authority General Obligation Bonds Series 2007A Dated: 5/9/07</div> </div> <div> <div>\$2,950</div> <div>General Obligation Bonds Project of 2004 Tax-Exempt Series A-1 (2010) Dated: 5/13/10</div> </div> <div> <div>\$8,000</div> <div>General Obligation Bonds Project of 2004 Federally Taxable Series A-2 (2010) Dated: 5/13/10</div> </div> <div> <div>\$8,215</div> <div>Refunding Bonds Series 2014 Dated: 12/3/14</div> </div> </div> </div>								Total
	Principal	Coupon	Principal	Coupon	Principal	Coupon	Principal	Coupon	
2016	\$590	4.250%	\$455	4.000%			\$805	2.000%	\$1,850
2017	615	4.000%	475	4.000%			820	2.000%	1,910
2018	640	5.000%			\$495	4.670%	835	2.000%	1,970
2019	675	5.000%			515	4.870%	850	2.000%	2,040
2020	705	5.000%			545	4.990%	870	3.000%	2,120
2021	745	5.000%			570	5.170%	895	3.000%	2,210
2022	780	5.000%			600	5.320%	925	4.000%	2,305
2023	820	4.375%			635	5.470%	965	4.000%	2,420
2024	910	5.000%			670	5.620%	1,000	4.000%	2,580
2025	955	5.000%			705	5.720%			1,660
2026	1,010	5.000%			745	5.820%			1,755
2027	1,060	5.000%			790	5.920%			1,850
2028					840	6.020%			840
2029					890	6.120%			890
	<u>\$9,505</u>		<u>\$930</u>		<u>\$8,000</u>		<u>\$7,965</u>		<u>\$26,400</u>
Call Features:	7/1/18 and After Callable 7/1/17 @ par		Non-Callable		7/1/21 and After Callable 7/1/20 @ par		Noncallable		

Historical Assessed Valuations (\$000s)

STIFEL

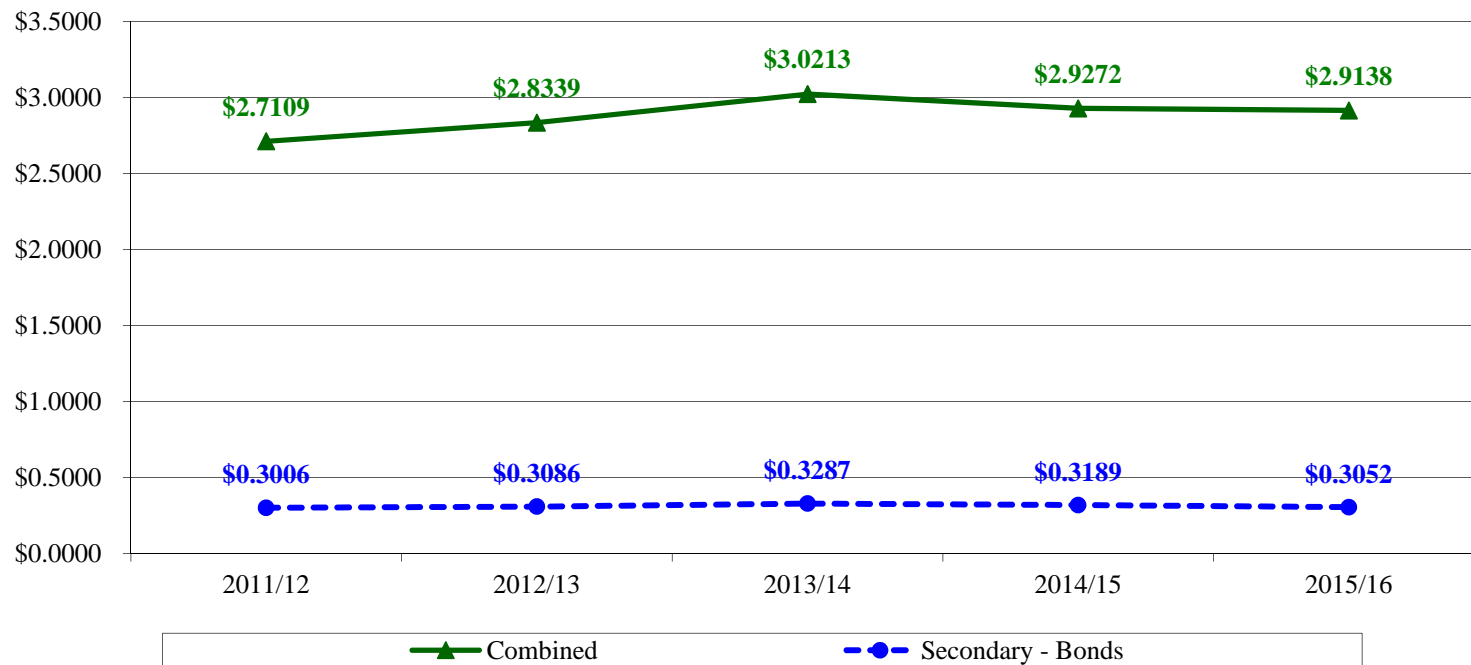


2016/17 Preliminary.

Source: Assessor of the County.

Historical Tax Rates

STIFEL



Five Year Average Tax Rate	
Secondary - Bonds	\$0.3124
Combined Tax Rate	\$2.8814

Source: Assessor of the County.

Detailed Summary

STIFEL

1) Purpose of 2007A Issue:	Construction of training and administrative center; remodeling and relocating fire station
2) Redemption/Call Date:	July 1, 2017 at Par
3) Coupon Range of Bonds :	4.375% - 5.00% (2018-2024)
4) Average Coupon of Refunded Bonds:	4.93%
5) Remaining Average Life of Refunded Bonds:	7.268 years
6) 2007A Callable Bonds:	\$8,300,000

Savings Analysis – Estimated as of 4/28

STIFEL

Level Savings	
Par Amount of Refunding Bonds:	\$8,300,000
Est. All-in True Interest Cost:	2.47%
Estimated Gross Savings:	\$1,100,000
Estimated Net PV Savings (\$):	\$990,000
Estimated Net PV Savings (%):	11.9%
Average Coupon:	3.5%
Average Life:	6.7 years
Estimated Costs of Issuance:	\$155,000
Estimated Tax Rate Reduction 2016/17 – 2026/27	\$0.01

The interest rate and rating assumptions assumed in this presentation are based on current market conditions and similar credits. The District's actual results may differ. Stifel makes no commitment to underwrite at these levels.

Fiscal years 2016/17 through and including 2021/22 assume 2.00% growth and subsequent years assume 0.59% growth.

Tax rates are per \$100 of assessed valuation. Subsequent projected tax rates are not adjusted for interest earnings, arbitrage rebate or delinquent tax collections.

Estimated Savings (Based on Current Market Conditions)

STIFEL

- Net PV Savings: \$~990,000 (11.9% of par value refunded)

Period End July 1	Prior Bonds Being Refunded	Refunding Bonds ²			Gross	PV
	Debt Service	Principal	Interest	Debt Service	Savings	Savings
2016	\$204,938	\$ 185,000	\$16,017	\$ 201,017	\$ 3,920	\$ 3,916
2017	409,875	50,000	258,400	308,400	101,475	100,108
2018	1,049,875	690,000	257,400	947,400	102,475	99,118
2019	1,052,875	710,000	243,600	953,600	99,275	94,085
2020	1,049,125	720,000	229,400	949,400	99,725	92,574
2021	1,053,875	740,000	215,000	955,000	98,875	89,903
2022	1,051,625	760,000	192,800	952,800	98,825	88,037
2023	1,052,625	780,000	170,000	950,000	102,625	89,553
2024	1,106,750	860,000	146,600	1,006,600	100,150	85,640
2025	1,106,250	895,000	112,200	1,007,200	99,050	83,002
2026	1,113,500	935,000	76,400	1,011,400	102,100	83,833
2027	1,113,000	975,000	39,000	1,014,000	99,000	79,652
Totals	\$ 11,364,313	\$ 8,300,000	\$ 1,956,817	\$ 10,256,817	\$ 1,107,495	\$ 989,421

✓ Savings can be structured to achieve objectives

For example:

- 1) Up-front cash flow savings
- 2) Tail-end savings

PV Savings: \$ 989,421

Interest is estimated and represents a spread of the 'AAA' municipal yield index as of 4/28/16 that is greater than the spread of which similar rated credits of similar size, credit quality and amortization are currently pricing, and is subject to change based on market rates at the time of the sale.

Disclosure

STIFEL

Stifel, Nicolaus & Company, Incorporated (“Stifel”) has prepared the attached materials. Such material consists of factual or general information (as defined in the SEC’s Municipal Advisor Rule). Stifel is not hereby providing a municipal entity or obligated person with any advice or making any recommendation as to action concerning the structure, timing or terms of any issuance of municipal securities or municipal financial products. To the extent that Stifel provides any alternatives, options, calculations or examples in the attached information, such information is not intended to express any view that the municipal entity or obligated person could achieve particular results in any municipal securities transaction, and those alternatives, options, calculations or examples do not constitute a recommendation that any municipal issuer or obligated person should effect any municipal securities transaction. Stifel is acting in its own interests, is not acting as your municipal advisor and does not owe a fiduciary duty pursuant to Section 15B of the Securities Exchange Act of 1934, as amended, to the municipal entity or obligated party with respect to the information and materials contained in this communication.

Stifel is providing information and is declaring to the proposed municipal issuer and any obligated person that it has done so within the regulatory framework of MSRB Rule G-23 as an underwriter (by definition also including the role of placement agent) and not as a financial advisor, as defined therein, with respect to the referenced proposed issuance of municipal securities. The primary role of Stifel, as an underwriter, is to purchase securities for resale to investors in an arm’s-length commercial transaction. Serving in the role of underwriter, Stifel has financial and other interests that differ from those of the issuer. The issuer should consult with its’ own financial and/or municipal, legal, accounting, tax and other advisors, as applicable, to the extent it deems appropriate.

These materials have been prepared by Stifel for the client or potential client to whom such materials are directly addressed and delivered for discussion purposes only. All terms and conditions are subject to further discussion and negotiation. Stifel does not express any view as to whether financing options presented in these materials are achievable or will be available at the time of any contemplated transaction. These materials do not constitute an offer or solicitation to sell or purchase any securities and are not a commitment by Stifel to provide or arrange any financing for any transaction or to purchase any security in connection therewith and may not be relied upon as an indication that such an offer will be provided in the future. Where indicated, this presentation may contain information derived from sources other than Stifel. While we believe such information to be accurate and complete, Stifel does not guarantee the accuracy of this information. This material is based on information currently available to Stifel or its sources and is subject to change without notice. Stifel does not provide accounting, tax or legal advice; however, you should be aware that any proposed indicative transaction could have accounting, tax, legal or other implications that should be discussed with your advisors and /or counsel as you deem appropriate.

**Northwest Fire District Governing Board**

5225 West Massingale Rd.
Tucson, AZ 85743

SCHEDULED**MEMORANDUM NO. 2016-65**

Date: May 10, 2016
To: Governing Board
From: Dave Gephart, Finance Director
Type of Action: Formal Action/Motion
Agenda Item: Discussion and Possible Action Approving the 2016-2017 Tentative Budget and Scheduling a Public Hearing on the Budget; Discussion Might Include All Projected District Revenues, Expenditures, and the Tax Rate

RECOMMENDATION:

Approve the proposed tentative budget as presented

MOTION:

Move to accept a Tentative 2016-2017 Budget of \$67,850,342 that includes \$37,276,783 for the General Fund, \$236,744 for the Wildland Fund, \$17,960,000 for the Capital Improvement Fund, \$1,207,493 for the Capital Reserve Fund, \$3,169,322 for the General Obligation Bond Fund, \$5,000,000 for the Medical Self Insurance Fund, \$3,000,000 for the Grants Fund, and \$0 for the Ambulance Fund, and further, to set a hearing for adopting the 2016-2017 budget to be held on Tuesday, June 28, 2016, at 6:00 P.M., at the Northwest Fire District Training Facility, 5125 West Camino Del Fuego Road, Marana, Arizona.

DISCUSSION:

Given the Governing Board direction at the prior meeting, the proposed tentative budget has been balanced by increasing the tax levy. Items included in the proposed budget include a step increase for next fiscal year, as well as backfilling the vacant Business Manager and Division Chief positions. The other significant change from the last budget iteration to note is that a proposed debt issuance in the amount of \$15,000,000 has been included should 1) the bond committee provide a recommendation for an election, 2) the Governing Board accept that recommendation, and 3) the bond election be approved by voters.

As a reminder, once the Tentative Budget is approved, it cannot be increased by the Governing Board. The proposed budget reflects an operating tax rate of \$2.6995 and a debt tax rate of \$.2925 per \$100 of assessed valuation. The total proposed tax rate is estimated at \$2.9920 per \$100 of assessed valuation, with a limited assessed valuation of \$1,035,651,466.

FISCAL IMPACT:

Per the attached budget document

ALTERNATIVES:

Approve the tentative budget with changes

ATTACHMENTS:

- 2016-2017 Tentative Budget (PDF)

**FORM
LB-1****NORTHWEST FIRE DISTRICT NOTICE OF BUDGET HEARING**

A budget hearing of the Northwest Fire District Governing Board will be held on Tuesday, June 28, 2016, at 6:00 P.M., at 5125 W. Camino De Fuego Road, Marana, Arizona. The purpose of this hearing will be to discuss and formally adopt the budget for the fiscal year beginning July 1, 2016. Written comments on the proposed budget may be submitted to the Northwest Fire District Administration Facility at 5225 W. Massingale Road, Tucson, AZ, before 5:00 P.M. on June 28, 2016. A summary of the proposed budget is presented below. A copy of the budget may be inspected or obtained at 5225 W. Massingale Road, Tucson, Arizona 85743 between the hours of 8:00 A.M. and 5:00 P.M. This budget is for: X Annual Period 2-Year Period

County	City	Chairperson of Governing Body	Telephone Number
Pima	Tucson	George Carter	520-887-1010

TENTATIVE BUDGET SUMMARY

TOTAL OF ALL FUNDS		Adopted Budget This Year 2015-2016	Tentative Budget Next Year 2016-2017
Anticipated Requirements	1. Total Personal Services (Less Fire Chief's Salary).....	23,581,773	25,331,978
	2. Fire Chief's Salary.....	150,500	155,015
	3. Total Materials and Supplies	8,853,118	8,123,534
	4. Total Capital Outlay	4,086,690	1,908,000
	5. Total Debt Service	3,018,271	3,014,322
	6. Total Transfers Out.....	3,427,050	1,895,000
	7. Total Contingencies	10,127,172	9,065,000
	8. Total Reserves and Special Payments.....	1,207,493	1,207,493
	9. Total Unappropriated Ending Fund Balance	1,150,000	17,150,000
	10. Total Requirements - add Lines 1 through 9	55,602,067	67,850,342
Anticipated Resources	11. Carryover Funds.....	12,093,618	10,207,493
	12. Total Transfers In.....	3,427,050	1,895,000
	13. Debt Issuance Proceeds.....	-	15,000,000
	14. Total Revenues Except Property Taxes.....	11,123,988	9,761,244
	15. Total Property Taxes Estimated to be Received	28,957,411	30,986,605
	16. Total Resources - add Lines 11 through 15	55,602,067	67,850,342
Estimated Ad Valorem Property Taxes	17. Total Property Taxes Estimated to be Received (line 15)	28,957,411	30,986,605
	18. Plus: Estimated Property Taxes Not To Be Received		
	A. Loss Due to Constitutional Limits		
	B. Discounts Allowed, Other Uncollected Amounts		
	19. Total Tax Levied	28,957,411	30,986,605

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FORM
LB-2FUNDS NOT REQUIRING A
PROPERTY TAX TO BE LEVIED

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Wildland Fund (200)	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
1. Total Personal Services.....	932,758	151,300	178,364
2. Total Materials and Services.....	277,717	48,700	58,380
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers Out.....	-	-	-
6. Total Contingencies.....	-	-	-
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....	394,014	-	-
9. Total Requirements.....	1,604,489	200,000	236,744
10. Carryover Funds.....	126,524	-	-
11. Transfers In.....	-	-	-
12. Debt Issuance Proceeds.....	-	-	-
13. Total Revenues Except Property Taxes.....	1,477,965	200,000	236,744
14. Total Resources Except Property Taxes.....	1,604,489	200,000	236,744
Capital Improvements Fund (400)	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
1. Total Personal Services.....	-	-	-
2. Total Materials and Services.....	232	-	-
3. Total Capital Outlay.....	2,129,172	3,987,050	1,895,000
4. Total Debt Service.....	-	-	-
5. Total Transfers Out.....	-	-	-
6. Total Contingencies.....	-	-	1,065,000
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....	2,086,620	-	15,000,000
9. Total Requirements.....	4,216,024	3,987,050	17,960,000
10. Carryover Funds.....	2,580,925	500,000	1,000,000
11. Transfers In.....	1,500,000	3,427,050	1,895,000
12. Debt Issuance Proceeds.....	-	-	15,000,000
13. Total Revenues Except Property Taxes.....	135,099	60,000	65,000
14. Total Resources Except Property Taxes.....	4,216,024	3,987,050	17,960,000
Medical Self-insurance Fund (110)	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
1. Total Personal Services.....	-	-	-
2. Total Materials and Services.....	2,419,323	3,250,000	3,000,000
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers Out.....	-	-	-
6. Total Contingencies.....	-	-	-
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....	2,038,829	1,000,000	2,000,000
9. Total Requirements.....	4,458,152	4,250,000	5,000,000
10. Carryover Funds.....	1,284,406	1,000,000	2,000,000
11. Transfers In.....	-	-	-
12. Debt Issuance Proceeds.....	-	-	-
13. Total Revenues Except Property Taxes.....	3,173,746	3,250,000	3,000,000
14. Total Resources Except Property Taxes.....	4,458,152	4,250,000	5,000,000

FORM
LB-2FUNDS NOT REQUIRING A
PROPERTY TAX TO BE LEVIED

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Capital Reserve Fund (450)	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
1. Total Personal Services.....	-	-	-
2. Total Materials and Services.....	-	-	-
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers Out.....	-	886,125	-
6. Total Contingencies.....	-	-	-
7. Total Reserves and Special Payments.....	-	1,207,493	1,207,493
8. Total Unappropriated Ending Fund Balance.....	-	-	-
9. Total Requirements.....	-	2,093,618	1,207,493
10. Carryover Funds.....	2,093,618	2,093,618	1,207,493
11. Transfers In.....	-	-	-
12. Debt Issuance Proceeds.....	-	-	-
13. Total Revenues Except Property Taxes.....	-	-	-
14. Total Resources Except Property Taxes.....	2,093,618	2,093,618	1,207,493
Grant & Contracts Fund (480)	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
1. Total Personal Services.....	634,176	-	-
2. Total Materials and Services.....	29,125	-	-
3. Total Capital Outlay.....	43,399	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers Out.....	-	-	-
6. Total Contingencies.....	-	2,500,000	3,000,000
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....	1,199,312	-	-
9. Total Requirements.....	1,906,012	2,500,000	3,000,000
10. Carryover Funds.....	1,113,190	1,000,000	1,000,000
11. Transfers In.....	-	-	-
12. Debt Issuance Proceeds.....	-	-	-
13. Total Revenues Except Property Taxes.....	792,822	1,500,000	2,000,000
14. Total Resources Except Property Taxes.....	1,906,012	2,500,000	3,000,000
Ambulance Fund (300)	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
1. Total Personal Services.....	-	2,452,301	-
2. Total Materials and Services.....	-	1,218,375	-
3. Total Capital Outlay.....	-	87,640	-
4. Total Debt Service.....	-	-	-
5. Total Transfers Out.....	-	-	-
6. Total Contingencies.....	-	127,172	-
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....	-	-	-
9. Total Requirements.....	-	3,885,488	-
10. Carryover Funds.....	-	-	-
11. Transfers In.....	-	-	-
12. Debt Issuance Proceeds.....	-	-	-
13. Total Revenues Except Property Taxes.....	-	3,885,488	-
14. Total Resources Except Property Taxes.....	-	3,885,488	-

FORM
LB-3FUNDS REQUIRING A
PROPERTY TAX TO BE LEVIED

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General Fund	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
1. Total Personal Services.....	23,464,809	21,128,672	25,308,630
2. Total Materials and Services.....	3,818,776	4,331,043	5,060,154
3. Total Capital Outlay.....	5,966	12,000	13,000
4. Total Debt Service.....	-	-	-
5. Total Transfers Out.....	1,500,000	2,540,925	1,895,000
6. Total Contingencies.....		7,500,000	5,000,000
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....	6,396,199	-	-
9. Total Requirements.....	35,185,750	35,512,640	37,276,783
10. Carryover Funds.....	7,826,602	7,500,000	5,000,000
11. Transfers In.....	-	-	-
12. Debt Issuance Proceeds.....	-	-	-
13. Total Revenues Except Property Taxes.....	2,865,344	2,088,500	4,319,500
14. Total Resources Except Property Taxes.....	10,691,946	9,588,500	9,319,500
15. Property Taxes Estimated to Be Received.....	24,493,804	25,924,140	27,957,283
16. Total Resources (add lines 14 and 15).....	35,185,750	35,512,640	37,276,783
17. Property Taxes Estimated to be Received (line 15).....		25,924,140	27,957,283
18. Estimated Property Taxes Not to be Received.....			
A. Loss Due to Constitutional Limit.....		-	-
B. Discounts, Other Uncollected Amounts.....		-	-
19. Total Tax Levied		25,924,140	27,957,283

General Obligation Bond Fund	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
1. Total Personal Services.....	-	-	-
2. Total Materials and Services.....	3,220	5,000	5,000
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	4,025,279	3,018,271	3,014,322
5. Total Transfers Out.....	-	-	-
6. Total Contingencies.....		-	-
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....	982,237	150,000	150,000
9. Total Requirements.....	5,010,736	3,173,271	3,169,322
10. Carryover Funds.....	1,752,040	-	-
11. Transfers In.....	-	-	-
12. Debt Issuance Proceeds.....	-	-	-
13. Total Revenues Except Property Taxes.....	263,990	140,000	140,000
14. Total Resources Except Property Taxes.....	2,016,030	140,000	140,000
15. Property Taxes Estimated to Be Received.....	2,994,706	3,033,271	3,029,322
16. Total Resources (add lines 14 and 15).....	5,010,736	3,173,271	3,169,322
17. Property Taxes Estimated to be Received (line 15).....		3,033,271	3,029,322
18. Estimated Property Taxes Not to be Received.....			
A. Loss Due to Constitutional Limit.....		-	-
B. Discounts, Other Uncollected Amounts.....		-	-
19. Total Tax Levied		3,033,271	3,029,322

FORM
LB-4SUMMARY OF ORGANIZATION
UNIT/PROGRAM BY FUND

Publish ONLY completed portion of this page.

General Fund

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Fire Chief (1200)			
1. Total Personal Services.....	229,476	225,819	235,594
2. Total Materials and Services.....	12,308	18,800	18,800
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	241,784	244,619	254,394

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Fire Ops - Admin (1220)			
1. Total Personal Services.....	332,484	344,378	358,366
2. Total Materials and Services.....	7,703	12,500	18,000
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	340,187	356,878	376,366

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Administration (1230)			
1. Total Personal Services.....	190,410	205,708	277,603
2. Total Materials and Services.....	313,869	415,613	439,737
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	504,279	621,321	717,340

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Human Resources (1240)			
1. Total Personal Services.....	371,783	378,718	385,318
2. Total Materials and Services.....	47,388	90,015	92,195
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	419,171	468,733	477,513

FORM
LB-4SUMMARY OF ORGANIZATION
UNIT/PROGRAM BY FUND

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General Fund

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Finance (1250)			
1. Total Personal Services.....	374,942	467,014	483,434
2. Total Materials and Services.....	74,904	38,130	40,315
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	449,846	505,144	523,749

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Community Affairs (1280)			
1. Total Personal Services.....	124,479	145,135	245,373
2. Total Materials and Services.....	43,255	60,720	45,470
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	167,734	205,855	290,843

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Prevention/Life Safety (2100)			
1. Total Personal Services.....	881,252	1,070,314	963,448
2. Total Materials and Services.....	57,521	83,178	73,572
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	938,773	1,153,492	1,037,020

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Special Projects (2250)			
1. Total Personal Services.....	4,282	7,717	-
2. Total Materials and Services.....	23,200	25,800	37,400
3. Total Capital Outlay.....	5,966	12,000	13,000
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	33,448	45,517	50,400

FORM
LB-4SUMMARY OF ORGANIZATION
UNIT/PROGRAM BY FUND

Publish ONLY completed portion of this page.

General Fund

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Behavioral Health (2300)			
1. Total Personal Services.....	173,153	174,048	178,265
2. Total Materials and Services.....	6,323	3,975	10,525
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	179,476	178,023	188,790

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Training (3100)			
1. Total Personal Services.....	561,072	314,789	439,984
2. Total Materials and Services.....	151,840	183,273	297,314
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	712,912	498,062	737,298

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Fire Operations - Battalion Chiefs (3110)			
1. Total Personal Services.....	1,343,269	1,796,862	1,885,598
2. Total Materials and Services.....	13,366	27,800	18,750
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	1,356,635	1,824,662	1,904,348

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Technical Rescue Team (3210)			
1. Total Personal Services.....	-	-	-
2. Total Materials and Services.....	-	14,850	13,200
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	-	14,850	13,200

FORM
LB-4SUMMARY OF ORGANIZATION
UNIT/PROGRAM BY FUND

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General Fund

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Hazmat (3220)			
1. Total Personal Services.....	-	-	-
2. Total Materials and Services.....	-	10,750	14,500
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	-	10,750	14,500

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Fire/Rescue Services (3300)			
1. Total Personal Services.....	16,555,805	13,934,995	17,509,226
2. Total Materials and Services.....	346,305	328,290	339,328
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	16,902,110	14,263,285	17,848,553

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
EMS (3400)			
1. Total Personal Services.....	830,957	752,082	1,029,825
2. Total Materials and Services.....	183,878	101,285	224,626
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	1,014,835	853,367	1,254,451

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Information Technology (4100)			
1. Total Personal Services.....	386,913	381,760	392,194
2. Total Materials and Services.....	373,518	405,700	574,790
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	760,431	787,460	966,984

FORM
LB-4SUMMARY OF ORGANIZATION
UNIT/PROGRAM BY FUND

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General Fund

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Communications (4150)			
1. Total Personal Services.....	82,556	88,592	91,725
2. Total Materials and Services.....	929,568	921,564	1,116,867
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	1,012,124	1,010,156	1,208,592

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Fleet Services (4200)			
1. Total Personal Services.....	619,375	577,597	563,358
2. Total Materials and Services.....	296,507	657,650	602,850
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	915,882	1,235,247	1,166,208

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Facility Maintenance (4230)			
1. Total Personal Services.....	65,530	68,398	73,574
2. Total Materials and Services.....	397,811	377,720	459,965
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	463,341	446,118	533,539

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Warehouse (4260)			
1. Total Personal Services.....	337,071	194,746	195,743
2. Total Materials and Services.....	539,512	553,430	621,950
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....	876,583	748,176	817,693

FORM
LB-4SUMMARY OF ORGANIZATION
UNIT/PROGRAM BY FUND

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General Fund

Name of Unit/Program/Department	Actual Data Last Year 2014-15	Adopted Budget This year 2015-16	Tentative Budget Next Year 2016-17
Nondepartmental			
1. Total Personal Services.....	-	-	-
2. Total Materials and Services.....	-	-	-
3. Total Capital Outlay.....	-	-	-
4. Total Debt Service.....	-	-	-
5. Total Transfers.....	1,500,000	2,540,925	1,895,000
6. Total Contingencies.....		7,500,000	5,000,000
7. Total Reserves and Special Payments.....	-	-	-
8. Total Unappropriated Ending Fund Balance.....	6,396,199		
9. Total Requirements.....	7,896,199	10,040,925	6,895,000

1. Total Personal Services.....			
2. Total Materials and Services.....			
3. Total Capital Outlay.....			
4. Total Debt Service.....			
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....			
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....			

1. Total Personal Services.....			
2. Total Materials and Services.....			
3. Total Capital Outlay.....			
4. Total Debt Service.....			
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....			
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....			

1. Total Personal Services.....			
2. Total Materials and Services.....			
3. Total Capital Outlay.....			
4. Total Debt Service.....			
5. Total Transfers.....			
6. Total Contingencies.....			
7. Total Reserves and Special Payments.....			
8. Total Unappropriated Ending Fund Balance.....			
9. Total Requirements.....			

**FORM
LB-20**

**RESOURCES
General
(Fund)**

Northwest Fire District

(Name of Municipal Corporation)

	Historical Data			RESOURCE DESCRIPTION	Budget for Next Year 2017		
	Actual		Adopted Budget This Year ____2016____		Proposed By Budget Officer	Approved As Tentative Budget	Adopted Budget
	Second Preceding Year ____2014____	First Preceding Year ____2015____					
	8,897,600	7,826,602	7,500,000	Available cash on hand	5,000,000	5,000,000	-
	461,529	765,668	350,000	Previously levied taxes estimated to be received	400,000	400,000	-
	60,915	59,694	50,000	Interest	50,000	50,000	-
				OTHER RESOURCES			
	-	-	-	Ambulance Revenues	2,300,000	2,300,000	
	389,443	399,975	390,000	FDAT	390,000	390,000	-
	593,575	777,598	850,000	Dispatch revenue	600,000	600,000	-
	13,264	13,303	10,000	Fire protection fees	10,000	10,000	-
	3,408	965	-	Out of District Response Fees	-	-	-
	120,878	213,112	110,000	Prevention review fees	150,000	150,000	-
	15,833	2,002	-	EMS standby revenue	-	-	-
	75,524	147,874	-	EMS ride along fees	-	-	-
	278,959	306,687	275,000	Insurance reimbursements	300,000	300,000	-
	80,250	102,750	-	Rents/leases	45,000	45,000	-
	18,340	20,461	15,000	Facility use	20,000	20,000	-
	886	1,014	-	Donations/contributions	-	-	-
	13,052	19,160	9,000	Training revenue	20,000	20,000	-
	27,829	32,355	27,000	Technology maintenance revenue	32,000	32,000	-
	15,738	2,726	2,500	Miscellaneous	2,500	2,500	-
	11,067,023	10,691,946	9,588,500	Total resources, except taxes to be levied	9,319,500	9,319,500	-
			25,924,140	Taxes estimated to be received	27,015,000	27,957,283	-
	24,650,049	24,493,804		Taxes collected in year levied			
	35,717,072	35,185,750	35,512,640	TOTAL RESOURCES	36,334,500	37,276,783	-

*Includes ending balance from prior year

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

DETAILED REQUIREMENTS

Fire Chief - General
(Name of Organizational Unit - Fund)

Historical Data			REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016		Proposed by Budget Officer	Approved as Tentative Budget	Adopted Budget
Second Preceding Year 2014	First Preceding Year 2015					
150,913	151,342	150,500	Wages	155,015	155,015	
2,074	8,555	3,763	PTO paid out	4,650	4,650	
34,795	36,391	38,361	Benefits	39,317	39,317	
2,217	2,315	2,237	Payroll taxes	2,315	2,315	
25,546	30,873	30,958	Retirement	34,296	34,296	
215,545	229,476	225,819	Total Personal Services	235,594	235,594	-
1,514	1,573	2,200	Cell phones/pagers	2,200	2,200	
30	-	-	Computer/operational supplies	-	-	
2,549	2,164	1,500	Dues, memberships, subscriptions	1,500	1,500	
126	582	1,500	Employee recognition	1,500	1,500	
54	77	100	Office supplies	100	100	
3,844	1,699	3,500	Organizational development	3,500	3,500	
2,560	1,057	2,000	Meals	2,000	2,000	
2,123	2,410	5,000	Training	5,000	5,000	
2,501	2,746	3,000	Travel	3,000	3,000	
15,301	12,308	18,800	Total Materials & Services	18,800	18,800	-
230,846	241,784	244,619	TOTAL REQUIREMENTS	254,394	254,394	-

*Include schedule of pay ranges

FORM
LB-31

DETAILED REQUIREMENTS

Administration - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						
182,429	116,669	134,116	Wages	114,920	185,197		
454	1,010	1,049	Overtime	1,461	1,493		
6,254	2,032	8,030	PTO paid out	3,491	5,601		
45,538	48,111	37,095	Benefits	35,938	48,527		
14,043	8,955	10,133	Payroll taxes	9,170	14,710		
21,105	13,633	15,285	Retirement	13,761	22,075		
269,823	190,410	205,708	Total Personal Services	178,741	277,603	-	
4,184	3,026	3,506	Building & janitorial services	-	-		
1,322	568	1,275	Cell phones/pagers	1,275	1,275		
(7,801)	1,403	2,000	Claim settlement	5,000	5,000		
19,104	-	200	Computer services	200	200		
-	-	5,000	Consultants & professional	29,000	29,000		
-	25,634	3,000	Contract labor	5,000	5,000		
1,157	1,070	1,500	Dues, memberships, subscriptions	1,500	1,500		
-	-	48,000	Election costs	50,000	50,000		
-	4,750	5,000	Engineering & architectural	5,000	5,000		
11,563	13,465	10,900	Equipment rental & services	10,900	10,900		
767	2,134	3,600	Fees	3,600	3,600		
158,573	135,439	170,000	Insurance	170,000	170,000		
1,597	3,002	7,000	Job & legal advertising	7,000	7,000		
49,704	64,790	80,662	Legal	80,662	80,662		
5,788	3,741	6,000	Office & copier supplies	6,000	6,000		
7,024	5,790	8,982	Postage & mailings	9,000	9,000		
93	-	500	Printing & duplicating	500	500		
35	-	200	Professional publications	200	200		
33	215	-	Meals	-	-		
3,424	1,153	2,100	Training	3,000	3,000		
4,620	1,296	2,000	Travel	2,000	2,000		
44,674	46,393	54,188	Utilities	49,900	49,900		
305,861	313,869	415,613	Total Materials & Services	439,737	439,737	-	
575,684	504,279	621,321	TOTAL REQUIREMENTS	618,478	717,340	-	

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

**FORM
LB-31**

DETAILED REQUIREMENTS

Human Resources - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						
231,550	244,693	253,640	Wages	259,765	261,418		
5,636	9,613	6,500	Overtime	2,834	2,867		
8,871	8,341	6,503	PTO paid out	7,878	7,929		
56,527	60,075	61,518	Benefits	60,997	61,030		
17,849	19,586	19,786	Payroll taxes	20,691	20,824		
27,372	29,475	30,771	Retirement	31,051	31,250		
347,805	371,783	378,718	Total Personal Services	383,216	385,318	-	
306	305	350	Building services	350	350		
1,042	1,599	1,650	Cell phones/pagers	1,650	1,650		
-	6,099	-	Contract labor	-	-		
16,125	5,375	-	Consultants & professional	40,000	40,000		
2,485	2,319	3,050	Dues, memberships, subscriptions	3,448	3,448		
7,705	5,570	-	Employee recognition	-	-		
117	3,026	14,500	Evaluation & recruitment	9,000	9,000		
21,443	8,013	25,000	Health services	7,280	7,280		
4,609	2,918	12,000	Job & legal advertising	-	-		
1,298	1,410	2,000	Office supplies	2,000	2,000		
-	-	1,050	Organizational development	10,593	10,593		
18	589	2,000	Printing & duplicating	2,000	2,000		
492	-	1,000	Professional publications	1,000	1,000		
7,652	4,339	21,000	Testing & background services	6,000	6,000		
1,962	1,801	-	Meals	2,500	2,500		
7,509	3,813	4,915	Training	3,743	3,743		
3,613	212	1,500	Travel	2,632	2,632		
-	-	-	Unemployment insurance	-	-	-	
76,376	47,388	90,015	Total Materials & Services	92,195	92,195	-	
424,181	419,171	468,733	TOTAL REQUIREMENTS	475,411	477,513	-	

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

DETAILED REQUIREMENTS

FORM
LB-31

Finance - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						
249,758	267,050	329,145	Wages	334,100	339,804		
452	5,217	2,646	Overtime	2,964	3,018		
4,336	1,944	8,294	PTO paid out	10,112	10,285		
45,845	49,485	61,667	Benefits	62,667	62,778		
18,290	19,673	26,016	Payroll taxes	26,559	27,013		
28,875	31,573	39,246	Retirement	39,856	40,537		
347,556	374,942	467,014	Total Personal Services	476,258	483,434	-	
16,000	23,825	20,000	Accounting & auditing	24,000	24,000		
430	266	600	Cell phones/pagers	300	300		
30,360	30,604	-	Computer services	-	-		
-	6,356	-	Contract labor	-	-		
1,685	1,415	1,400	Dues, memberships, subscriptions	1,415	1,415		
-	-	-	Equipment supplies/services	1,200	1,200		
9,380	7,633	8,000	Interest & bank fees	8,000	8,000		
1,051	1,325	1,600	Office supplies	1,500	1,500		
938	518	780	Printing & duplicating	700	700		
-	-	200	Professional publications	200	200		
-	-	50	Meals	-	-		
1,783	1,249	2,000	Training	1,300	1,300		
1,737	1,713	3,500	Travel	1,700	1,700		
63,364	74,904	38,130	Total Materials & Services	40,315	40,315	-	
410,920	449,846	505,144	TOTAL REQUIREMENTS	516,573	523,749	-	

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

DETAILED REQUIREMENTS

FORM
LB-31

Community Affairs - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						
86,223	79,673	95,633	Wages	95,875	160,332		
9,460	10,846	7,698	Overtime	7,698	9,098		
-	-	2,583	PTO paid out	2,516	5,083		
15,426	16,142	17,846	Benefits	18,062	34,183		
5,979	6,183	8,103	Payroll taxes	6,895	7,979		
12,339	11,635	13,272	Retirement	14,149	28,697		
129,427	124,479	145,135	Total Personal Services	145,194	245,373	-	
2,370	2,352	1,600	Cell phones/pagers	3,500	3,500		
394	11,375	1,400	Consultants	1,400	1,400		
718	1,039	370	Dues, memberships, subscriptions	400	400		
121	105	100	Office supplies	150	150		
-	2,814	660	Photographic supplies	600	600		
5,014	24,698	53,605	Public affairs	49,700	36,150		
-	584	520	Meals	520	520		
285	145	2,325	Training	2,400	2,400		
-	143	140	Travel	350	350		
8,902	43,255	60,720	Total Materials & Services	59,020	45,470	-	
138,329	167,734	205,855	TOTAL REQUIREMENTS	204,214	290,843	-	

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

DETAILED REQUIREMENTS

FORM
LB-31

Prevention and Life Safety
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						
	527,919	588,206	700,669	Wages	624,990	635,320	
	19,667	5,853	31,907	Overtime	7,917	8,075	
	4,019	21,010	18,314	PTO paid out	18,987	19,302	
	126,692	150,131	173,400	Benefits	166,422	167,131	
	30,032	35,678	47,132	Payroll taxes	36,708	37,325	
	71,967	80,374	98,892	Retirement	94,738	96,295	
	780,296	881,252	1,070,314	Total Personal Services	949,763	963,448	-
	6,797	6,235	3,450	Cell phones/pagers	7,500	7,500	
	-	572	-	Computer supplies	-	-	
	11,850	11,280	14,000	Contract labor	11,500	11,500	
	2,426	2,290	4,746	Dues, memberships, subscriptions	4,750	4,750	
	-	-	-	Employee recognition	500	500	
	-	3,563	6,000	Equipment rental	4,000	4,000	
	3,461	-	4,000	Equipment supplies/services	2,000	2,000	
	-	-	5,500	Health services	-	-	
	12,625	600	10,000	Hydrant maintenance	10,000	10,000	
	2,121	2,726	2,400	Office supplies	2,400	2,400	
	871	1,056	3,200	Operational supplies	2,350	2,350	
	610	402	2,500	Printing & duplicating	2,000	2,000	
	703	4,031	1,000	Professional publications	1,000	1,000	
	8,594	9,625	9,000	Public education	9,500	9,500	
	1,800	5,376	3,100	Small tools & instruments	750	750	
	232	610	1,200	Meals	1,200	1,200	
	4,395	6,486	5,460	Training	6,500	6,500	
	1,836	2,669	7,622	Travel	7,622	7,622	
	58,321	57,521	83,178	Total Materials & Services	73,572	73,572	-
	838,617	938,773	1,153,492	TOTAL REQUIREMENTS	1,023,335	1,037,020	-

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

DETAILED REQUIREMENTS

FORM
LB-31

Special Projects - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						
	110,535	2,436	-	Wages	-	-	
	5,816	570	5,891	Overtime	-	-	
	7,005	-	147	PTO paid out	-	-	
	24,822	977	379	Benefits	-	-	
	1,738	194	88	Payroll taxes	-	-	
	1,474	105	1,212	Retirement	-	-	
	151,390	4,282	7,717	Total Personal Services	-	-	
	-	-	-	Accreditation	-	-	
	1,164	25	1,200	Cell phones/pagers	-	-	
	-	-	12,000	Consultants	6,000	6,000	
	10,413	9,000	-	Contract labor	-	-	
	2,180	2,593	2,000	Dues, memberships, subscriptions	9,150	9,150	
	1,201	-	-	Employee recognition	250	250	
	-	3,000	-	Equipment rental	-	-	
	315	1,206	1,500	Equipment supplies/services	2,000	2,000	
	54	-	-	Operational equipment	-	-	
	-	-	300	Printing & duplicating	500	500	
	95	156	300	Professional publications	300	300	
	3,780	1,438	3,500	Small fitness equipment	3,000	3,000	
	74	75	-	Meals	-	-	
	794	3,285	2,500	Training	4,100	4,100	
	1,340	2,422	2,500	Travel	12,100	12,100	
	21,410	23,200	25,800	Total Materials & Services	37,400	37,400	
						-	
	5,526	5,966	12,000	Furniture & equipment	13,000	13,000	
	178,326	33,448	45,517	TOTAL REQUIREMENTS	50,400	50,400	
						-	

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

**FORM
LB-31**

DETAILED REQUIREMENTS

Behavioral Health & Community Services- General
(Name of Organizational Unit - Fund)

	Historical Data			REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
	Actual		Adopted Budget This Year 2016		Proposed by Budget Officer	Approved as Tentative Budget	Adopted Budget
	Second Preceding Year 2014	First Preceding Year 2015					
	123,357	127,319	125,223	Wages	132,429	132,429	
	-	15	1,049	Overtime	-	-	
	5,225	4,278	3,157	PTO paid out	3,119	3,119	
	18,835	19,566	20,875	Benefits	20,052	20,052	
	9,662	9,882	9,902	Payroll taxes	10,369	10,369	
	11,878	12,093	13,842	Retirement	12,294	12,294	
	168,957	173,153	174,048	Total Personal Services	178,265	178,265	-
	2,317	2,367	2,000	Cell phones/pagers	2,000	2,000	
	-	270	125	Dues, memberships, subscriptions	125	125	
	4	-	300	Office supplies	100	100	
	1,675	7	200	Operational supplies	2,000	2,000	
	-	-	-	Printing & duplicating	1,000	1,000	
	478	87	100	Professional publications	100	100	
	-	23	-	Meals	-	-	
	1,604	2,084	300	Training	5,000	5,000	
	-	1,485	200	Travel	200	200	
	-	-	750	Utilities	-	-	
	6,078	6,323	3,975	Total Materials & Services	10,525	10,525	-

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DETAILED REQUIREMENTS

FORM
LB-31

Technical Rescue Team - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015	This Year 2016					
	21,881	-	-	Wages	-	-	
	638	-	-	Holiday pay	-	-	
	20,791	-	-	Overtime	-	-	
	525	-	-	PTO paid out	-	-	
	1,749	-	-	Benefits	-	-	
	615	-	-	Payroll taxes	-	-	
	7,467	-	-	Retirement	-	-	
	53,666	-	-	Total Personal Services	-	-	
	635	-	500	Cell phones/pagers	-	-	
	-	-	-	Equipment services	500	500	
	1,620	-	7,000	Operational supplies & equipment	4,500	4,500	
	-	-	4,100	Protective equipment	5,200	5,200	
	144	-	750	Small tools & instruments	500	500	
	3,450	-	1,000	Training	1,000	1,000	
	4,741	-	1,500	Travel	1,500	1,500	
	10,590	-	14,850	Total Materials & Services	13,200	13,200	
						-	

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

DETAILED REQUIREMENTS

FORM
LB-31

Hazmat - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						
26,094	-	-	Wages	-	-	-	
750	-	-	Holiday pay	-	-	-	
26,306	-	-	Overtime	-	-	-	
379	-	-	PTO paid out	-	-	-	
2,245	-	-	Benefits	-	-	-	
745	-	-	Payroll taxes	-	-	-	
9,390	-	-	Retirement	-	-	-	
65,909	-	-	Total Personal Services	-	-	-	
2,436	-	2,300	Cell phones/pagers	-	-	-	
1,595	-	-	Equipment services	500	500		
1,175	-	4,500	Operational supplies	9,000	9,000		
-	-	-	Professional publications	500	500		
916	-	500	Protective equipment	1,000	1,000		
-	-	450	Small tools & instruments	500	500		
50	-	1,500	Training	1,500	1,500		
477	-	1,500	Travel	1,500	1,500		
6,649	-	10,750	Total Materials & Services	14,500	14,500	-	
72,558	-	10,750	TOTAL REQUIREMENTS	14,500	14,500	-	

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

DETAILED REQUIREMENTS

FORM
LB-31EMS - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						
465,874	450,679	449,111	Wages	609,966	618,572		
4,662	8,162	5,825	Holiday pay	14,992	15,204		
241,855	107,351	75,710	Overtime	73,085	74,121		
22,642	20,158	13,266	PTO paid out	20,941	21,237		
84,982	132,036	91,129	Benefits	137,397	138,063		
10,294	8,174	7,887	Payroll taxes	10,425	10,572		
126,081	104,397	109,154	Retirement	149,940	152,056		
956,390	830,957	752,082	Total Personal Services	1,016,747	1,029,825	-	
4,806	4,616	5,280	Cell phones/pagers	5,280	5,280		
5,105	-	-	Computer services	17,800	17,800		
117,162	90,246	46,974	Consultants & professional	103,646	103,646		
-	9,389	-	Contract labor	-	-		
-	304	534	Dues, memberships, subscriptions	2,135	2,135		
-	-	-	Equipment rental	2,700	2,700		
911	3,544	1,300	Equipment services	1,300	1,300		
-	494	17,500	Exposure control program	2,500	2,500		
1,303	1,497	-	Janitorial services	-	-		
42,280	32,557	-	Legal	-	-		
638	431	500	Office supplies	500	500		
3,865	2,792	5,879	Operational supplies	4,500	4,500		
3,396	-	400	Professional publications	400	400		
-	-	150	Meals	-	-		
18,200	27,084	9,168	Training	69,665	69,665		
51,840	-	-	Training - paramedic school	-	-		
7,402	3,458	7,000	Travel	5,000	5,000		
2,041	7,466	6,600	Utilities	9,200	9,200		
258,949	183,878	101,285	Total Materials & Services	224,626	224,626	-	
-	-	-	Furniture & Equipment	-	-	-	
1,215,339	1,014,835	853,367	TOTAL REQUIREMENTS	1,241,373	1,254,451	-	

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

DETAILED REQUIREMENTS

**FORM
LB-31**

Information Technology - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						
	249,197	264,108	262,030	Wages	261,489	264,588	
	1,344	598	-	Overtime	3,262	3,324	
	7,876	10,576	6,551	PTO paid out	7,943	8,037	
	56,727	60,932	61,639	Benefits	63,237	63,456	
	18,710	19,819	20,546	Payroll taxes	20,861	21,110	
	28,720	30,880	30,994	Retirement	31,305	31,679	
	362,574	386,913	381,760	Total Personal Services	388,096	392,194	-
	-	-	-	Building services	-	-	-
	5,204	6,186	6,250	Cell phones/pagers	6,250	6,250	
	112,769	193,312	167,300	Computer services	267,000	267,000	
	89,993	92,354	65,000	Computer supplies	105,000	105,000	
	-	-	5,300	Consultants & professional	12,000	12,000	
	1,657	4,461	7,250	Dues, memberships, subscriptions	32,000	32,000	
	1,766	10,633	20,000	Equipment services	20,000	20,000	
	138	13	400	Office supplies	400	400	
	46,754	12,208	50,000	Operational supplies	50,000	50,000	
	81	66	2,500	Professional publications	1,500	1,500	
	21,588	664	15,000	Radio maintenance	15,000	15,000	
	9,984	25,371	7,500	Radio parts	2,000	2,000	
	1,330	115	20,000	Training	20,000	20,000	
	8,961	-	11,000	Transmitter fees	12,000	12,000	
	68	-	1,500	Travel	1,500	1,500	
	29,014	28,135	26,700	Utilities	30,140	30,140	
	329,307	373,518	405,700	Total Materials & Services	574,790	574,790	-
	691,881	760,431	787,460	TOTAL REQUIREMENTS	962,886	966,984	-

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

DETAILED REQUIREMENTS

FORM
LB-31

Communications - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						
				</			

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

DETAILED REQUIREMENTS

FORM
LB-31

Fleet Services - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						
475,475	428,472	392,734	Wages	375,971	378,403		
3,764	2,598	5,128	Overtime	5,779	5,801		
1,354	-	9,947	PTO paid out	11,077	11,150		
100,172	106,725	92,641	Benefits	93,641	93,811		
28,938	29,082	31,197	Payroll taxes	30,051	30,245		
61,506	52,498	45,950	Retirement	43,659	43,949		
671,209	619,375	577,597	Total Personal Services	560,178	563,358	-	
875	1,790	2,000	Aerial ladder testing	2,000	2,000		
10,146	6,646	16,500	Batteries	16,500	16,500		
306	305	-	Building services	-	-		
2,952	2,821	3,200	Cell phones/pagers	3,200	3,200		
-	81	-	Computer supplies	-	-		
475	1,276	1,500	Dues, memberships, subscriptions	1,500	1,500		
3,820	6,613	5,500	Equipment supplies/services	10,000	10,000		
-	708	-	Fees	500	500		
222,181	5,300	260,000	Fuel	180,000	180,000		
3,220	3,453	4,000	Ground ladder testing	4,000	4,000		
-	20	-	Office supplies	-	-		
7,705	9,394	12,000	Oil, lubricants, etc.	12,000	12,000		
6,924	4,600	-	Operational supplies	-	-		
562	-	1,000	Professional publications	1,000	1,000		
22,645	11,639	18,000	Shop supplies	18,000	18,000		
7,866	2,363	6,500	Small tools & instruments	6,500	6,500		
43,131	37,600	50,500	Tires & repairs	65,000	65,000		
6,010	607	5,000	Training	5,000	5,000		
4,043	986	7,300	Travel	6,500	6,500		
21,722	21,195	29,650	Utilities	26,150	26,150		
104,573	102,396	125,000	Vehicle parts	125,000	125,000		
118,347	76,714	110,000	Vehicle services	120,000	120,000		
587,503	296,507	657,650	Total Materials & Services	602,850	602,850	-	
12,657	-	-	Furniture & equipment	-	-	-	
1,271,369	915,882	1,235,247	TOTAL REQUIREMENTS	1,163,028	1,166,208	-	

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

**FORM
LB-31**

DETAILED REQUIREMENTS

Facility Maintenance - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						
	40,202	44,020	43,572	Wages	46,301	47,154	
	-	-	911	Overtime	926	943	
	-	-	1,112	PTO paid out	1,417	1,443	
	12,927	14,046	14,056	Benefits	14,497	14,557	
	2,774	3,090	3,485	Payroll taxes	3,721	3,790	
	3,680	4,374	5,262	Retirement	5,584	5,687	
	59,583	65,530	68,398	Total Personal Services	72,446	73,574	-
	1,160	-	-	Building lease	-	-	-
	124,923	61,193	135,000	Building services	135,000	135,000	
	15,666	14,767	25,000	Building supplies	25,000	25,000	
	701	802	800	Cell phones/pagers	800	800	
	-	17,308	15,000	Consultants & professional	20,000	20,000	
	402	253	500	Dues, memberships, subscriptions	-	-	
	44,730	12,970	45,000	Emergency building maintenance	45,000	45,000	
	3,008	2,673	2,500	Equipment rental	30,000	30,000	
	8,885	9,464	10,000	Equipment supplies/services	6,000	6,000	
	1,650	-	-	Fire sprinkler inspection/maintenance	-	-	
	64,658	64,613	20,000	Furnishings & appliances	20,000	20,000	
	-	5,100	11,000	Janitorial services	15,000	15,000	
	9,462	-	-	Operational Supplies & Equipment	-	-	
	7,610	7,430	7,500	Pest control	8,000	8,000	
	82,837	197,948	100,000	Preventive maintenance	150,000	150,000	
	879	717	2,000	Small tools & instruments	2,500	2,500	
	4,330	2,573	3,420	Utilities	2,665	2,665	
	370,901	397,811	377,720	Total Materials & Services	459,965	459,965	-
	430,484	463,341	446,118	TOTAL REQUIREMENTS	532,411	533,539	-

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

FORM
LB-31

DETAILED REQUIREMENTS

Warehouse - General
(Name of Organizational Unit - Fund)

Historical Data				REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Second Preceding Year 2014	Actual	First Preceding Year 2015	Adopted Budget This Year 2016		Proposed by Budget Officer	Approved as Tentative Budget	Adopted Budget
174,706		244,554	131,559	Wages	135,096	136,781	
140		271	1,140	Overtime	1,920	1,954	
1,246		-	3,317	PTO paid out	2,938	2,990	
41,194		45,537	32,629	Benefits	31,275	31,394	
12,761		13,754	10,405	Payroll taxes	10,706	10,842	
20,178		32,955	15,696	Retirement	11,580	11,783	
250,225		337,071	194,746	Total Personal Services	193,515	195,743	-
4,137		3,441	6,000	Batteries	6,000	6,000	
1,379		2,434	2,000	Cell phones/pagers	2,000	2,000	
1,886		3,289	5,000	Consumable rehab goods	3,000	3,000	
19,110		14,438	23,000	Contract labor	-	-	
4,007		-	3,000	Computer supplies	-	-	
911		403	600	Dues, memberships, subscriptions	500	500	
2,085		75	5,000	Equipment rental	500	500	
51,469		50,963	35,000	Equipment supplies/services	35,000	35,000	
1,502		508	1,000	Fire extinguisher inspection/maintenance	1,000	1,000	
29,445		26,584	30,000	Janitorial supplies	25,000	25,000	
70,735		132,121	90,000	Medical supplies	90,000	90,000	
7,017		4,680	7,600	Office supplies	7,600	7,600	
40,219		31,849	70,000	Operational equipment & supplies	139,000	139,000	
-		-	-	Preventive maintenance	16,000	16,000	
968		1,072	2,000	Printing & duplicating	2,000	2,000	
214		-	-	Professional publications	-	-	
173,670		117,880	130,000	Protective equipment	130,000	130,000	
20,847		10,985	22,000	SCBA supplies/services	22,000	22,000	
11,081		9,423	15,000	Station supplies	15,000	15,000	
-		-	-	Meals	-	-	
2,811		128	2,000	Training	3,000	3,000	
787		-	1,000	Travel	2,500	2,500	
119,506		122,391	93,490	Uniforms	112,800	112,800	
6,767		6,848	9,740	Utilities	9,050	9,050	
570,553		539,512	553,430	Total Materials & Services	621,950	621,950	-
-		-	-	Furniture	-	-	-
820,778		876,583	748,176	TOTAL REQUIREMENTS	815,465	817,693	-

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

DETAILED REQUIREMENTS

FORM
LB-31

Nondepartmental - General
(Name of Organizational Unit - Fund)

Historical Data					REQUIREMENTS DESCRIPTION	Budget for Next Year 2017		
Actual		Adopted Budget		Proposed by Budget Officer		Approved as Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015	This Year 2016						
	1,798,223	1,500,000	2,540,925	Transfers out	1,895,000	1,895,000		
	-	-	7,500,000	Contingency	5,000,000	5,000,000		
	7,826,602	6,396,199		Ending balance (prior years)				
			-	UNAPPROPRIATED ENDING FUND BALANCE	-	-	-	
	35,717,072	35,185,750	35,512,640	TOTAL REQUIREMENTS	36,620,077	37,276,783	-	

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

FORM
LB-10

SPECIAL FUND
RESOURCES AND REQUIREMENTS

Medical Self Insurance Fund

Northwest Fire District

Historical Data			(Fund)		(Name of Municipal Corporation)		
Second Preceding Year 2014	Actual First Preceding Year 2015	Adopted Budget This Year 2016	DESCRIPTION RESOURCES AND REQUIREMENTS		Proposed By Budget Officer	Approved As Tentative Budget	Adopted Budget
			RESOURCES				
	271,292	1,284,406	Cash on hand		2,000,000	2,000,000	
	-	-	Previously levied taxes estimated to be received		-	-	-
	-	-	Earnings from temporary investments		-	-	-
	2,710,096	3,173,746	Billings from other funds		3,000,000	3,000,000	
	-	-	Transferred from other funds		-	-	-
	2,981,388	4,458,152	Total Resources, except taxes to be levied		5,000,000	5,000,000	
	-	-	Taxes estimated to be received		-	-	-
	-	-	Taxes collected in year levied		-	-	-
	2,981,388	4,458,152	TOTAL RESOURCES		5,000,000	5,000,000	-
			REQUIREMENTS				
	-	-	Wages		-	-	-
	-	-	Benefits		-	-	-
	-	-	Payroll taxes		-	-	-
	-	-	Retirement		-	-	-
	-	-	Total Personal Services		-	-	-
	1,696,982	2,419,323	Medical Claims		3,000,000	3,000,000	
	-	-	Consultants & Professional		-	-	-
	1,696,982	2,419,323	Total Materials & Services		3,000,000	3,000,000	-
			Contingency				
	1,284,406	2,038,829	Ending balance (prior years)		-	-	-
			UNAPPROPRIATED ENDING FUND BALANCE		2,000,000	2,000,000	
	2,981,388	4,458,152	TOTAL REQUIREMENTS		5,000,000	5,000,000	-

SPECIAL FUND
RESOURCES AND REQUIREMENTS

FORM
LB-10

Wildland Fund Northwest Fire District

(Fund)							(Name of Municipal Corporation)		
Historical Data				DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2017				
Actual		Adopted Budget This Year _____2016_____	Proposed By Budget Officer		Approved As Tentative Budget	Adopted Budget			
Second Preceding Year _____2014_____	First Preceding Year _____2015_____								
				RESOURCES					
	(315,838)	126,524	-	Cash on hand	-	-	-		
	-	-	-	Previously levied taxes estimated to be received	-	-	-		
	-	-	-	Earnings from temporary investments	-	-	-		
	257,868	-	-	Transferred from other funds	-	-	-		
	2,263,339	1,477,965	200,000	Intergovernmental	236,744	236,744	236,744		
	2,205,369	1,604,489	200,000	Total Resources, except taxes to be levied	236,744	236,744	236,744	-	
			-	Taxes estimated to be received	-	-	-		
	-	-	-	Taxes collected in year levied					
	2,205,369	1,604,489	200,000	TOTAL RESOURCES	236,744	236,744	236,744	-	
				REQUIREMENTS					
	698,815	199,000	55,422	Wages	72,501	72,501	72,501		
	828,697	463,606	61,815	Overtime	37,600	37,600	37,600		
	154,104	178,840	22,060	Benefits	33,030	33,030	33,030		
	55,141	28,849	6,211	Payroll taxes	11,010	11,010	11,010		
	170,979	62,463	16,368	Retirement	24,222	24,222	24,222		
	1,907,736	932,758	151,300	Total Personal Services	178,364	178,364	178,364		
	3,496	1,115	-	Cell phones & pagers	-	-	-		
	504	-	4,700	Contract - aircraft services	4,700	4,700	4,700		
	-	-	-	Contract labor	-	-	-		
	75	-	-	Dues, memberships & subscriptions	-	-	-		
	84	96	4,000	Equipment supplies	20,280	20,280	20,280		
	4,346	1,272	-	Equipment services	-	-	-		
	1,036	-	-	Equipment rental	-	-	-		
	525	180,000	-	Fuel	4,000	4,000	4,000		
	10,881	-	-	Health services	-	-	-		
	564	-	-	Job & legal advertising	-	-	-		
	220	-	-	Meals & entertainment	-	-	-		
	826	123	-	Office & computer supplies	-	-	-		
	28,820	1,036	10,000	Operational supplies	200	200	200		
	135	-	-	Testing & background services	-	-	-		
	13,591	-	15,000	Training	15,000	15,000	15,000		
	60,524	62,753	15,000	Travel	13,900	13,900	13,900		
	30,324	22,167	-	Unemployment insurance	-	-	-		
	3,859	168	-	Uniforms	300	300	300		
	11,299	8,987	-	Utilities	-	-	-		
	171,109	277,717	48,700	Total Materials & Services	58,380	58,380	58,380	-	
	-	-	-	Vehicles	-	-	-		
	-	-	-	Total Capital Outlay	-	-	-		
			-	Contingency	-	-	-		
	-	-	-	Transfer to capital fund	-	-	-		
	126,524	394,014	-	Ending balance (prior years)	-	-	-		
			-	UNAPPROPRIATED ENDING FUND BALANCE	-	-	-		
	2,205,369	1,604,489	200,000	TOTAL REQUIREMENTS	236,744	236,744	236,744	-	

SPECIAL FUND RESOURCES AND REQUIREMENTS

FORM
LB-10

Grant & Contracts Fund
(Fund)
Northwest Fire District
(Name of Municipal Corporation)

Historical Data			DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2017		
Second Preceding Year 2014	Actual First Preceding Year 2015	Adopted Budget This Year 2016		Proposed By Budget Officer	Approved As Tentative Budget	Adopted Budget
			RESOURCES			
1,209,535	1,113,190	1,000,000	Cash on hand	1,000,000	1,000,000	
-	-	-	Transferred from other funds	-	-	-
261,721	792,822	1,500,000	Grant proceeds	2,000,000	2,000,000	
1,471,256	1,906,012	2,500,000	Total Resources, except taxes to be levied	3,000,000	3,000,000	-
			Taxes estimated to be received	-	-	-
			Taxes collected in year levied			
1,471,256	1,906,012	2,500,000	TOTAL RESOURCES	3,000,000	3,000,000	-
			REQUIREMENTS			
30,060	447,387		Wages	-	-	-
81	25,421	-	Overtime	-	-	-
577	68,139	-	Benefits	-	-	-
234	6,596	-	Payroll taxes	-	-	-
4,799	86,633	-	Retirement	-	-	-
35,751	634,176	-	Total Personal Services	-	-	-
42,722	17,836	-	Operational supplies/equipment	-	-	-
2,081	11,289	-	Training, travel & lodging	-	-	-
-	-	-	Smoke detectors	-	-	-
59,248	-	-	Other			
104,051	29,125	-	Total Materials & Services	-	-	-
218,284	27,542	-	Furniture & Equipment	-	-	-
-	15,857	-	Hydrants	-	-	-
218,284	43,399	-	Total Capital Outlay	-	-	-
		2,500,000	Contingency	3,000,000	3,000,000	
1,113,190	1,199,312		Ending balance (prior years)			
		-	UNAPPROPRIATED ENDING FUND BALANCE	-	-	-
1,471,276	1,906,012	2,500,000	TOTAL REQUIREMENTS	3,000,000	3,000,000	-

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)

**BONDED DEBT
RESOURCES AND REQUIREMENTS**

Bond Debt Payments are for:

- ☐ Revenue Bonds or
☒ General Obligation Bonds

Debt Service

Northwest Fire District

(Name of Municipal Corporation)

Historical Data				DESCRIPTION OF RESOURCES AND REQUIREMENTS		Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed By Budget Officer			Approved As Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015							
				Resources				
	1,643,400	1,752,040	-	-	-	-	-	
	55,006	93,497	-	-	-	-	-	
	5,153	6,348	-	-	-	-	-	
	144,425	144,255	140,000	140,000	140,000	140,000		
	-	19,890	-	-	-	-	-	
	1,847,984	2,016,030	140,000	140,000	140,000	140,000	-	
			3,033,271	3,029,322	3,029,322	3,029,322		
	3,009,160	2,994,706						
	4,857,144	5,010,736	3,173,271	3,169,322	3,169,322	-		
	1,595	3,220	5,000	5,000	5,000			
	-	250,000	805,000	820,000	820,000			
	645,000	996,560	-	-	-			
	520,000	545,000	570,000	590,000	590,000			
	425,000	440,000	455,000	475,000	475,000			
	1,590,000	2,231,560	1,830,000	1,885,000	1,885,000	-		
	-	138,522	234,750	218,650	218,650			
	479,062	660,396	-	-	-	-		
	517,988	495,342	471,662	447,013	447,013			
	516,459	499,459	481,859	463,659	463,659			
	1,513,509	1,793,719	1,188,271	1,129,322	1,129,322	-		

**SPECIAL FUND
RESOURCES AND REQUIREMENTS**

Northwest Fire District

(Fund)
Ambulance Fund

Historical Data			DESCRIPTION RESOURCES AND REQUIREMENTS	Proposed By Budget Officer	Approved As Tentative Budget	Adopted Budget
Second Preceding Year 2014	First Preceding Year 2015	Adopted Budget This Year 2016				
			RESOURCES			
-	-	-	Cash on hand	-	-	
-	-	-	Previously levied taxes estimated to be received	-	-	
-	-	-	Earnings from temporary investments	-	-	
-	-	-	Transferred from other funds	-	-	
-	-	3,885,488	Net Ambulance Billings	-	-	
-	-	3,885,488	Total Resources, except taxes to be levied	-	-	-
			Taxes estimated to be received	-	-	
			Taxes collected in year levied	-	-	
-	-					
-	-	3,885,488	TOTAL RESOURCES	-	-	
			REQUIREMENTS			
-	-	1,763,062	Wages	-	-	
-	-	284,083	Benefits	-	-	
-	-	47,856	Payroll taxes	-	-	
-	-	357,300	Retirement	-	-	
-	-					
-	-	2,452,301	Total Personal Services	-	-	-
-	-	3,336	Office supplies	-	-	
-	-	63,960	Operational supplies	-	-	
-	-	829	Advertising	-	-	
-	-	3,440	Audit and accounting	-	-	
-	-	14,832	Training	-	-	
-	-	116,424	Dispatch	-	-	
-	-	12,510	Uniforms	-	-	
-	-	19,877	Fuel	-	-	
-	-	39,431	Insurance	-	-	
-	-	2,564	License & registration	-	-	
-	-	5,109	Medical director	-	-	
-	-	5,046	Postage	-	-	
-	-	1,500	Printing	-	-	
-	-	2,000	Dues & subscriptions	-	-	
-	-	588,808	Bad debt	-	-	
-	-	197,644	Collection fees	-	-	
-	-	5,926	Legal	-	-	
-	-	2,107	Meals & entertainment	-	-	
-	-	72,000	Rent	-	-	
-	-	56,163	Repairs & maintenance	-	-	
-	-	669	Travel	-	-	
-	-	4,200	Telephone	-	-	
-	-	1,218,375	Total Materials & Services	-	-	-
-	-	87,640	Capital Vehicles	-	-	
-	-	87,640	Total Capital Outlay	-	-	
-	-	127,172	Contingency	-	-	
-	-					
-	-		Ending balance (prior years)	-	-	
-	-	-	UNAPPROPRIATED ENDING FUND BALANCE	-	-	-
-	-	3,885,488	TOTAL REQUIREMENTS	-	-	-

RESERVE FUND
RESOURCES AND REQUIREMENTS

Capital Reserve Northwest Fire District

(Fund) (Name of Municipal Corporation)

Historical Data				DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2017		
Actual		Adopted Budget This Year 2016	Proposed By Budget Officer		Approved As Tentative Budget	Adopted Budget	
Second Preceding Year 2014	First Preceding Year 2015						

Attachment: 2016-2017 Tentative Budget (2016-65 : Tentative Budget)



Northwest Fire District Governing Board

5225 West Massingale Rd.
Tucson, AZ 85743

7.C

SCHEDULED

MEMORANDUM NO. 2016-66

Date: May 10, 2016
To: Governing Board
From: Patricia Aguilar, Administrative Services Director
Type of Action: Formal Action/Motion
Agenda Item: Executive [Closed] Session, Pursuant to A.R.S. 38-431.03 (A)(1) & (4), for Review and Discussion Concerning the 2015/2016 Fire Chief's Performance Appraisal Results and Possible Increase to the Fire Chief's Compensation.

RECOMMENDATION:

Go into Executive Session for this item

MOTION:

Move to enter into Executive Session for discussion of Performance Appraisal results related to the Fire Chief.

[*Board Chair*] The following persons are asked to join the Board in executive session: Chief Brandt, Thomas Benavidez and Patricia Aguilar.

[*After the executive session is over*] Move to close the executive session.

DISCUSSION:

None

FISCAL IMPACT:

None

ALTERNATIVES:

Discuss in open forum if agreed to by the Fire Chief, Michael J. Brandt



Northwest Fire District Governing Board

5225 West Massingale Rd.
Tucson, AZ 85743

7.D

SCHEDULED

MEMORANDUM NO. 2016-67

Date: May 10, 2016
To: Governing Board
From: Patricia Aguilar, Administrative Services Director
Type of Action: Formal Action/Motion
Agenda Item: Discussion and Possible Action Concerning the Compensation and Employment Performance of the Fire Chief

RECOMMENDATION:

Report on overall performance after Executive Session and discuss the possible approval of an increase in salary for the Fire Chief.

MOTION:

Move to approve the 2015/2016 Fire Chief's Performance Appraisal Results and a _____% increase to his base salary for an annual salary of \$_____.

Or

Move to approve the 2015/2016 Fire Chief's Performance Appraisal Results and no increase to his base salary at this time.

DISCUSSION:

Pursuant to the terms of the Chief's contract, the Board is required to annually review the performance of the Chief in March or April. The process, at a minimum, must include the opportunity for both parties to: (1) prepare a written evaluation, (2) meet and discuss the evaluation, and (3) present a written summary of the evaluation results. The Chief's contract also provides that the Board must give consideration, after the first year and prior to the adoption of a tentative budget, to increasing the Chief's salary.

The Fire Chief's contract is provided for reference at this meeting. The actual contract will be considered for renewal at the May Governing Board Meeting.

FISCAL IMPACT:

Based on the Governing Board's direction

ALTERNATIVES:

Based on the Governing Board's direction

Memorandum 2016-67

Meeting of May 10, 2016

ATTACHMENTS:

- FC Employment Agreement (PDF)

EMPLOYMENT AGREEMENT

This Employment Agreement ("Agreement") is entered into this 1st day of July, 2015, by and between the Northwest Fire District, a duly constituted Arizona fire district ("Employer") and Michael J. Brandt ("Employee").

RECITALS

- A. Employee has served Employer since April 4, 2005. On October 1, 2012, Employee was appointed by Employer to serve as Interim Fire Chief.
- B. Before being appointed to serve as Interim Fire Chief, Employee served Employer as Assistant Fire Chief.
- C. Employer has reviewed and considered Employee's performance and desires to engage Employee as Fire Chief, upon the specific terms set forth below.

TERMS

NOW, THEREFORE, Employer and Employee agree as follows:

Section 1: Term

This Agreement shall remain in full force in effect from the above date, until June 30, 2017, or until sooner terminated by the Employer or Employee as provided in Sections 6, 7 or 8 of this Agreement.

Section 2: Duties and Authority

- A. Employee shall spend his full time and best effort on behalf of the Employer as Fire Chief and shall carry out the responsibilities described in the job description, attached hereto as Exhibit A to this Agreement and incorporated herein by this reference.

Section 3: Compensation

- A. Employer agrees to pay Employee an annual base salary of \$155,015.00 payable in installments at the same time that the other management employees of the Employer are paid.
- B. This Agreement shall be automatically amended to reflect any salary adjustments that are provided or required by the Employer's compensation policies.
- C. Consideration shall be given after the first year, prior to adoption of a tentative budget, to increase Employee's compensation hereunder.

Section 4: Benefits

- A. Employee shall be entitled to reimbursement of legal expenses incurred within the scope of his employment, upon Board approval.
- B. Employee shall be entitled to 10 Administrative Leave days in addition to the paid time-off benefit provided for in the District's Policy Manual (the "Manual").
- C. Employee shall be entitled to a staff vehicle for Employer business. In the event that a staff vehicle is not available to Employee, he shall be entitled to mileage reimbursement from Employer, for use of Employee's personal vehicle, at the current federal reimbursement rate.
- D. Employee shall be entitled to reimbursement for his graduate coursework. The rate of reimbursement shall be 100% of the amount charged by the University to the Employee – Not to exceed \$2,500 per Agreement year. Section 19 (I) of the Manual [requiring reimbursement of tuition to Employer in the event of separation] shall not be applicable.
- E. Employee shall receive a contribution of 11.2% of his base salary to his 457 Deferred Compensation Plan.
- F. Employee shall be entitled to an annual clothing allowance, pursuant to Employer's Standard Operating Procedures.
- G. Employee shall also be entitled to the following benefits described in the Manual, as follows:
 - 1. Paid Time-off, pursuant to sections 9.1, 9.2, 9.3, 9.5, 9.6, 9.7, 9.8, 9.9, 9.10, 9.11, and 9.13 of the Manual.
 - 2. Holidays, pursuant to section 10 of the Manual.
 - 3. Post-Employment Health Plan, pursuant to section 11 of the Manual.
 - 4. .
 - 5. Insurance Benefits, pursuant to section 13 of the Manual.
 - 6. Statutory Benefits, pursuant to section 14 of the Manual.
 - 7. Employee Assistance Program, pursuant to section 16 of the Manual.
 - 8. Critical Incident Stress Management, pursuant to section 17 of the Manual.
 - 9. Educational Assistance, pursuant to section 19 of the Manual.
 - 10. Emergency Payroll Advance, pursuant to section 20.7 of the Manual.

Section 5: Expenses

- A. Employer agrees to budget for and to pay for professional dues and subscriptions of the Employee necessary for continuation and full participation in national, regional, state, and local associations, and organizations necessary and desirable for the

Employee's continued professional participation, growth, and advancement, and for the good of the Employer.

- B. Employer agrees to budget for and to pay for travel and subsistence expenses of Employee for professional and official travel, meetings, and occasions to adequately continue the professional development of Employee and to pursue necessary official functions for Employer, including but not limited to AFDA conferences, and such other national, regional, state, and local governmental groups and committees in which Employee may serve as a member.
- C. Employer also agrees to budget for and to pay for travel and subsistence expenses of Employee for short courses, institutes, and seminars that are necessary for the Employee's professional development and for the good of the Employer.
- D. Employer recognizes that certain expenses of a non-personal, but job related, nature are incurred by Employee, and agrees to reimburse or to pay said general expenses. The finance director is authorized to disburse such moneys upon receipt of duly executed expense or petty cash vouchers, receipts, statements or personal affidavits. The Employer acknowledges the value of having Employee participate and be directly involved in local civic clubs or organizations. Accordingly, Employer shall pay for the reasonable membership fees and/or dues to enable the Employee to become an active member in local civic clubs or organizations.
- E. Employer agrees to provide to Employee certain technological and communications devices as are appropriate for him to carry-out his duties and maintain communication, such as, a laptop computer and smart-phone device.

Section 6: Termination

- A. For the purposes of this Agreement, termination shall occur when:
 - 1. The majority of the Governing Board votes to terminate the Employee at a duly authorized public meeting.
 - 2. If the legislature acts to amend any provisions of the Arizona Revised Statutes pertaining to the role, powers, duties, authority, or responsibilities of the Employee's position that substantially changes the form of government, the Employee shall have the right to declare that such amendments constitute termination.
 - 3. If the Employer reduces the base salary, compensation or any other financial benefit of the Employee, unless it is applied in no greater percentage than the average reduction of all department heads, such action shall constitute a breach of this Agreement and will be regarded as a termination.
 - 4. If the Employee submits his resignation following an offer to accept resignation made by the Governing Board then the Employee may declare a termination as of the date of the offer. Resignation by the Chief must be submitted in writing, unconditionally, to the Board Chair.

5. Breach of contract declared by either party with a 30 day cure period for either Employee or Employer. Written notice of a breach of contract shall be provided in accordance with the provisions of Section 14.

Section 7: Severance Pay

- A. Severance shall be paid to the Employee when employment is terminated as defined in Section 6. Employer shall provide a severance payment equal to six months' salary at the current rate of pay. This severance shall be paid in the normal course of business, unless otherwise agreed to by the Employer and the Employee.
- B. During the total severance pay period, the Employee shall also be compensated for all benefits as described in section 4.
- C. Notwithstanding the above, if the Employee is terminated for conviction of any felony, be it committed within or without the scope of employment, or of a misdemeanor committed within the scope of employment, the Employee shall not be entitled to any severance pay. However, this subsection is only intended to apply to acts of Employee occurring after April 4, 2005 [original date of hire].

Section 8: Voluntary Resignation

- A. Should the Employee wish to resign without first receiving an offer of resignation, he may do so, but must provide a minimum of 60 days written notice to Employer.
- B. In the event of voluntary resignation hereunder, Employee shall not be entitled to receive any severance pay.

Section 9: Performance Evaluation

- A. Employer shall annually review the performance of the Employee in March or April. The process, at a minimum, shall include the opportunity for both parties to: (1) prepare a written evaluation, (2) meet and discuss the evaluation, and (3) present a written summary of the evaluation results. The final written evaluation should be completed and delivered to the Employee at least 15 days before the evaluation meeting.

Section 10: Hours of Work

- A. It is recognized that the Employee must devote a great deal of time outside the normal office hours on business for the Employer, and to that end Employee shall be allowed to establish an appropriate work schedule. The Parties contemplate that the Employee, as Fire Chief, will spend at least forty hours per week on District business.

Section 11: Outside Activities

- A. The employment provided for by this Agreement shall be the Employee's sole employment. Recognizing that certain outside consulting or teaching opportunities provide indirect benefits to the Employer and the community, the Employee may elect to accept limited teaching, consulting or other business opportunities with the

understanding that such arrangements shall not constitute interference, nor a conflict of interest, with respect to his responsibilities under this Agreement.

Section 12: Indemnification

- A. Beyond that required under Federal, State or Local Law, Employer shall defend, save harmless and indemnify Employee against any tort, professional liability claim or demand or other legal action, whether groundless or otherwise, arising out of an alleged act or omission occurring in the performance of Employee's duties as Fire Chief or resulting from the exercise of judgment or discretion in connection with the performance of his duties or responsibilities, unless the act or omission involved willful or wanton conduct. The Employee may request and the Employer shall not unreasonably refuse to provide independent legal representation at Employer's expense and Employer may not unreasonably withhold approval. Legal representation, provided by Employer for Employee, shall extend until a final determination of the legal action including any appeals brought by either party. The Employer shall indemnify Employee against any and all losses, damages, judgments, interest, settlements, fines, court costs and other reasonable costs and expenses of legal proceedings including attorneys fees, and any other liabilities incurred by, imposed upon, or suffered by such Employee in connection with or resulting from any claim, action, suit, or proceeding, actual or threatened, arising out of or in connection with the performance of his or her duties. Any settlement of any claim must be made with prior approval of the Employer in order for indemnification, as provided in this Section, to be available. Employee recognizes that Employer shall have the right to compromise and settle any claim or suit; unless, said compromise or settlement is of a personal nature to Employee and Employee is a party to the suit. **Further, Employer agrees to pay all reasonable litigation expenses of Employee throughout the pendency of any litigation to which the Employee is a party, witness or advisor to the Employer. Such expense payments shall continue beyond Employee's service to the Employer as long as litigation is pending.**

Section 13: Other Terms and Conditions of Employment

- B. The Employer, only upon agreement with Employee, shall fix any such other terms and conditions of employment, as it may determine from time to time, relating to the performance of the Employee, provided such terms and conditions are not inconsistent with or in conflict with the provisions of this Agreement or any law.

Section 14: Notices

- A. Any notice permitted or required under this Agreement shall be in writing, personally delivered or mailed, first class mail, postage prepaid, to the addressee at the address set forth below. Notice shall be deemed complete upon delivery in person or three (3) business days after mailing. The parties may change their addresses for notice from

time to time by notice in writing to the other parties. The parties shall be given notice at:

Employer: Northwest Fire District
Attn. Board Chair
5225 W. Massingale Road
Tucson, Arizona 85743

Copy to: Thomas A. Benavidez
7400 N. Oracle Rd., Suite 143
Tucson, Arizona 85704

Employee: Michael J. Brandt
6929 W. Sweetwater Dr.
Tucson, Arizona 85745

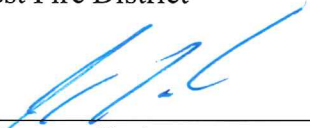
Copy to:

Section 15: Miscellaneous

- A. Employee and Employer acknowledge that the Employer has adopted the Manual and that the specific terms and conditions of this Agreement shall supersede the provisions of the Manual to the extent that they conflict with this Agreement.
- B. This Agreement shall be governed by Arizona law and venue for any dispute resolution shall be in Pima County.
- C. This Agreement is subject to cancellation for conflict of interest pursuant to A.R.S. 38-511. However, the parties acknowledge that Employee has an obvious financial interest herein.
- D. This Agreement sets forth and establishes the entire understanding between the Employer and the Employee relating to the employment of the Employee by the Employer. Any prior agreements, be they oral or written, or discussions or representations by or between the parties are merged into and rendered null and void by this Agreement. The parties by mutual written agreement may amend any provision of this Agreement during the life of the Agreement. Such amendments shall be incorporated and made a part of this Agreement.
- E. This Agreement shall be binding on the Employer and the Employee as well as their heirs, assigns, executors, personal representatives and successors in interest.
- F. The invalidity or partial invalidity of any portion of this Agreement will not affect the validity of any other provision. In the event that any provision of this Agreement is held to be invalid, the remaining provisions shall be deemed to be in full force and effect as if they have been executed by both parties subsequent to the expungement or judicial modification of the invalid provision.

Employer:

Northwest Fire District

By: 
George Carter, Chairperson
Date: 6-23-15

Employee:

Michael J. Brandt



Michael J. Brandt
Date: 6/24/15

EXHIBIT A
[Job Description]



Northwest Fire District

Position Description

FIRE CHIEF

Reports to:	Governing Board	FLSA:	Exempt - Executive
Division:	Suppression	Status:	Full-Time
Location:	Administration	Grade:	N/A
Reviewed:	<i>Governing Board Approved 5/24/2011</i>	Revised:	05/11
Supervises:	Assistant Fire Chiefs Director of Finance Administrative Services Director Public Information Officer		

POSITION SUMMARY

The fundamental reason this classification exists is to direct and manage all firefighting, fire prevention, and fire service activities of the Northwest Fire District. The Fire Chief is responsible, though study and consultation with the Governing Board, for developing recommendations for the protection of life and property in the District. Administrative duties include leading, planning, directing, and controlling District activities, including: recruitment of personnel, purchase of equipment, control of expenditures, preparation of budget estimates, and the assignment of personnel and equipment. The Fire Chief consults with the Governing Board on problems of policy and planning, but works independently in supervising technical operations. Work in this assignment requires the demonstration of continuous effort to improve operations, decrease turnaround times, streamline work processes, and work cooperatively and jointly to provide quality seamless customer service. Performs other related duties as assigned. This position also meets the salary requirements stipulated by the DOL in regards to the FLSA Executive exempt requirements.

ESSENTIAL FUNCTIONS *(Any one position may not include all of the duties listed, nor do any listed examples include all tasks which may be found in positions of this class.)*

- The primary duty of this position is to manage the Northwest Fire District.
- This position customarily and regularly directs the work of at least two or more other full-time employees or their equivalent.
- This position has full latitude to hire, promote, and terminate employment of other employees.
- Develops, implements, and maintains effective, coordinated, and comprehensive programs for the prevention and suppression of fire hazards, preservation of life and property, and enforcement of fire codes and ordinances.
- Leads, manages, controls and directs all activities and personnel of the Fire District.
- Establishes and administers policies, procedures, rules and regulations for the effective and efficient operation and control of District functions and personnel.
- Establishes and maintains effective programs for the instruction and training of District personnel.

- Directs the assignment of personnel and delegates authority commensurate with the assignment; reviews and evaluates personnel performance and directs corrective action as necessary.
- Reviews and evaluates program and operational performance and effectiveness and implements methods and procedures to correct deficiencies and improve efficiency.
- Consults with and advises the Governing Board on matters pertaining to public safety and fire protection.
- Assures the coordination of District functions with other governmental and public service agencies; participates in joint conferences, regional and national meetings, and other professional activities.
- Prepares communications, directives, and reports, and makes oral presentations.
- Responsible for overall safety of his/her personnel.
- Complies with the rules, policies and procedures as set forth by the District.

REQUIRED KNOWLEDGE, SKILLS AND ABILITIES

Knowledge of:

- Supervisory and management methods and techniques.
- The principles, practices, methods, and equipment employed in modern firefighting.
- Fire hazards and fire prevention techniques.
- The use of fire records and their application to fire prevention and fire protection administration.
- The rules and regulations of the District and city laws and ordinances pertaining to fire prevention.

Ability to:

- Supervise, lead and direct a multidisciplinary staff in firefighting, fire prevention, and fire service activities.
- Perform a broad range of supervisory responsibilities over others.
- Maintain discipline and respect of employees.
- Establish relationships and work cooperatively with City officials, employees and the public.
- Lead and command effectively in emergency situations.
- Review or check the work products of others for conformance to standards.
- Observe, monitor, or compare data to determine compliance with prescribed operating standards.
- Communicate effectively, both orally and in writing, in the English language with customers, clients, employees and the public in face-to-face, one-on-one settings, in group settings, or using a telephone.
- Produce written documents in the English language with clearly organized thoughts using proper sentence construction, punctuation, and grammar.
- Understand and follow oral and written instructions in the English language.
- Comprehend and make inferences from written materials in the English language.
- Establish and maintain effective working relationships by working cooperatively with others.
- Maintain a positive and professional work environment.
- Work safely and courteously to promote a strong team atmosphere.

Additional Requirements of the Position:

This position requires possession of a valid driver's license, unless otherwise stated in the position summary, at the time of the pre-employment background check, and throughout the period of employment or in a volunteer capacity. If the candidate or volunteer does not have a valid AZ driver's license and is not in a seasonal status, he/she is required to obtain an AZ drivers license within three (3) months from the point of starting in a District position. Employees and volunteers who drive their personal vehicles for District business are required to provide a copy of their current automobile insurance ID card to Human Resources at the point of starting in the District position and on an on-going basis. Refer to District Policy for Driver's License (under review)

Definitions:

- "Driver's License": A license to drive appropriate for the class of vehicle operated as prescribed by the provisions of the Arizona Revised Statutes (Title 28, Chapter 4)
- "Valid": not revoked or suspended

Driving Level: Primary

License Type: D-Driver

CDL Endorsements: None

Safety Sensitive: Yes (Refer to District Policy #4.2 Drug and Alcohol, under review)

Pre-employment Drug Testing Required: Yes

MINIMUM EDUCATION, EXPERIENCE AND TRAINING

- Bachelor's Degree from an accredited college or university recognized by the U.S. Department of Education in fire science, public administration, business administration, or other related field, supplemented by successful completion of supervisory courses in Fire Department Administration and Fire Prevention and Business or Public Administration; and
- A minimum of six (6) years of supervisory firefighting experience at a level which has afforded the opportunity to become familiar with all phases of District operations; or
- Any equivalent combination of education, experience and training which provides the knowledge, skills and abilities necessary to perform the work.

Physical Activity	Definition	Never	Occasionally (activity or conditions exist 0-2.5 hrs/day)	Frequently (activity or conditions exist 2.5-5.5 hrs/day)	Constantly (activity or conditions exist 5.5+ hrs/day)
Repetitive Motion	Repeating movements of arms, hands, wrists, fingers			x	
Talk	Express or exchange ideas verbally				x
Hear	Perceive sound by ear				x
See	Obtain impressions through the eye				x
Kneel	Bend legs at knee, come to rest on knees	x			
Crouch/Squat	Bend body down and forward, bending legs and spine		x		
Crawl	Move on hands, knees, and feet	x			
Climb	Ascend/descend ladders, stairs, ramps		x		
Sit	Sit			x	
Stand	Stand			x	
Walk	Move about on foot; average distance per shift 3-5 miles	x			
Bend/Stoop	Bend downward and forward by bending spine at waist		x		
Lift	Raise or lower object > 10 lbs. from one level to another		x		
Lift	Raise or lower object > 25 lbs. from one level to another		x		
Carry	Transport an object		x		
Push	Press with steady force, thrust objects forward, downward, outward	x			
Pull	Drag or tug objects	x			
Turn/Twist	Move a body part in circular motion		x		
Balance	Exceeding ordinary body equilibrium		x		
Reach	Extend hands and arms in any direction		x		
Handle	Seize, hold, turn with hands		x		
Distinguish Color	Ability to distinguish color			x	
Fingering	Picking, pinching, typing, or otherwise with fingers rather than whole hand			x	
Grasping	Applying pressure to an object with the fingers and palm		x		
Feeling	Perceiving attributes of objects, such as size, shape, temperature, or texture		x		
Mental / Cognitive Activity	Definition	Never	Occasionally (activity or conditions exist 0-2.5 hrs/day)	Frequently (activity or conditions exist 2.5-5.5 hrs/day)	Constantly (activity or conditions exist 5.5+ hrs/day)
Communication	Comprehend and use basic language, either written or spoken, to communicate information and ideas				x
	Comprehend and use technical or professional language, either written or spoken, to communicate complex ideas				x
Calculation	Perform numerical operations using basic counting, adding, subtracting, multiplying, or dividing			x	
	Perform complex quantitative calculations or reasoning using algebra, geometry, statistics, or abstract symbols			x	
Problem Solving	Formulate and apply appropriate course of action for routine or familiar situations				x
	Use logic to define problem, collect information, establish facts, draw valid conclusions, interpret information and deal with abstract variables for unique or unfamiliar situations				x
Environmental Conditions	Definition	Never	Occasionally (activity or conditions exist 0-2.5 hrs/day)	Frequently (activity or conditions exist 2.5-5.5 hrs/day)	Constantly (activity or conditions exist 5.5+ hrs/day)
Weather And Temperature	Protection from weather conditions but not necessarily from temperature changes		x		
	Subject to outside environmental conditions – no effective protection from weather		x		

Atmospheric Conditions	Activities occur inside and outside			x	
	Subject to extreme cold (typically below 32°)	x			
	Subject to extreme heat (typically above 100°)		x		
	One or more of the following conditions that affect the respiratory system of the skin: fumes, odors, dusts, mists, gases, or poor ventilation		x		
Noise	Worker is required to wear a respirator	x			
	Sufficient noise to cause the worker to shout in order to be heard above the ambient noise level		x		
Vibration	Exposure to oscillating movements of the extremities or whole body		x		
	Proximity to moving mechanical parts, moving vehicles, electrical current		x		
Hazards	Working on scaffolding and high places	x			
	Exposure to chemicals	x			
	Exposure to oils: air and/or skin exposure to oils and other cutting fluids	x			
	Worker is required to function in narrow aisles or passage ways	x			
	Worker is exposed to infectious diseases	x			
	Worker is required to function around prisoners or mental patients	x			

Physical Requirements Checklist

- ☐ **SEDENTARY**
- Exerting up to 10 pounds of force occasionally and/or a negligible amount of force frequently or constantly to lift, carry, push, pull, or otherwise move objects, including the human body.
 - Sitting most of the time.
- ☒ **LIGHT**
- Exerting up to 20 pounds of force occasionally and/or a negligible amount of force constantly to move objects.
 - Use of arm and/or leg controls requiring greater exertion of force than for sedentary work, and worker sits most of the time.
- ☐ **MEDIUM**
- Exerting up to 50 pounds of force occasionally and/or up to 20 pounds of force frequently, and/or up to 10 pounds of force constantly to move objects.
- ☐ **HEAVY**
- Exerting up to 100 pounds of force occasionally and/or up to 50 pounds of force frequently, and/or up to 20 pounds of force constantly to move objects.
- ☐ **VERY HEAVY**
- Exerting in excess of 100 pounds of force occasionally, and/or in excess of 50 pounds of force constantly to move objects.

This position description is intended to indicate the basic nature of the position(s) allocated to this class and examples of typical duties that may be assigned. It does not imply that all positions within this class will perform all the duties listed, nor does it attempt to list all possible duties that may be assigned.

This position description does not constitute an employment agreement between the employer and employee and is subject to revision by the employer as the needs of the employer change and/or requirements of the job-related duties expand or are updated.